

### **Forward Looking Statements**



Certain statements contained in this presentation, as well as other information provided from time to time by Generac Holdings Inc. or its employees, may contain forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements.

Forward-looking statements give Generac's current expectations and projections relating to the Company's financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "forecast," "project," "plan," "intend," "believe," "confident," "may," "should," "can have," "likely," "future," "optimistic" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events.

Any such forward-looking statements are not guarantees of performance or results, and involve risks, uncertainties (some of which are beyond the Company's control) and assumptions. Although Generac believes any forward-looking statements are based on reasonable assumptions, you should be aware that many factors could affect Generac's actual financial results and cause them to differ materially from those anticipated in any forward-looking statements, including: demand for Generac products; frequency and duration of power outages; availability, cost and quality of raw materials and key components used in producing Generac products; the impact on our results of possible fluctuations in interest rates and foreign currency exchange rates; the possibility that the expected synergies, efficiencies and cost savings of our acquisitions will not be realized, or will not be realized within the expected time period; the risk that our acquisitions will not be integrated successfully; difficulties Generac may encounter as its business expands globally; competitive factors in the industry in which Generac operates; Generac's dependence on its distribution network; Generac's ability to invest in, develop or adapt to changing technologies and manufacturing techniques; loss of key management and employees; increase in product and other liability claims; and changes in environmental, health and safety laws and regulations.

Should one or more of these risks or uncertainties materialize, Generac's actual results may vary in material respects from those projected in any forward-looking statements. A detailed discussion of these and other factors that may affect future results is contained in Generac's filings with the Securities and Exchange Commission ("SEC"), particularly in the Risk Factors section of our 2014 Annual Report on Form 10K and in its periodic reports on Form 10Q. Stockholders, potential investors and other readers should consider these factors carefully in evaluating the forward-looking statements. Any forward-looking statement made by Generac in this presentation speaks only as of the date on which it is made. Generac undertakes no obligation to update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.











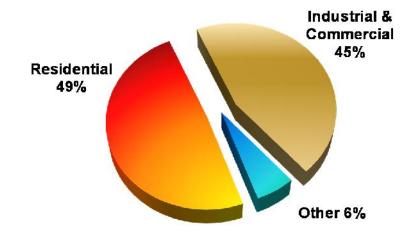
### Generac Business Overview



#### **About Generac**

- Founded in 1959
- A leading designer and manufacturer of a wide range of power generation equipment and other engine powered products serving residential, light commercial, industrial, oil & gas, and construction markets.
- Products are available globally through a broad network of independent dealers, distributors, retailers, wholesalers and equipment rental companies, as well as sold direct to certain end users.
- Products marketed and distributed primarily under the Generac, Magnum, Ottomotores, Tower Light, Powermate and MAC brands.
- Approximately 3,600 employees as of 12/31/2014
- Approximately 2.1 million ft<sup>2</sup> of manufacturing and distribution capacity located in Wisconsin, North Dakota, Mexico, Italy, UK and Brazil.

#### 12/31/14 LTM Sales: \$1.461 billion













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### Major Long-Term Growth Themes



#### **Residential Backup Power**

- Key drivers: aging and underinvested grid, favorable demographics, increasing power outages
- Low penetration (~3.5%) within emerging product category of home standby (HSB) generators
- ~ 75% share of domestic HSB market with significant barriers to entry
- Leading position in portable generators further enhances brand awareness

#### **Commercial & Industrial Generators**

- Natural gas generators gaining share vs. diesel in the U.S. and Canada
- Low penetration within emerging "Optional" standby market
- Growing importance of backup power for critical telecommunications infrastructure
- Recently expanded product offering significantly increases addressable market

#### **Mobile Products**

- Mobile products platform benefitting from secular shift toward renting of mobile equipment
- Acquisitions in recent years provide new access to long-term opportunity in oil & gas market
- Regulatory environment increasing demand for gaseous fueled generators that run on well gas

#### **International Expansion and Diversification**

- Future acquisitions may provide opportunity to accelerate expansion into other regions of the world
- Entry into other "engine-powered" adjacent product categories





