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# **Forward Looking Statements**



Certain statements contained in this presentation, as well as other information provided from time to time by Generac Holdings Inc. or its employees, may contain forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements.

Forward-looking statements give Generac's current expectations and projections relating to the Company's financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "forecast," "project," "plan," "intend," "believe," "confident," "may," "should," "can have," "likely," "future" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events.

Any such forward-looking statements are not guarantees of performance or results, and involve risks, uncertainties (some of which are beyond the Company's control) and assumptions. Although Generac believes any forward-looking statements are based on reasonable assumptions, you should be aware that many factors could affect Generac's actual financial results and cause them to differ materially from those anticipated in any forward-looking statements, including: demand for Generac products; frequency and duration of major power outages; availability, cost and quality of raw materials and key components used in producing Generac products; the impact on our results of the substantial increases in our outstanding indebtedness and related interest expense due to the dividend recapitalization transactions completed in May 2012 and May 2013; the possibility that the expected synergies, efficiencies and cost savings of our acquisitions will not be realized, or will not be realized within the expected time period; the risk that our acquisitions will not be integrated successfully; difficulties Generac may encounter as its business expands globally; competitive factors in the industry in which Generac operates; Generac's dependence on its distribution network; Generac's ability to invest in, develop or adapt to changing technologies and manufacturing techniques; loss of key management and employees; increase in product and other liability claims; and changes in environmental, health and safety laws and regulations.

Should one or more of these risks or uncertainties materialize, Generac's actual results may vary in material respects from those projected in any forward-looking statements. A detailed discussion of these and other factors that may affect future results is contained in Generac's filings with the Securities and Exchange Commission. Any forward-looking statement made by Generac in this presentation speaks only as of the date on which it is made. Generac undertakes no obligation to update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.

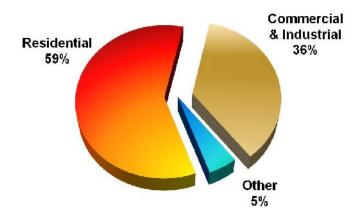
# **Generac Business Overview**



#### About Generac -

- Founded in 1959
- A leading designer and manufacturer of a wide range of generators and other engine powered products serving residential, light commercial, industrial and construction markets.
- Products are available internationally through a broad network of independent dealers, retailers, wholesalers and equipment rental companies.
- Products marketed and distributed primarily under the Generac, Magnum, Ottomotores and Tower Light brands.
- Approx. 3,000 employees at 12/31/2012
- Approx. 2.0 million ft² of manufacturing and distribution capacity located in Wisconsin, Mexico, Italy, UK and Brazil.

# 9/30/13 LTM Sales: \$1.452 billion











# **Major Long-Term Growth Themes**



### **Residential Backup Power**

- Key drivers: aging and underinvested grid, favorable demographics, increasing power outages
- Low penetration (~3%) within emerging product category of home standby (HSB) generators
- ~ 70% share of domestic HSB market with significant barriers to entry
- Leading position in portable generators further enhances brand awareness

### **Commercial & Industrial Generators**

- Natural gas generators gaining share vs. diesel in the U.S. and Canada
- Low penetration within emerging "Optional" standby market
- Importance of backup power for growing uninterrupted voice and data services
- Opportunity to increase addressable market with expanded product offering

## **Mobile and Engine Powered Products**

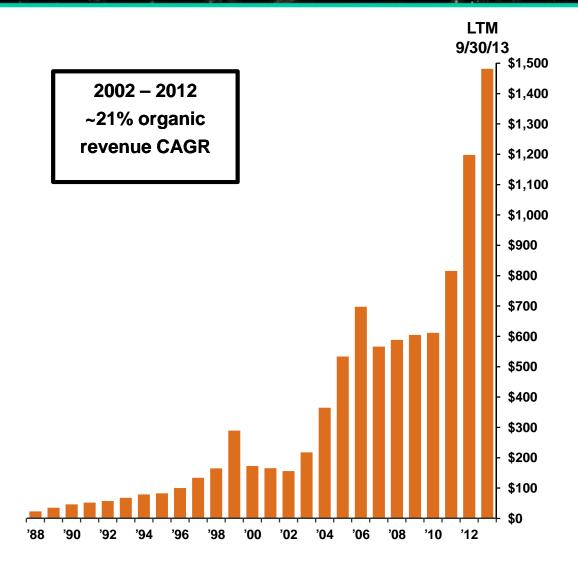
- Mobile products platform benefitting from secular shift toward renting of mobile equipment
- Growing share in power washers after re-entering market in 2011
- Entry into additional "engine-powered" adjacent product categories

