## Investor Presentation

September 2016







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#### **Forward Looking Statements**



Certain statements contained in this presentation, as well as other information provided from time to time by Generac Holdings Inc. or its employees, may contain forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements.

Forward-looking statements give Generac's current expectations and projections relating to the Company's financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "forecast," "project," "plan," "intend," "believe," "confident," "may," "should," "can have," "likely," "future," "optimistic" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events.

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Should one or more of these risks or uncertainties materialize, Generac's actual results may vary in material respects from those projected in any forward-looking statements. A detailed discussion of these and other factors that may affect future results is contained in Generac's filings with the Securities and Exchange Commission ("SEC"), particularly in the Risk Factors section of our 2015 Annual Report on Form 10K and in its periodic reports on Form 10Q. Stockholders, potential investors and other readers should consider these factors carefully in evaluating the forward-looking statements. Any forward-looking statement made by Generac in this presentation speaks only as of the date on which it is made. Generac undertakes no obligation to update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.

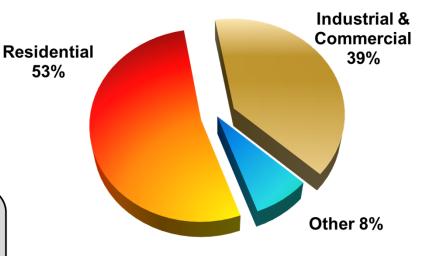
#### **About Generac**



Leading designer and manufacturer of a wide range of power generation equipment and other engine powered products

Variety of end markets include residential, light commercial, industrial, oil & gas, and construction

## 2016 LTM Sales: \$1.371 billion



Global distribution network of independent dealers, distributors, retailers, wholesalers and equipment rental companies, and also sold direct to certain end users

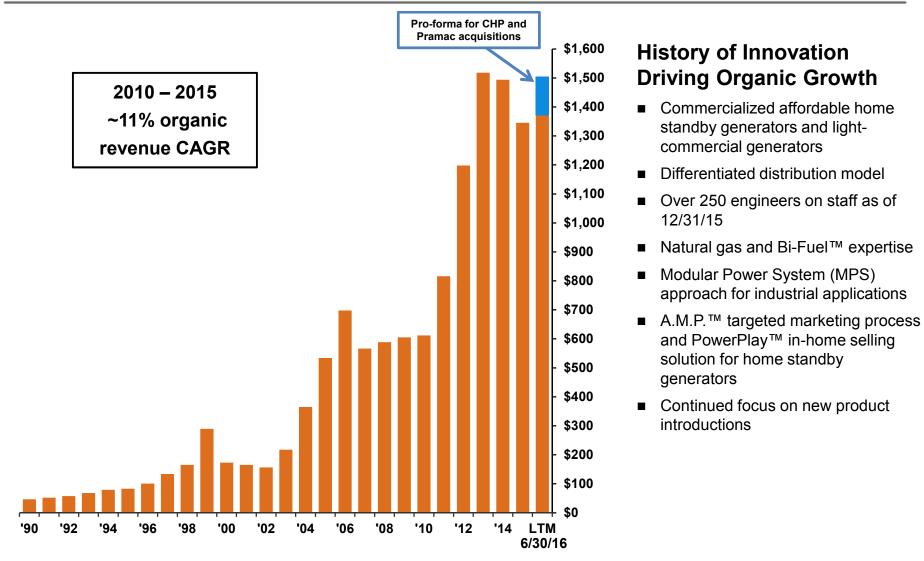
Global manufacturing, distribution, fulfillment and commercial footprint with 25 facilities located in the U.S., Latin America, Europe and Asia.

Approx. **3,800 employees** (as of 3/1/2015)

Nine acquisitions completed since 2011, including recent strategic acquisitions of Country Home Products and Pramac

#### **Track Record of Innovation & Growth**





Note: \$ amounts in millions. Represents gross sales excluding freight revenue. Excludes "Portable Product" sales prior to the division's divestiture in 1998. Figures include results from acquisitions completed during 2011 – 2016; see slide titled "Summary of Acquisitions" for further details.