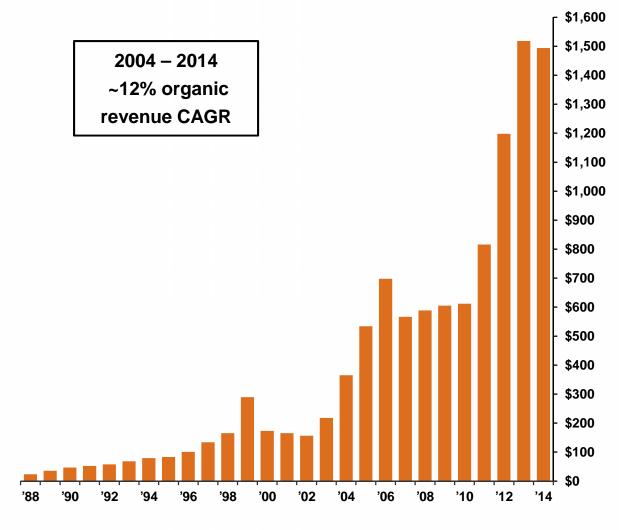






### Track Record of Innovation &

#### **GENERAC**



#### **History of Innovation Driving Organic Growth**

- Commercialized affordable home standby generators and lightcommercial generators
- Differentiated distribution model
- Over 250 engineers on staff as of 12/31/14, over 170 U.S. and international patents and patent applications
- Natural gas and Bi-Fuel™ expertise
- Modular Power System (MPS) approach for industrial applications
- A.M.P.<sup>™</sup> targeted marketing process and PowerPlay™ in-home selling solution for home standby generators
- Continued focus on new product introductions

Note: \$ amounts in millions. Represents gross sales excluding freight revenue. Excludes "Portable Product" sales prior to the division's divestiture in 1998. Figures include results from acquisitions completed during 2011 – 2014; see slide titled "Summary of Acquisitions" for further details.











### **Broad Product Offering**



#### **Residential Products**

#### **Industrial Products**







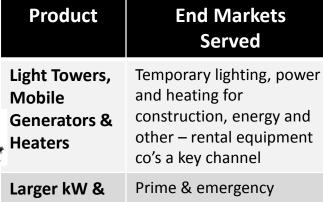






Product	End Markets Served
Power Washers	Light to medium duty use - mainly by consumers
Inverter Generators	Recreation and other light duty power uses
Portable Generators & Manual Transfer Switches	Emergency home backup, construction uses
Air-cooled Home Standby Generators	Emergency backup – small to medium homes
Liquid-cooled Home Standby Generators	Emergency backup – larger homes & small businesses











Container Gensets	backup – regulated markets
Larger kW & Container Gensets	Prime & emergency backup – non-regulated markets
Commercial Stationary Generators	Emergency backup – small to mid-sized retail, telecom, municipal
Industrial Stationary	Emergency backup – large healthcare, telecom,









municipal, manufacturing



Generators

### Summary of Acquisitions





#### **Revenue synergies**

- ✓ New products, customers, end markets
- ✓ Numerous cross-selling opportunities
- ✓ Geographic and international expansion

#### **Cost synergies**

- ✓ Strategic global sourcing initiatives
- ✓ Innovation and cost-reduction engineering
- ✓ Adopt Generac's lean cost culture
- ✓ Operational excellence focus













Oct 2011

Feb 2012

**Dec 2012** 

**Aug 2013** 

Nov 2013

**Sep 2014** 

Oct 2014

#### MAGNUM

**POWER** 

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#### **PRODUCTS**

Mobile products including light towers, mobile generators and pumps Berlin, WI

#### **GEN-TRAN**

Manual transfer switches for portable generators Alpharetta, GA

#### **OTTOMOTORES**

Larger kW and container gensets for Latin America market Mexico City, Mexico &

Curitiba, Brazil

#### **TOWER LIGHT**

Mobile light towers for EMEA and other international markets Milan, Italy

#### **BALDOR GENERATORS**

Expands domestic offering of standby and prime-duty gensets up to 2.5 MWOshkosh, WI

#### **PRAMAC AMERICA**

Expands portable *aenerator offerings* for consumer value and premium contractor categories Marietta, GA

#### MAC

Expands mobile products platform with addition of commercial and industrial heaters Bismarck, ND