## **International Expansion**

- Build Generac brand and distribution internationally
- Leverage recent acquisitions which provide local manufacturing, new products, and added distribution
- Future acquisitions may provide opportunity to accelerate expansion into other regions of the world

# Track Record of Innovation and Growth

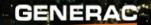




# History of Innovation Driving Organic Growth

- Commercialized affordable home standby generators and light-commercial generators
- Differentiated distribution model
- Over 200 engineers on staff as of 12/31/12, ~ 90 U.S. and international patents and patent applications
- Natural gas and Bi-Fuel™ expertise
- Modular Power System (MPS) approach for industrial applications
- Continued focus on new product introductions

Note: \$ amounts in millions. Represents gross sales excluding freight revenue. Excludes "Portable Product" sales prior to the division's divestiture in 1998. Figures include results from the Magnum Products acquisition completed on October 3, 2011, the Ottomotores acquisition completed December 8, 2012 and the Tower Light acquisition completed August 1, 2013.



# **Broad Product Offering**

### **Residential Products**





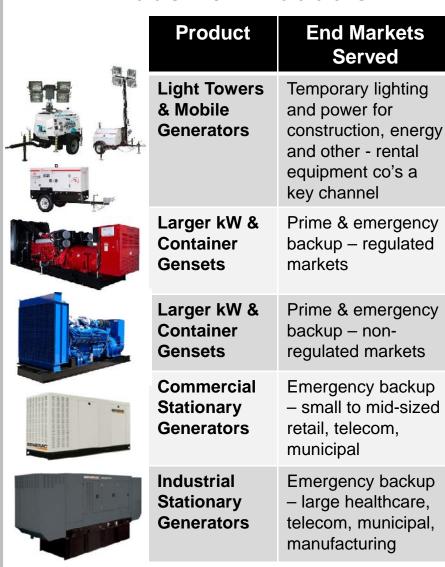






	Product	End Markets Served
	Power Washers	Light to medium duty use - mainly by consumers
	Inverter Generators	Recreation and other light duty power uses
	Portable Generators & Manual Transfer Switches	Emergency home backup, construction uses
	Air-cooled Home Standby Generator	Emergency backup – small to medium homes
	Liquid-cooled Home Standby Generator	Emergency backup – larger homes & small businesses

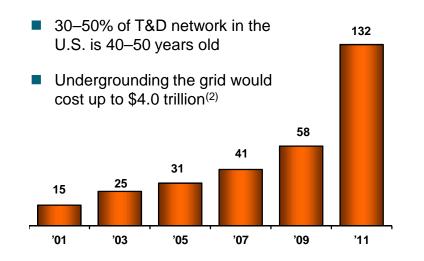
### **Industrial Products**



# Powerful Macro Trends Drive Home Standby Penetration Opportunity



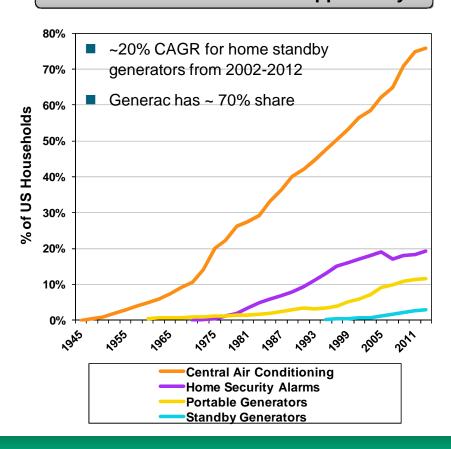
#### Aging Grid driving Power Interruptions(1)



#### Aging Population fits Demographic(3)

- 75-80% of buyers age 50 and older
- 45-50% of homes valued under \$300k
- 85-90% retro-fit application