#### **Consumer Power Products**









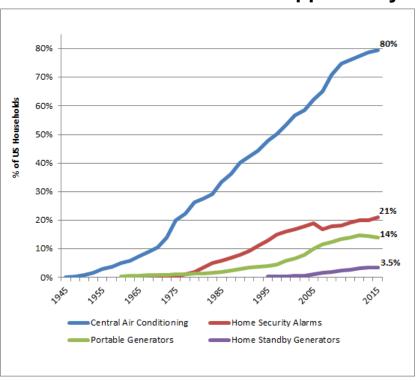


| Air-cooled<br>Home Standby<br>Generators    | Emergency backup – small to medium homes                                |
|---|---|
| Liquid-cooled<br>Home Standby<br>Generators | Emergency backup – larger homes & small businesses                      |
| Portable & Inverter Generators              | Emergency home backup, construction, recreation & other light duty uses |

#### **Long-Term Growth Themes**

- **Key drivers:** aging and underinvested grid, favorable demographics, heightened power outages
- Low penetration of emerging HSB category: ~3.5% of addressable households within the U.S.
- Market leader: leading share of domestic HSB market with significant barriers to entry; high-20% share of portable generator market
- **Key strategic initiatives:** further improve lead generation, close rates and reduce total system cost
- Strong historical organic growth: ~10% CAGR for home standby generators from 2010-2015

#### North American Penetration Opportunity(1)



(1) Source: Company estimates; based on addressable market for HSB generators consisting of all single-family detached, owner-occupied homes valued > \$100K; portables and central A/C use all single-family homes regardless of value; penetration rate for home security alarms was estimated from a variety of industry sources

#### Aging Population Fits Demographic<sup>(2)</sup>

- ~75% of buyers age 50 and older
- 45-50% of homes valued under \$300k
- ~80% retro-fit application

Every 1% of increased penetration equals ~ \$2 billion of market opportunity

#### **C&I Stationary Products**



#### 20kW to 3.5MW<sup>(1)</sup>



#### Larger kW & Container Gensets

Prime and emergency backup - both regulated and non-regulated markets



#### Industrial **Stationary Generators**

Emergency backup – large healthcare, telecom, municipal, manufacturing



Emergency backup - small to mid-sized retail, telecom, municipal

(1) Up to 3.5MW for single-engine generators; Modular Power Systems (MPS) extend up to 100MW

#### **Long-Term Growth Themes**

- Natural gas generators: gaining share vs. diesel
- Market share gains: larger-kW product offering, distribution optimization, sales process excellence
- International expansion: recent Pramac acquisition accelerates expansion into other regions of the world
- "Optional standby" market: low penetration within the light commercial/retail market
- **Telecom:** growing importance of backup power for critical telecommunications infrastructure

#### Acquired in March 2016



- Based in Siena, Italy
- Leading global manufacturer of C&I stationary and mobile generators, and portable generators
- Products sold into over 150 countries worldwide. through a broad distribution network
- Significantly expands geographic footprint and doubles international sales mix outside U.S. & Canada

Elevates Generac to a major player in the global power generation market









#### ~\$3B Domestic. >\$16B Global Market<sup>(2)</sup>

#### Non-Residential Construction









Retro-Fit **Application** 



**Data Centers Government Industrial** 



#### **C&I Mobile Products**





#### **Light Towers**

Mobile Generators

Heaters & Pumps

- Temporary lighting, power, heating and dewatering
- Construction, energy, special events, road development, airlines and other general rental markets
- Rental equipment companies a key channel

#### Mobile Equipment - Rental vs. Buy



Source: ARA Rental Market Monitor, IHS Economics - December 2014 forecast

- Overall industry projected to grow at ~ 6% CAGR from 2015-19
- Construction and industrial projected to grow at a similar level

#### **Long-Term Growth Themes**

- Secular shift toward renting: mobile products platform benefitting from shift toward renting in lieu of buying
- Diversification into new products: entry into adjacent "engine-powered" rental equipment categories, both organically and through acquisitions
- Long-term domestic energy production: multidecade upcycle for mobile support equipment that is essential to oil & gas drilling and production sites
- Flaring restrictions: regulatory environment increasing demand for gaseous fueled generators that run on well gas