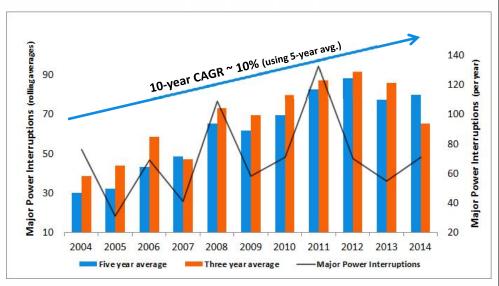


### **Powerful Macro Trends Drive**

Home Standby Penetration Opportunity



#### Aging Grid Driving Power Interruptions<sup>(1)</sup>

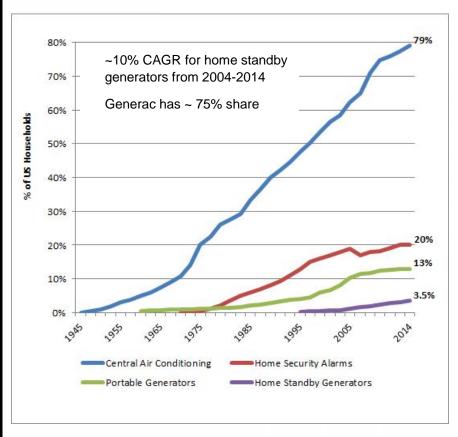


- 30-50% of T&D network in the U.S. is 40-50 years old
- Undergrounding the grid would cost up to \$4.0 trillion<sup>(2)</sup>

#### Aging Population Fits Demographic<sup>(3)</sup>

- 75-80% of buyers age 50 and older
- 45-50% of homes valued under \$300k
- 85% retro-fit application

#### North American Penetration Opportunity<sup>(4)</sup>



#### Every 1% of increased penetration equals ~ \$2 billion of market opportunity

(1) Source: U.S. Energy Information Administration. Interruptions measured as affecting more than 50,000 customers and comparing to three and five-year rolling averages.

(2) At \$1mm/mile (3) Source: Company warranty registration data (4) Source: Management estimates









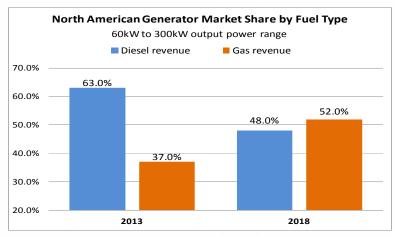


### Secular Penetration Opportunities

Commercial and Industrial



#### Natural Gas vs. Diesel Market Growth



Source: Frost & Sullivan, Generac estimates

- Nat gas gensets up to 35% less expensive
- Lower operating costs than diesel leading to improved ROI

#### **Light Commercial/Retail Opportunity**

"Optional" Standby Customers











- Over 14 million buildings in U.S. with very low penetration
- Increasing level of outages driving the need for backup power

#### **Wireless Communications Infrastructure**















- Over 300,000 cell tower sites in U.S. with only 30-35% penetration
- Providers facing increasing competitive/regulatory pressures to harden networks











# Secular Penetration Opportunities Commercial and Industrial (cont'd)



#### Oil & Gas Infrastructure





- New access to the oil & gas market through acquisitions in recent years
- Potential long term up-cycle driven by increase in "shale" oil and gas production
- Regulatory environment regarding flaring of natural gas driving demand for gaseous-fueled generators
- Secular opportunity for mobile power equipment including light towers, generators, heaters and other support equipment that are essential to drilling and production sites

#### Mobile Equipment - Rental vs. Buy













- Overall industry projected to grow at ~ 9% CAGR from 2014-18
- Construction and industrial projected to grow at a similar level

Source: ARA Rental Market Monitor, IHS Economics - December 2014 forecast











### Differentiated Distribution Model



**Residential & Light Commercial Distribution:** 

= ~ 5,200 Res/Comm Dealers

**Commercial & Industrial Distribution (legacy Generac):** 

= ~ 135 Industrial Dealer and GAIN **Dealer Locations** 

Res/Comm SASKATCHEWAN Industrial QUEBEC **Dealers** MAN **Dealers National National** OREGON Retailers **Accounts** NEVADA Catalog and **Equipment E-Commerce Rental Yards** ANZONA Oil and Gas **Wholesalers** San Diego **Accounts** SONORA Gov't and **Private Label** CHIHUAHUA Military **Partners** MEXICO o<sup>Nassau</sup>

Established and diverse distribution model = growth driver & competitive advantage

Gulf of Mexico







THE BAHAMAS





Monterrey,

### Innovative Sales and Marketing Too



#### Finding the most "likely" prospect

- A.M.P.™ targeted marketing process"
- Advanced data analytics

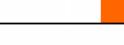


#### **Driving optimized media selection**

- "Power You Control" and "Just A Drop" national TV ad campaigns
- Direct mail, telemarketing, etc.