#### North American Penetration Opportunity<sup>(4)</sup>



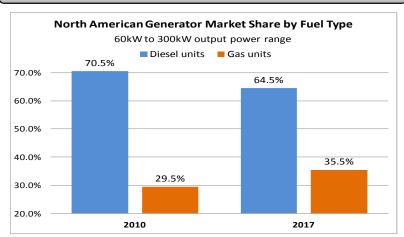
#### Every 1% of increased penetration equals ~ \$2 billion of market opportunity

- (1) Source: North American Electrical Reliability Council, U.S. Energy Information Administration. Affecting more than 50,000 customers.
- (2) At \$1mm/mile.
- (3) Source: Company warranty registration data
- (4) Source: Management estimates

# Secular Penetration Opportunities – Commercial and Industrial

# GENERAC

#### **Natural Gas vs. Diesel Market Growth**



Source: Frost & Sullivan, Generac estimates

Nat gas gensets up to 35% less expensive, with lower operating costs than diesel - leading to improved ROI

#### **Wireless Communications Infrastructure**



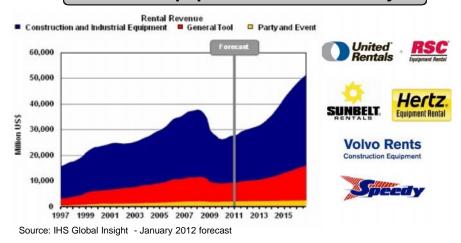
~ 300,000 cell towers in U.S. with only ~30% penetration, providers facing increasing competitive/regulatory pressures to harden networks

#### **Light Commercial/Retail Opportunity**



Over 14 million buildings in U.S. with very low penetration – increasing level of outages driving the need for backup power

#### Mobile Equipment - Rental vs. Buy



Industry projected to grow at over 10% CAGR from 2010-2016, with construction/industrial projected as fastest growing

## **Differentiated Distribution Model**



Industrial

**Dealers** 

**National** 

**Accounts** 

Equipment

**Rental Yards** 

Oil and Gas

**Accounts** 

Gov't and

Military

Residential & Light Commercial Distribution:

= Over 5,200 Res/Comm Dealers

Commercial & Industrial Distribution:

= ~ 110 Industrial Dealer Locations

Res/Comm Dealers

> National Retailers

Catalog and E-Commerce

Wholesalers

Private Label Partners



Established and diverse distribution model = growth driver & competitive advantage

# "Powering Ahead" Strategic Plan





#### Grow Residential Standby Generator Market

- Awareness
- Availability
- Affordability



#### Gain Industrial Market Share

- Expand product offering
- Upgrade distribution
- Increase awareness in "optional" standby power market
- Build relations with specifying engineers



# Diversify End Markets with new products and services

- Leverage brand
- Leverage distribution
- Leverage supply chain



#### Enter New Geographies

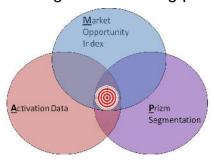
- Ottomotores local manufacturing, higher-power products and distribution
- Tower Light gives expanded platform as a leading provider of mobile power equipment
- Build additional distribution

# **Growing Residential Standby Generator Market**



#### Finding the most "likely" prospect

■ A.M.P.™ targeted marketing process"



#### **Driving optimized media selection**

- "Power You Control" national TV ad campaign
- Direct mail, telemarketing, etc.





#### Improving close rates

■ PowerPlay™ in-home selling solution



PowerPlay



Consultive Back-up Power Plan



NEC Approved Technica Generator Sizing



Customized Proposa

#### Scheduling in-home consultations

Generac Lead Team qualifies sales prospects



# Gaining Commercial & Industrial Market Share



#### **Expand Product Offering and Distribution**

- Baldor acquisition expands product offering of standby and prime-rated generators up to 2.5 MW for U.S. and Canada
- Essentially doubles addressable domestic market that distribution partners can serve
- Expansion of existing natural gas product offering
- Opportunities to add and upgrade distribution



Large kW single-engine Genset



**Gemini Technology** 



**Modular Power Technology** 

#### **Create Commercial Market**

- "Optional" standby power market remains underpenetrated addressable market is over 14 million buildings in the U.S.
- Recently launched direct marketing campaign targeted at light commercial applications such as gas stations, convenience stores, etc.
- Driving awareness of compelling ROI for backup generators
- Direct sales initiatives targeting regional and national accounts