#### RENTAL MARKET: ~\$12B ANNUAL SPEND

SPECIALTY RENTS –
MINING, OIL & GAS



**EVENT** 



GENERA RENTAL

- ✓ POWER, LIGHTING & HVAC
  ✓ PRESSURE WASHERS & PUMPS
- □PLUMBING & PIPES
- □AIR COMPRESSOR EQUIPMENT
- □ COMPACTION
- ☐ CONCRETE & MASONRY
- □ EARTHMOVING EQUIPMENT
- ☐FORKLIFT & MATERIAL HANDLING
- ☐ Power Tools & Survey
- ☐SURFACE PREPARATION
- ☐TRENCH SAFETY
- □Vehicles & Traffic Control
- ■WELDERS

#### **Power Equipment**





## Chore-Related Outdoor Power Equipment

- Pressure washers
- Water pumps
- Field & brush mowers
- Trimmer mowers
- Chippers & shredders
- Log splitters
- Lawn & leaf vacuums
- Stump grinders

Wide variety of property maintenance applications:

- Larger-acreage residential
- Light commercial
- Municipal
- Farm

#### <u>Country Home</u>

PRODUCTS

- Acquired in August 2015
- Based in Vergennes, VT
- Expands chore-related products line-up by adding a broad line of specialty outdoor power equipment
- Provides additional scale to the residential power equipment platform
- Products are largely sold in North America through catalogs, outdoor power equipment dealers, and select regional retailers

#### **Long-Term Growth Themes**

- **Diversification with "chore" products:** expanding line of other engine-powered products that is not dependent on power outage activity
- Recent CHP acquisition: significantly expands power equipment platform and provides additional scale to better optimize production and supply chain
- Revenue synergies: attractive cross-selling opportunities for CHP products with nat'l retailers, plus expanded D2C capabilities for legacy residential products
- **D2C marketing best practices:** leverage CHP's consumer marketing expertise to further broaden the appeal of home standby generators

#### Estimated Potential Annual Market ~\$3B<sup>(1)</sup>







(1) Source: Generac estimates; based on sales price to Generac customers

#### **Summary of Acquisitions**





#### **Acquisitions used to accelerate Powering Ahead strategy**

#### Revenue synergies

- ✓ New products, customers, end markets
- ✓ Numerous cross-selling opportunities
- ✓ Geographic and international expansion

#### **Cost synergies**

- ✓ Strategic global sourcing initiatives
- ✓ Innovation and cost-reduction engineering
- ✓ Adopt Generac's lean cost culture
- ✓ Operational excellence focus







**Dec 2012** 



**Aug 2013** 



Nov 2013



Sep 2014

Country Home PRODUCTS

**Aug 2015** 



Mar 2016

#### **MOBILE**

#### **PRODUCTS**

Mobile products including light towers, generators, pumps and heaters Berlin, WI Bismarck, ND

#### **OTTOMOTORES**

Larger kW and container gensets for Latin America market Mexico City, Mexico & Curitiba, Brazil

#### **TOWER LIGHT**

Mobile light towers for EMEA and other international markets Milan, Italy

#### **BALDOR**

**GENERATORS** 

Expands domestic offering of standby and prime-duty gensets up to 2.5 MWOshkosh, WI

#### PRAMAC

**AMERICA** Expands portable generator offerings for consumer value and premium contractor categories Marietta, GA

#### **CHP**

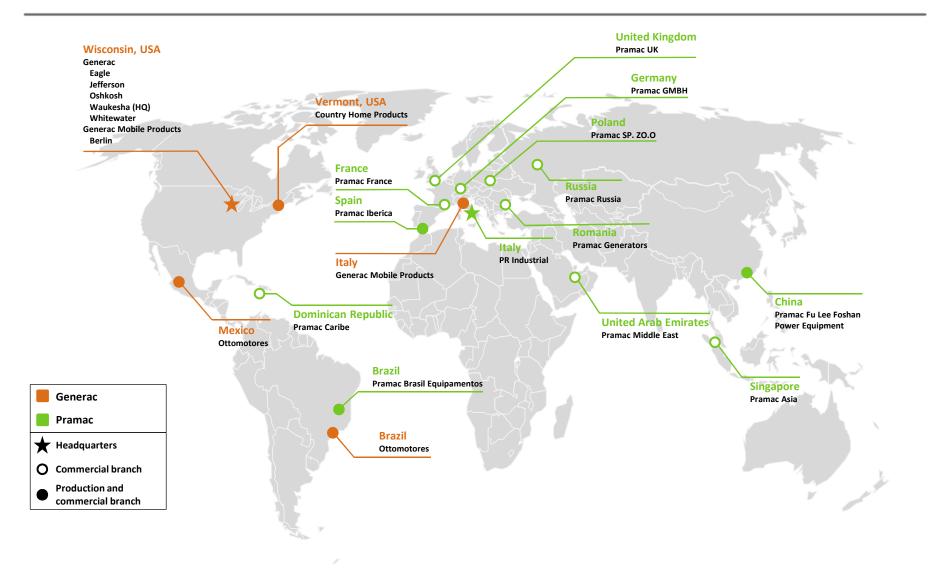
Expands chorerelated products line-up and provides additional scale to the residential engine-powered tools platform Vergennes, VT