#### Improving close rates

- PowerPlay™ in-home selling solution
- IHC University sales training



Consultative Back-Up Power Plan

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Generator Sizing



NEC Approved Technical Customized Good-Better-Best Proposal



PowerPlay



Customized Financing Proposal

#### Scheduling in-home consultations (IHC)

Generac Lead Team qualifies sales prospects













### "Powering Ahead" Strategic Plan





### **Grow Residential Standby Generator Market**

- Increase awareness, availability and affordability
- Further optimize innovative sales and marketing techniques
- Grow residential dealer base
- Continued focus on product expansion and innovation



#### **Gain Industrial Market Share**

- Leverage expanded diesel product offering
- Specialized expertise in natural gas engines and generators
- Upgrade and expand distribution
- Build relationships with specifying engineers
- Increase awareness in "optional" standby power market



### Diversify End Markets with new products and services

- Leverage brand, distribution and supply chain
- Organic expansion through innovation
- Evaluate other adjacent engine powered products through acquisitions



#### **Enter New Geographies**

- Leverage Ottomotores and Tower Light acquisitions
- Drive growth in int'l markets with additional investment and focus
- Evaluate additional regions for future expansion through organic growth and acquisitions



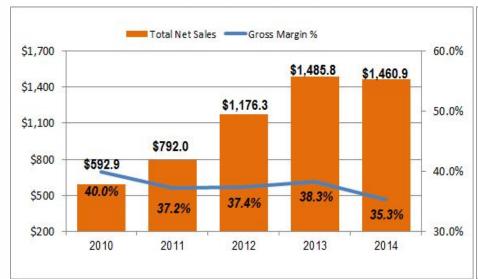


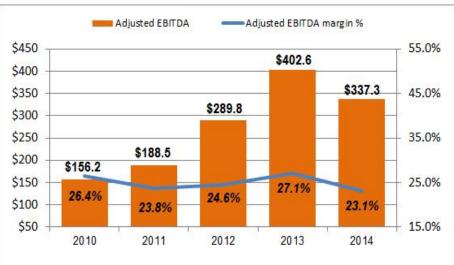


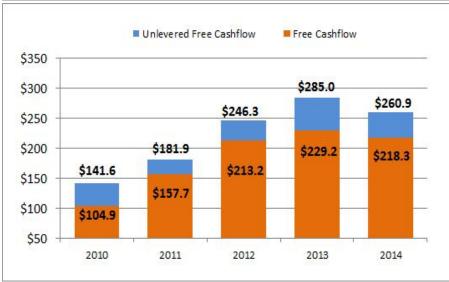


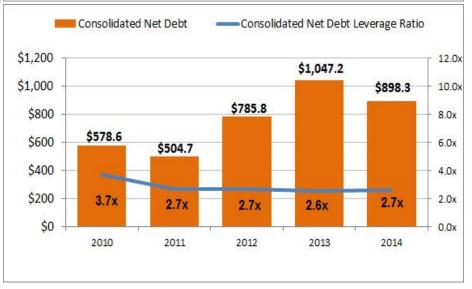
### Financial Summary

#### GENERAC









Note: Unlevered free cash flow = free cash flow plus cash interest expense.