Cost of 4 hou	ırs outage per busin	iess <sup>(1)</sup>	Current and prospective customers						
Food Sales	<ul> <li>Grocery and convenience stores</li> </ul>	\$26,234	SUPERÁLU 🔃 🗓 Airold 🔝						
Food Service	Restaurants	\$20,161	Christonia GIBWAY						
Mercantile	<ul> <li>Retail stores,</li> <li>pharmacies</li> </ul>	\$4,892	WILLAGETONIAL ON CVS EXONMODII WILLA						
Healthcare	<ul><li>Hospitals, nursing homes</li></ul>	\$1,593	HCA HCR Manor Care. ▼ Tener						
Telecom	■ Wireless towers	n/a	verizon machos satat TMobile Sprint						

<sup>(1)</sup> Source: SENTECH

# **Diversification of End Markets**



#### **Acquisitions Expand Product Offering**

- Magnum (Oct '11) mobile products including light towers, mobile generators and pumps
- Ottomotores (Dec '12) larger kW and container gensets for int'l markets
- Tower Light (Aug '13) expands offering of mobile light towers to support int'l markets
- Baldor (Nov '13) expands domestic offering of standby and prime-duty gensets up to 2.5 MW



**Light Tower &** 

**Mobile Generator** 

#### **Organic Expansion Through Innovation**

- Re-entry into power washer product category through innovation
- New OneWASH™ product launched in Q4 2012
- Mobile Link<sup>™</sup> remote monitoring launched in Q1 2013
- Evaluating adjacent engine powered products



# **Entering New Geographies**



#### **Key Areas of Focus**

- Executing on synergies from recent acquisitions
- Building the Generac brand internationally
- Expanding regional sales and marketing teams
- Establishing and developing distribution globally
- Develop product specific for local markets to improve access and competitiveness
- De-content products not requiring UL listing, EPA compliance or other U.S. specific regulations
- Investing in Generac Brasil
- Evaluate additional markets for "next" entry



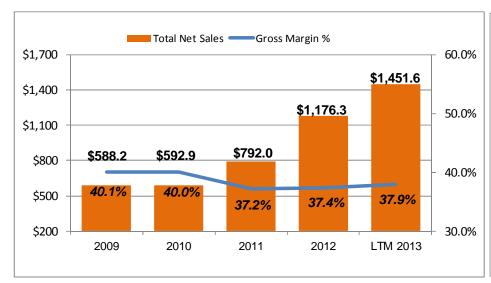


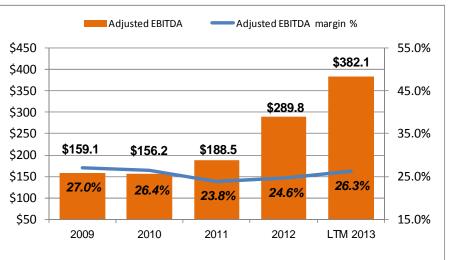


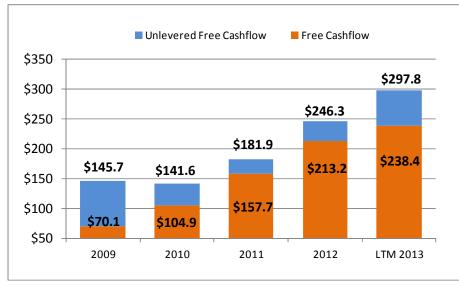
Sales outside the U.S. and Canada now represent over 10% of total revenues