#### **PRAMAC**

Stationary, mobile and portable generators sold into over 150 countries worldwide Siena, Italy

#### GENERAC WORLDWIDE





**Vertically Integrated Manufacturing Capacity Serving a Globally Diverse Commercial Footprint** 

#### **GLOBAL DISTRIBUTION CHANNELS**



#### RESIDENTIAL AND C&I DEALER NETWORK

- International network of over 6,000 dealers
- Legacy Generac domestic network
  - ~5,300 residential & light commercial dealers
  - ~135 industrial distributor and GAIN dealer locations
- Installation and after sale service support

- Work with professional engineering firms to develop customized solutions
- Over 4,000 technicians trained every year
- Support for global large account sales
- Multiple programs to support all product segments and investment levels



**Significant Omni-Channel Distribution Creates Barriers to Entry** 

#### **Innovative Sales and Marketing Tools**



#### Finding the most "likely" prospect

- A.M.P.™ targeted marketing process"
- Advanced data analytics



#### **Driving optimized media selection**

- "Power You Control" and "Just A Drop" national TV ad campaigns
- Direct mail, telemarketing, etc.







#### Improving close rates

- PowerPlay™ in-home selling solution
- IHC University sales training
- Reducing total cost of ownership



Consultative Back-Up

Power Plan

NEC Approved Technical Customized Good-Better-



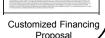
Generator Sizing



Best Proposal



PowerPlay



#### Scheduling in-home consultations (IHC)

Generac Lead Team qualifies sales prospects



- ✓ TYPE OF HOME
- ✓ COVERAGE OPTIONS
- ✓ BUDGET
- ✓ QUTAGE HISTORY
- ✓ PAIN POINTS
- ✓ SCHEDULING

**LEAD GENERATION** 



**GENERAC LEAD TEAM Q**UALIFICATION



IN HOME **CONSULTATION** 



**CLOSED SALE** 





INSTALLATION

#### "Powering Ahead" Strategic Plan





#### **Grow Residential Standby Generator Market**

- Increase awareness, availability and affordability
- · Generate more sales leads
- Improve close rates
- Reduce total overall cost of home standby system
- · Grow residential dealer base
- Continued focus on product expansion and innovation



## Diversify End Markets with new products and services

- Leverage brands, distribution and supply chain
- Organic expansion through innovation
- Evaluate other adjacent engine powered products through acquisitions



#### **Gain Industrial Market Share**

- Leverage expanded diesel and natural gas product offering
- Better optimize distribution partners to market, sell and support expanded product range
- Expand relationships with specifying engineers to increase spec rates
- Sales process excellence to improve quoting and close rates



#### **Enter New Geographies**

- Leverage Ottomotores, Tower Light and Pramac acquisitions and execute on synergies
- Drive growth in int'l markets with additional investment and focus
- Evaluate additional regions for future expansion through organic growth and acquisitions

#### **2016 Business Outlook**



As reported on August 2, 2016

## Consolidated net sales: increase between 6 to 8%; core organic sales decline between 10 to 13%

- Assumes power outage severity for 2H 2016 is consistent with the levels experienced during 1H 2016, which remain at very low levels
  - Residential products: increase in the mid-to-high single digits (due to CHP acquisition), with an organic decline in the low-to-mid single digit range (ongoing HSB market declines in the Northeast)
  - <u>C&I products:</u> increase in the low-to-mid single digit range (due to Pramac acquisition), with organic net sales down in the low-20% range (continued weakness in oil & gas markets, low capital spending from telecom customers, soft non-resi bid-spec market, Brexit-related uncertainty)
- Potential residential sales upside <u>IF</u> baseline power outage environment improves or if there is a major outage event during 2016