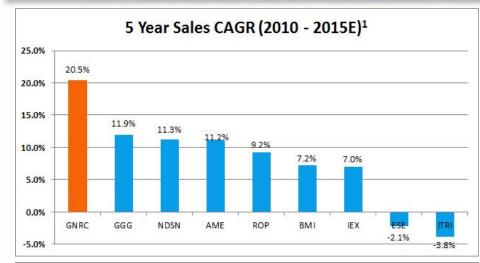


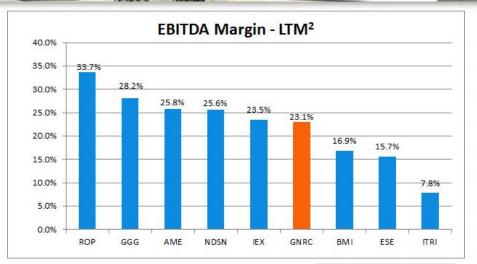


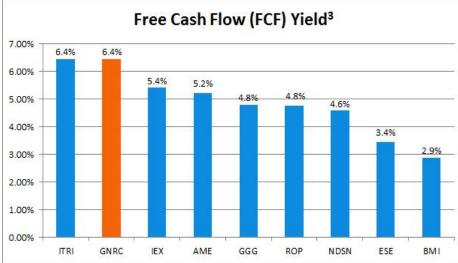


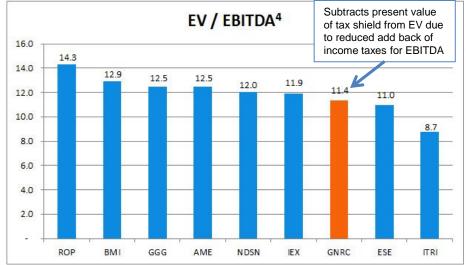
## Relative Performance Compared with Industrial Technology Peers











Source: Thomson One, Company Filings Note: Charts for Free Cash Flow Yield and Enterprise Value / NTM EBITDA use closing share prices as of March 9, 2015.

- (1) Figures represent a five-year compound annual growth rate calculated by comparing the base year 2010 to the analyst consensus revenue forecast for 2015 for each company.
- (2) Adjusted EBITDA figures were used for GNRC. For all other companies, EBITDA is calculated as Operating Income plus D&A.
- (3) Determined by taking the ratio of FCF (Operating Cash Flow less Capex) on an LTM basis compared to Market Capitalization.
- (4) Based on recent enterprise value to consensus NTM EBITDA estimates. Figure for GNRC determined by subtracting the value of the tax shield in determining enterprise value.











### 2015 Business Outlook

As reported on February 11, 2015



Net sales: increase low-to-mid-single digit range vs. 2014

- Organic sales growth: approximately flat despite strong headwinds from oil & gas, telecom and foreign currency
- **Acquisition growth:** adds ~ 3% growth
- Holding new and higher baseline following robust organic growth during 2011-2013 (three-year CAGR > 25%)

Adjusted EBITDA: 2015 margins expected to remain attractive and range from 23.5% to 24.0%

#### Cash income taxes:

- Cash tax rate for full-year 2015: anticipated to be approximately 18% of pretax income
- Cash taxes going forward: ~ 36% tax rate on incremental pre-tax profits less ~ \$49 million annual tax shield

**Free cash flow:** expected to remain strong given attractive margin profile, low cost debt, favorable tax attributes and capital-efficient operating model













		Historical	Expected
1	Continue to invest in business	~ 12% CAGR organic revenue over past 3 years	<ul> <li>Support market-driven R&amp;D</li> <li>Invest in high-ROI capital spending projects and capacity expansion</li> <li>Capex consistently only ~ 2% of sales</li> </ul>
2	Publicly-stated net leverage target of 2-3X EBITDA (while meeting Excess Cash Flow payment requirements per Credit Agreement)	■ 2.7X at end of Q4 2014	<ul> <li>Comfortable with current leverage metrics at current cost of TLB debt of 3.25%</li> <li>Higher priority on debt paydown IF interest rates rise (current LIBOR floor of 0.75%) and/or net leverage ratio exceeds 3.0X</li> <li>Maintain strong liquidity profile</li> </ul>
3	Explore acquisitions for external growth	<ul> <li>Seven acquisitions completed between Q4 2011 and Q4 2014</li> </ul>	Seek high-synergy acquisitions in line with Powering Ahead strategy
4	Return of capital to shareholders	<ul><li>Special dividends issued in Q2 2012 and Q2 2013</li></ul>	<ul> <li>As future cash flow permits, may consider further return of capital to shareholders</li> </ul>











### Generac (GNRC) Investment Highlights GENERAC

Best in class organic revenue growth	<ul> <li>~ 12% CAGR in organic revenue over the last 10 years</li> <li>Low penetration in key markets, especially home standby market at only ~3.5% penetrated with every 1% increase representing ~ \$2 billion market opportunity</li> <li>Key macro drivers: aging and underinvested grid; favorable demographics; increasing number of power disruptions; increasing reliance on uninterrupted power and data; natural gas gensets gaining share vs. diesel</li> </ul>
Market leader with significant barriers to entry	<ul> <li>~ 75% share of domestic home standby market</li> <li>Unmatched multi-channel distribution led by ~ 5,200 residential &amp; light commercial dealers</li> <li>Exclusive focus on power generation and engine powered products</li> <li>Considerable sourcing and manufacturing scale</li> </ul>
Superior financial profile	<ul> <li>GMs consistently in the high-30% range, EBITDA margins in low-to-mid-20% range</li> <li>Favorable tax structure worth an estimated \$3.50 to \$4.25 per share in present value tax savings</li> <li>Strong track record of free cash flow conversion and de-levering balance sheet</li> </ul>
Strong product, market and geographic expansion opportunities	<ul> <li>Proven track record in completing strategic acquisitions and introducing new products</li> <li>Significant international market opportunity – 9% of 2014 revenue outside of U.S. and Canada</li> </ul>