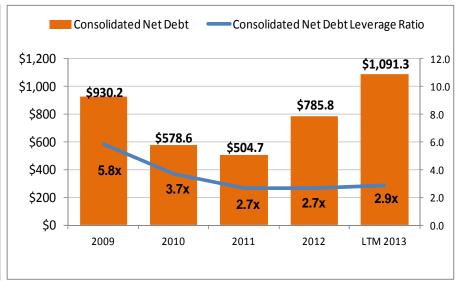
# **Financial Summary**

### GENERAC





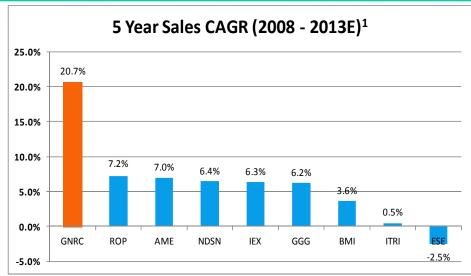


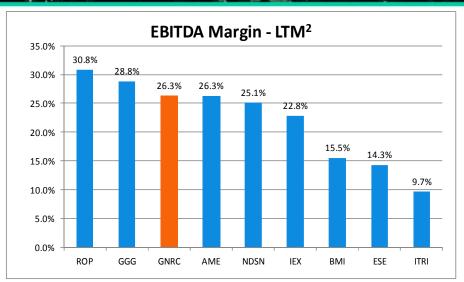


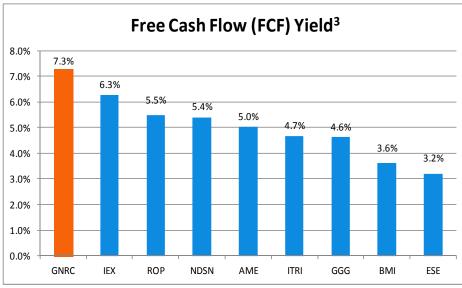
Note: Unlevered free cash flow = free cash flow plus cash interest expense.

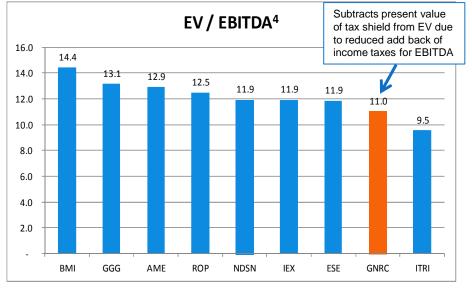
# Relative Performance – Compared with Industrial Technology Peers











Source: Thomson One, Company Filings Note: Charts for Free Cash Flow Yield and Enterprise Value / NTM EBITDA use closing share prices as of November 1, 2013.

- (1) Figures represent a five-year compound annual growth rate calculated by comparing the base year 2008 to the analyst consensus revenue forecast for 2013 for each company.
- (2) Adjusted EBITDA figures were used for GNRC. For all other companies, EBITDA is calculated as Operating Income plus D&A.
- (3) Determined by taking the ratio of FCF (Operating Cash Flow less Capex) to Market Capitalization.
- (4) Based on recent enterprise value to consensus NTM EBITDA estimates. Figure for GNRC determined by subtracting the value of the tax shield in determining enterprise value.

# **2013 Business Outlook**



Net sales: increase *low-to-mid 20% range* vs. a strong 2012

- Residential product sales: increase at a *mid-to-high teens rate* for 2013 vs. 2012
- C&I product sales: increase in the *low-40% range* vs. 2012 through combination of solid organic growth and Ottomotores, Tower Light and Baldor acquisitions

Adjusted EBITDA: 2013 expected to increase in the low-30% range vs. 2012

- Gross margins: expected to *increase approximately 50 bp* versus 2012
- As-reported operating expenses as percentage of sales excluding amortization: expected to decline by approximately 75 to 100 bp versus 2012

Cash income taxes: approximately \$23.0 - \$24.0 million

- Cash tax rate for full-year 2013: anticipated between 8.5-9.5% of pretax income
- Cash taxes going forward: 36-38% tax rate on incremental pre-tax profits less ~ \$49 million annual tax shield

Organic sales growth of 14-16% plus 8-9% from acquisitions



### PRIORITY USES OF CAPITAL

		Historical	Expected
1a	Publicly-stated gross leverage target of 2-3X EBITDA	■ 3.2X at end of Q3 2013	<ul><li>Continue to focus on debt paydown</li><li>Maintain strong liquidity profile</li></ul>
1b	Continue to invest in business	> 30% CAGR organic revenue over past 2 years	<ul> <li>Support market-driven R&amp;D</li> <li>Invest in high-ROI capital spending projects</li> <li>Capex consistently only ~ 2% of sales</li> </ul>
2	Explore acquisitions for external growth	<ul> <li>Magnum in Q4 2011</li> <li>Gen-Tran in Q1 2012</li> <li>Ottomotores in Q4 2012</li> <li>Tower Light in Q3 2013</li> <li>Baldor in Q4 2013</li> </ul>	<ul> <li>Seek high-synergy acquisitions in line with Powering Ahead strategy</li> </ul>
3	Return of capital to shareholders	<ul> <li>\$6.00 per share special dividend in Q2 2012</li> <li>\$5.00 special dividend in Q2 2013</li> </ul>	<ul> <li>As future cash flow permits, may consider further return of capital to shareholders</li> </ul>