#### **Adjusted EBITDA margins: approximately 19.5%**

#### **Cash income taxes:**

- Cash tax rate for full-year 2016: anticipated to be approximately 5% of pretax income
- Cash taxes going forward: ~ 36% tax rate on pre-tax profits less ~ \$50 million annual tax shield

Free cash flow: anticipated to be strong with over \$100 million in the second half

## Generac (GNRC) Investment Highlights



| Best in class organic revenue growth  | <ul> <li>~ 11% CAGR in organic revenue over the last 5 years (2010-2015)</li> <li>Low penetration in key markets, especially home standby market at only ~3.5% penetrated with every 1% increase representing ~ \$2 billion market opportunity</li> </ul> |  |  |  |  |  |
|---------------------------------------|---|--|--|--|--|--|
|                                       | <ul> <li>Key macro drivers: aging and underinvested grid; favorable demographics;<br/>increasing number of power disruptions; increasing reliance on uninterrupted power<br/>and data; natural gas gensets gaining share vs. diesel</li> </ul>            |  |  |  |  |  |
| Market leader with                    | ■ ~ 75% share of domestic home standby market   |  |  |  |  |  |
| significant barriers to entry         | ■ Expanding global distribution network – with unmatched domestic multi-channel distribution led by ~ 5,300 residential & light commercial dealers  |  |  |  |  |  |
| _                                     | ■ Exclusive <b>focus</b> on power generation and engine powered products  |  |  |  |  |  |
|                                       | ■ Considerable sourcing and manufacturing scale   |  |  |  |  |  |
| Superior financial profile            | <ul> <li>GMs over past five years in the mid-to-high-30% range, EBITDA margins in low-to-mid-20% range</li> </ul>   |  |  |  |  |  |
| prome                                 | ■ Favorable tax structure worth an <b>estimated \$3.00 to \$3.75 per share</b> in present value tax savings   |  |  |  |  |  |
|                                       | ■ Strong track record of free cash flow conversion and de-levering balance sheet  |  |  |  |  |  |
| Strong product, market and geographic | <ul> <li>Proven track record in completing strategic acquisitions and introducing<br/>new products</li> </ul>   |  |  |  |  |  |
| expansion opportunities               | <ul> <li>Significant international market opportunity – 10% of 2015 revenue outside of U.S. and Canada, over 20% on a pro-forma basis with Pramac acquisition</li> <li>Expanding and globally diverse manufacturing and commercial footprint</li> </ul>   |  |  |  |  |  |