### Leading "Industrial Technology" Company









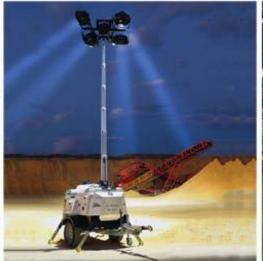




















#### Tax attributes and 338(h)10 election overview

- \$1.9 billion combined asset basis step-up created through 2006 acquisition of Generac and other acquisitions
  - Each amortizes over 15 years
  - Reduces cash tax obligation by approx. \$49 million per year through 2020

<b>A</b>	<b>.</b>	<b>.</b>
Annual tax amortization \$900 \$128 \$128 \$128 \$128 \$128 \$128 \$128 \$128	\$107 <b>\$41</b>	\$27 <b>\$10</b>

#### Results in present value tax savings of ~ \$240-\$290 million<sup>(2)</sup> or \$3.50-\$4.25 per share











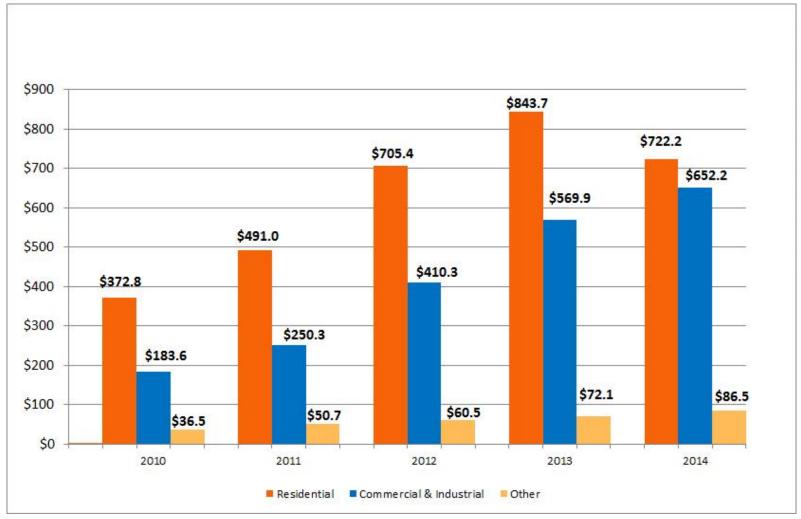
<sup>(1)</sup> Assuming continued profitability and no limitations at an assumed 38.5% federal and state tax rate.

<sup>(2)</sup> Based on annual discount rate of between 5 and 10%

### Net Sales by Product Class

#### GENERAC

#### (\$ in millions)



Figures include results from acquisitions completed during 2011 – 2014; see slide titled "Summary of Acquisitions" for further details.











### Q4 2014 & 2014 Financial Overview

#### GENERAC

		Actual 4 2014	Y/Y % Change	1.3	Actual 2014	Y/Y % Change	
Residential	\$	194.9	(2.1%)	\$	722.2	(14.4%)	
Industrial		185.0	17.1%		652.2	14.4%	
Other		24.1	25.7%		86.5	19.9%	
Net Sales	\$	404.0	7.4%	\$	1,460.9	(1.7%)	
Gross Profit	\$	138.4	(5.0%)	\$	516.2	(9.4%)	
% Margin		34.3%			35.3%		
Adjusted EBITDA	\$	92.2	(11.1%)	\$	337.3	(16.2%)	
% Margin		22.8%			23.1%		
Net Income (1)	\$	49.4	1.8%	\$	174.6	0.0%	
Adjusted Net Income	\$	68.4	(11.7%)	\$	234.2	(22.4%)	
Adjusted EPS	\$	0.98	(12.0%)	\$	3.34	(22.7%)	
Free Cash Flow	\$	98.5	11.7%	\$	218.3	(4.7%)	
Unlevered Free Cash Flow	\$	109.4	9.7%	\$	260.9	(8.5%)	
Consolidated Net Debt				\$	898.3	(14.2%)	
Consolidated Net Debt Leverage Ratio					2.7x		

(1) Q4 2014 and 2014 periods include a loss on extinguishment of debt of \$0.3 and \$2.1 million, respectively; 2014 also includes a \$16.0 million pre-tax gain on change in contractual interest rate and a \$4.9 million pre-tax gain on remeasurement of contingent consideration. 2013 includes a \$15.3 million loss on extinguishment of debt.