# **Generac (GNRC) – Investment Highlights**



# Best in class organic revenue growth

- Over 20% CAGR in organic revenue over the last 10 years
- Low penetration in key markets, especially home standby market at only ~3.0% penetrated with every 1% increase representing ~ \$2 billion market opportunity
- **Key macro drivers:** aging and underinvested grid; favorable demographics; increasing number of power disruptions; increasing reliance on uninterrupted power and data; natural gas gensets gaining share vs. diesel

# Market leader with significant barriers to entry

- ~ 70% share of domestic home standby market
- Unmatched multi-channel distribution led by over 5,200 residential & light commercial dealers
- Exclusive **focus** on power generation and engine powered products
- Considerable sourcing and manufacturing scale

# Superior financial profile

- GMs consistently in the mid-to-high 30% range, EBITDA margins in low-to-mid 20% range
- Favorable tax structure worth an **estimated \$4.50 to \$5.50 per share** in present value tax savings
- Strong track record of free cash flow conversion and de-levering balance sheet

# Strong product, market and geographic expansion opportunities

- Proven track record in completing strategic acquisitions and introducing new products
- Significant international market opportunity only ~ 2% of 2012 revenue outside of U.S. and Canada; now over 10% on a pro-forma basis with Ottomotores and Tower Light acquisitions

#### **Leading "Industrial Technology" Company**



# Appendix

# **Acquisition of Baldor Generators**



#### Fast Facts -

- Acquired on November 1, 2013
- Headquartered in Oshkosh, Wisconsin
- 255,000 ft<sup>2</sup> manufacturing and testing facility
- Complete line of standby and prime-rated generators ranging from 3 kW to 2.5
   MW throughout the U.S. and Canada

### Strategic Rationale –

- Accelerates organic efforts to increase C&I market share
- Gain immediate access to a higher-powered line up of generators up to 2.5 MW, approximately doubles addressable domestic market for dealers
- Acquire a purpose-built facility that provides significant production and testing capacity for future growth
- Expanded product line enhances ability to strengthen C&I distribution base
- Offers compelling long-term revenue and cost synergies for C&I products business
- Very attractive "buy vs. build" cost avoidance benefits relative to the investment required to develop capabilities internally



Industrial Towable Standby Generators



Industrial Diesel Standby/Prime Generator



Containerized Standby/Prime Generator

# **Acquisition of Tower Light business**



#### Fast Facts -

- Acquired on August 1, 2013
- Headquartered outside Milan, Italy
- Approximately 100 employees and over 100,000 ft<sup>2</sup> in manufacturing and distribution space
- Broad product line of mobile light towers sold through a strong global distribution network in over 50 countries
- €37 million in net sales in 2012

### Strategic Rationale –

- Leading market share player for mobile light towers in Europe, the Middle East and Africa
- Positions Generac as a global leader in light towers, allowing to participate in growing rental market outside of U.S.
- Premium margins as a result of flexible development and production environment, with focus on customized products for specific applications/markets
- Several attractive revenue synergy opportunities being evaluated including selling
   Magnum's mobile generators into Tower Light's significant distribution channels



SuperLight VT1 - hydraulic



VB9 LED - fuel efficient



LinkTower - no generator

# **Acquisition of Ottomotores businesses**



#### Fast Facts -

- Acquired on December 8, 2012
- Consists of Ottomotores Mexico, headquartered in Mexico City, and Ottomotores Brazil, located in Curitiba
- Over 500 employees and approx. 175,000 ft<sup>2</sup> in manufacturing and distribution space
- Diesel generators range from 15 kW to 2.5 MW with a focus on larger kW and container gensets

### Strategic Rationale -

- Major market share player in Latin American standby power market
- Provides essential elements of local manufacturing presence, access to higher-power gensets and additional distribution
- Initial goal of approx. \$2 million in annualized cost synergies toward 2H '13
- Opportunities to sell Generac residential and light commercial standby generators, as well as Magnum's mobile equipment into Latin American market
- Provides enhanced platform and immediate scale for international growth initiatives