#### **Leading "Industrial Technology" Company**

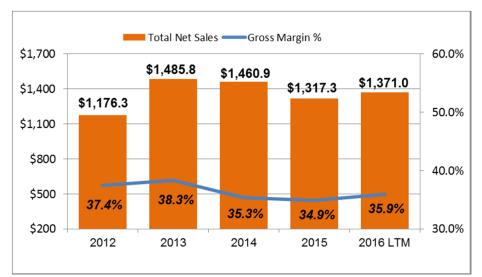
## APPENDIX

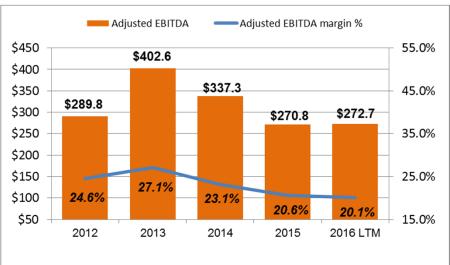


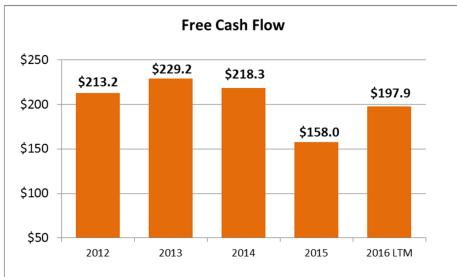


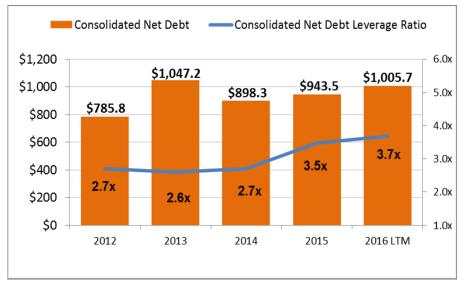
#### **Financial Summary**









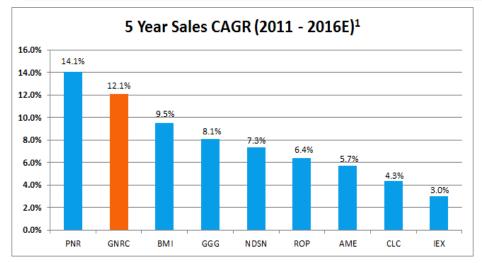


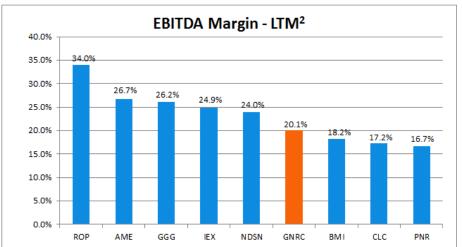
Note: Gross margin for 2016 LTM excludes a \$2.7 million non-recurring charge relating to business optimization and restructuring costs to address the significant and extended downturn in capital spending within the oil & gas industry and a \$3.4 million non-recurring expense related to a pre-tax purchase accounting inventory step-up adjustment related to Pramac. Adjusted EBITDA margin for 2016 LTM calculated using adjusted EBITDA before deducting for non-controlling interest. Consolidated net debt leverage ratio for 2016 LTM calculated using adjusted EBITDA attributable to the Generac.

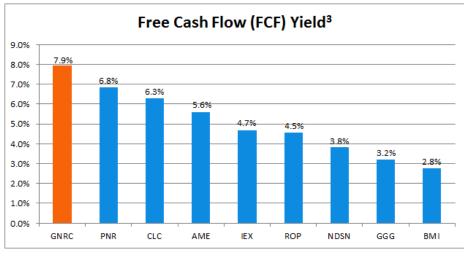
#### **Relative Performance**

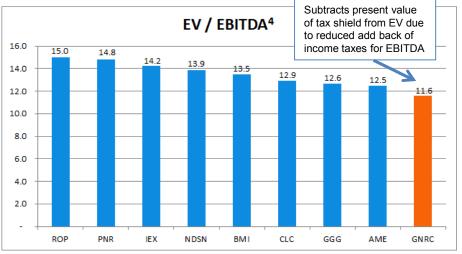
#### Compared with Industrial Technology Peers











Source: Thomson One, Company Filings Note: Charts for Free Cash Flow Yield and Enterprise Value / NTM EBITDA use closing share prices as of September 6, 2016.

- (1) Figures represent a five-year compound annual growth rate calculated by comparing the base year 2011 to the analyst consensus revenue forecast for 2016 for each company.
- (2) Adjusted EBITDA figures were used for GNRC. For all other companies, EBITDA is calculated as Operating Income plus D&A.
- (3) Determined by taking the ratio of FCF (Operating Cash Flow less Capex) on an LTM basis compared to Market Capitalization.
- (4) Based on recent enterprise value to consensus NTM EBITDA estimates. Figure for GNRC determined by subtracting the value of the tax shield in determining enterprise value.