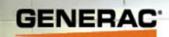








## Adjusted EBITDA Reconciliation



#### (\$ in millions)

	2010	2011	2012	2013		2014
Reported net income	\$ 56.9	\$ 324.6	\$ 93.2	\$ 174.5	\$	174.6
Interest expense	27.4	23.7	49.1	54.4	146414	47.2
Depreciation and amortization	59.4	56.1	54.2	36.8		34.7
Income taxes provision (benefit)	0.3	(237.7)	63.1	104.2	_	83.7
Non-cash write-down and other charges	(0.3)	10.4	0.2	0.1		(3.9)
Non-cash share-based compensation expense	6.4	8.6	10.8	12.4		12.6
Loss on extinguishment of debt	4.8	0.4	14.3	15.3		2.1
Gain on change in contractual interest rate	=	=	=	70		(16.0)
Transaction costs and credit facility fees	1.0	1.7	4.1	3.9		1.9
Other	 0.4	0.5	0.7	1.0	455	0.3
Adjusted EBITDA	\$ 156.2	\$ 188.5	\$ 289.8	\$ 402.6	\$	337.3











## Adjusted EBITDA Reconciliation



(\$ in thousands)

Net income to Adjusted EBITDA	Three mor	nths en	ded					
reconciliation	 Decem	ber 31	,	Year Ended December 31,				
	2014		2013	18	2014		2013	
	(unau	idited)			(unau	idited)		
Net income	\$ 49,390	\$	48,518	\$	174,613	\$	174,539	
Interest expense	\$ 11,804	\$	12,003		47,215		54,435	
Depreciation and amortization	\$ 8,985	\$	9,272		34,730		36,774	
Income taxes provision	\$ 17,464	\$	29,940		83,749		104,177	
Non-cash write-down and other charges	\$ 800	\$	43		(3,853)		78	
Non-cash share-based compensation expense	\$ 3,209	\$	2,897		12,612		12,368	
Loss on extinguishment of debt	\$ 248	\$	(C#)		2,084		15,336	
Gain on change in contractual interest rate	\$ 327	\$	82		(16,014)		0.40	
Transaction costs and credit facility fees	\$ 261	\$	835		1,851		3,863	
Other	\$ 32	\$	139	-	296		1,043	
Adjusted EBITDA	\$ 92,193	\$	103,647	\$	337,283	\$	402,613	











# Adjusted Net Income and Free Cash Flow Reconciliations



#### (\$ in thousands)

#### Net income to Adjusted net income reconciliation

	Three Months Ended December 31,				Year Ended December 31,					
	***	2014		2013		2014		2013		
Net income	\$	49,390	\$	48,518	\$	174,613	\$	174,539		
Income taxes provision		17,464		29,940		83,749		104,177		
Income before provision for income taxes		66,854		78,458		258,362		278,716		
Amortization of intangible assets		5,303		6,286		21,024		25,819		
Amortization of deferred financing costs and OID		1,770		1,225		6,615		4,772		
Loss on extinguishment of debt		248				2,084	•	15,336		
Gain on change in contractual interest rate		H .		-		(16,014)		( <del>)</del>		
Transaction costs and credit facility fees	88	511		688	5	(3,623)	•	2,842		
Adjusted net income before provision for income taxes		74,686		86,657		268,448		327,485		
Cash income tax expense		(6,253)		(9,141)		(34,283)	( <b>F</b> )	(25,821)		
Adjusted net income	\$	68,433	\$	77,516	\$	234,165	\$	301,664		
Free Cash Flow Reconciliation										
Net cash provided by operating activities	\$	110,475	\$	104,731	\$	252,986	\$	259,944		
Expenditures for property and equipment	200	(11,967)		(16,513)		(34,689)		(30,770)		
Free cash flow	\$	98,508	\$	88,218	\$	218,297	\$	229,174		
Cash interest		10,892		11,548		42,592		55,828		
Unlevered free cash flow	\$	109,400	\$	99,766	\$	260,889	\$	285,002		