1 MW Container Genset



2 MW Genset



50 kVA UPS

## **Favorable Tax Attributes**



#### Tax attributes and 338(h)10 election overview

- \$1.9 billion asset basis step-up created through 2006 acquisition of Generac and 2011 acquisition of Magnum
  - Each amortizes over 15 years
  - Reduces <u>cash</u> tax obligation by approx. \$49 million per year through 2020
- Current NOL balance of \$54 million as of December 31, 2012 provides cash benefit of up to \$19 million

(\$ mm)	Total	20	13	2014	2015	2016	2017	2018	2019	2020	2021	2022+
Annual tax amortization	\$1,136	\$1:	27	\$127	\$127	\$127	\$127	\$127	\$127	\$127	\$106	\$14
Cash tax savings <sup>(1)</sup>	\$437	\$	49	\$49	\$49	\$49	\$49	\$49	\$49	\$49	\$41	\$4
Cash tax savings of NOLs <sup>(2)</sup>	\$19											
Grand total	\$456											

#### Results in present value tax savings of ~ \$300-360 million<sup>(3)</sup> or \$4.50-\$5.50 per share

<sup>(1)</sup> Assuming continued profitability and no limitations at an assumed 38.5% federal and state tax rate.

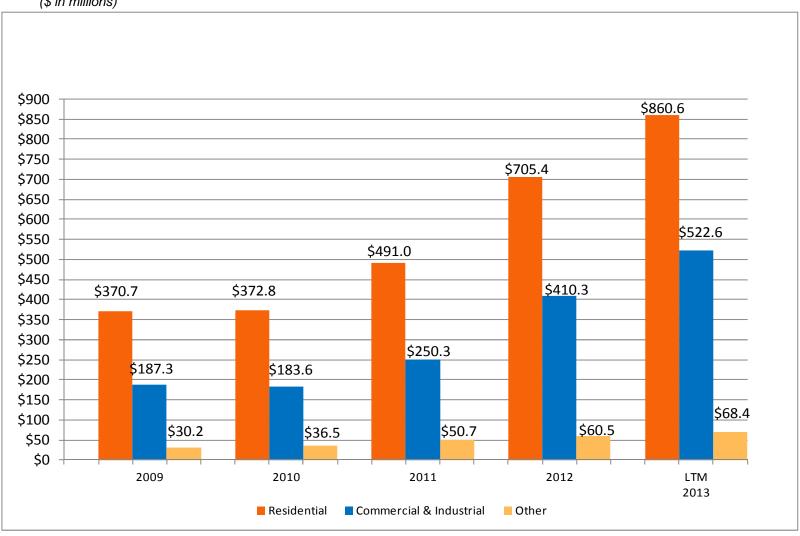
<sup>(2)</sup> Calculated at a 35.0% federal tax rate on the \$54 million of federal NOL carry forward balance as of December 31, 2012.

<sup>(3)</sup> Based on annual discount rate of between 5 and 10%; includes both amortization of intangibles and NOL's.

# **Net Sales by Product Class**



(\$ in millions)



Figures include results from the Magnum Products acquisition completed on October 3, 2011, the Ottomotores acquisition completed December 8, 2012 and the Tower Light acquisition completed August 1, 2013.

# Q3 2013 & LTM Financial Overview



#### (\$ in millions)

	Actual Q3 2013		Y/Y %	A	Actual	Y/Y %
			Change	LTM Q3 2013		Change
B 11 - 11	Ф	102.7	0.007	Φ.	050.5	21.00/
Residential	\$	192.7	0.9%	\$	860.6	31.0%
Industrial	\$	151.5	61.8%	\$	522.6	35.7%
Other	\$	19.1	19.0%	\$	68.4	15.1%
Net Sales	\$	363.3	20.9%	\$	1,451.6	31.8%
Gross Profit	\$	139.5	20.4%	\$	550.0	33.3%
% Margin		38.4%			37.9%	
Adjusted EBITDA  % Margin	\$	100.1 27.5%	31.2%	\$	382.1 26.3%	42.3%
Net Income (1)	\$	47.1	84.4%	\$	154.3	-53.5%
Adjusted Net Income	\$	73.7	36.2%	\$	284.8	34.4%
Adjusted EPS	\$	1.06	34.8%	\$	4.09	32.5%
Free Cash Flow	\$	76.7	24.5%	\$	238.4	26.2%
Unlevered Free Cash Flow	\$	81.9	20.9%	\$	297.8	39.2%
Consolidated Net Debt Consolidated Net Debt Leverage Ratio				\$	1,084.7 2.8	22.6%

<sup>(1)</sup> Net income for LTM 2013 includes a normalized tax provision of \$95.6 million vs. a \$196.2 million income tax benefit in the prior year LTM period.



# Adjusted EBITDA Reconciliation

#### (\$ in millions)

	2009	2010	2011	2012	LTM 2013
Reported net income	\$ 43.1	\$ 56.9	\$ 324.6	\$ 93.2	\$ 154.3
Interest expense	70.9	27.4	23.7	49.1	59.0
Depreciation and amortization	59.7	59.4	56.1	54.2	38.6
Income taxes provision (benefit)	0.3	0.3	(237.7)	63.1	95.6
Non-cash write-down and other charges	(1.6)	(0.3)	10.4	0.2	0.4
Non-cash share-based compensation expense	-	6.4	8.6	10.8	12.2
Loss on extinguishment of debt	-	4.8	0.4	14.3	15.3
Transaction costs and credit facility fees	1.2	1.0	1.7	4.1	5.3
Non-cash gains	(14.7)	-	-	-	-
Other	0.2	0.4	0.5	0.7	1.1
Adjusted EBITDA	\$ 159.1	\$ 156.2	\$ 188.5	\$ 289.8	\$ 382.1





#### (\$ in thousands)

Net income to Adjusted EBITDA reconciliation	Thr	ee months ende	d Septe	mber 30,	LTM Year Ended September 30,				
		2013		2012		2013		2012	
		(unaudited)	(u	naudited)	(unaudited)			(unaudited)	
Net income	\$	47,093	\$	25,541	\$	154,308	\$	332,067	
Interest expense		12,494		16,933		59,045		38,389	
Depreciation and amortization		9,846		14,510		38,644		57,507	
Income taxes provision (benefit)		26,952		16,326		95,632		(196,249)	
Non-cash write-down and other charges		(782)		(391)		423		8,253	
Non-cash share-based compensation expense		3,279		2,764		12,230		11,205	
Loss on extinguishment of debt		-		-		15,336		14,499	
Transaction costs and credit facility fees		1,125		391		5,335		2,263	
Other		61		214		1,141		556	
Adjusted EBITDA	\$	100,068	\$	76,288	\$	382,094	\$	268,490	

# Adjusted Net Income & Free Cash Flow Reconciliations



#### (\$ in thousands)

Net income to Adjusted net income reconciliation

	Three Months Ended September 30,				LTM September 30,				
		2013		2012		2013		2012	
		(unaudited)		(unaudited)		(unaudited)		(unaudited)	
Net income	\$	47,093	\$	25,541	\$	154,308	\$	332,067	
Income taxes provision (benefit)		26,952		16,326		95,632		(196,249)	
Income before provision (benefit) for income taxes		74,045		41,867		249,940		135,818	
Amortization of intangible assets		7,003		12,389		28,498		58,741	
Amortization of deferred financing costs and OID		1,220		1,156		4,791		3,010	
Loss on extinguishment of debt		-		-		15,336		14,499	
Transaction costs and credit facility fees		977		(111)		4,290		1,455	
Adjusted net income before provision for income taxes		83,245		55,301		302,855		213,523	
Cash income tax expense		(9,510)		(1,156)		(18,008)		(1,605)	
Adjusted net income	\$	73,735	\$	54,145	\$	284,847	\$	211,918	
Free Cash Flow Reconciliation									
Net cash provided by operating activities	\$	80,895	\$	69,517	\$	261,583	\$	209,921	
Expenditures for property and equipment		(4,206)		(7,921)		(23,224)		(21,024)	
Free cash flow	\$	76,689	\$	61,596	\$	238,359	\$	188,897	
Cash interest		5,170		6,140		59,476		25,070	
Unlevered free cash flow	\$	81,859	\$	67,736	\$	297,835	\$	213,967	