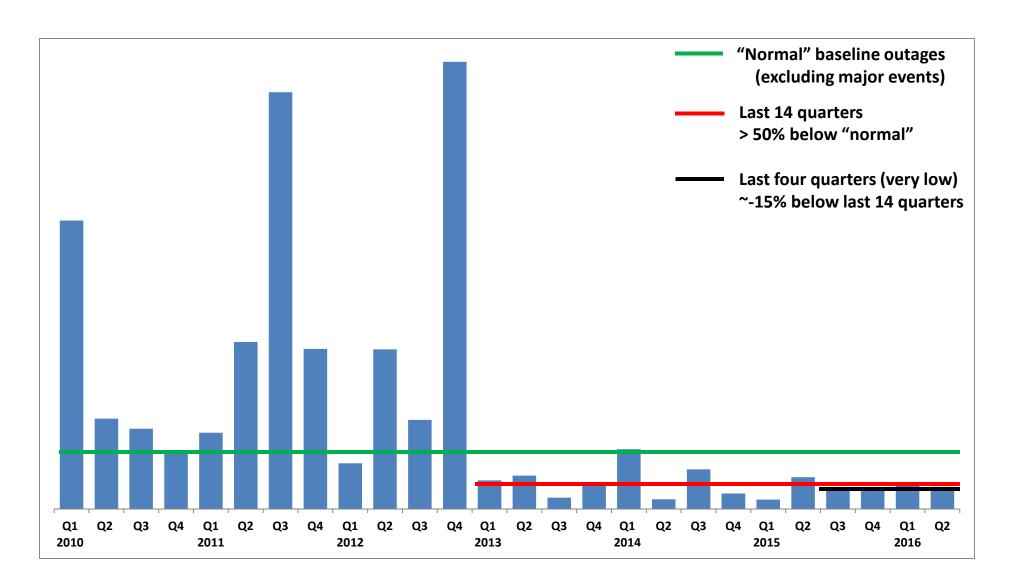
## Financial Policy Priority Uses of Capital



|   |  | Historical  | Expected   |
|---|--|---|--|
| 1 | Continue to invest in business   | ~ 11% CAGR organic revenue over past 5 years (2010-2015)  | <ul> <li>Support market-driven R&amp;D</li> <li>Invest in high-ROI capital spending projects and capacity expansion</li> <li>Capex consistently only ~ 2% of sales</li> </ul>  |
| 2 | Publicly-stated credit<br>agreement leverage<br>target of 2-3X EBITDA<br>(while meeting Excess<br>Cash Flow payment<br>requirements per Credit<br>Agreement) | <ul> <li>Credit agreement leverage ratio*: 3.7X at end of Q2 2016, 3.6X pro-forma basis</li> <li>* Net debt calculation places a cap on cash</li> </ul>                         | <ul> <li>Comfortable with current leverage metrics at current cost of TLB debt of 3.5%</li> <li>Higher priority on debt paydown IF interest rates rise (current LIBOR floor of 0.75%) and/or net leverage ratio exceeds 3.0X</li> <li>Maintain strong liquidity profile</li> </ul> |
| 3 | Explore acquisitions for external growth   | <ul> <li>Nine acquisitions completed<br/>since 2011</li> </ul>  | <ul> <li>Seek high-synergy acquisitions in line with<br/>Powering Ahead strategy</li> </ul>  |
| 4 | Return of capital to shareholders  | <ul> <li>Special dividends issued in Q2 2012 and Q2 2013</li> <li>\$135 million of share repurchases completed under \$200 million program authorized in August 2015</li> </ul> | <ul> <li>As future cash flow permits, may consider<br/>further return of capital to shareholders</li> </ul>  |

#### **Total Outage Hours (Severity)**





#### **Favorable Tax Attributes**



#### Tax attributes and 338(h)10 election overview

- \$1.9 billion combined asset basis step-up created through 2006 acquisition of Generac and other acquisitions
  - Each amortizes over 15 years
  - Reduces <u>cash</u> tax obligation by approx. \$50 million per year through 2021

| (\$ mm)                         | Total | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022+ |
|---------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| Annual tax amortization         | \$783 | \$130 | \$130 | \$130 | \$130 | \$130 | \$107 | \$26  |
| Cash tax savings <sup>(1)</sup> | \$301 | \$50  | \$50  | \$50  | \$50  | \$50  | \$41  | \$10  |

#### Results in present value tax savings of ~ \$200-\$250 million<sup>(2)</sup> or \$3.00-\$3.75 per share

<sup>(1)</sup> Assuming continued profitability and no limitations at an assumed 38.5% federal and state tax rate.

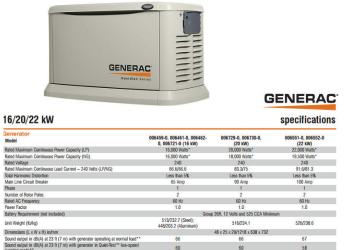
<sup>(2)</sup> Based on annual discount rate of between 5 and 10%

#### Comparison - Tesla Powerwall



#### **Standalone** Backup Power Comparison – Battery vs. HSB generator

|  | Tesla Powerwall<br>battery                 | Generac Guardian HSB<br>generator |
|--|--|-----------------------------------|
| Size   | 10 kWh                                     | 22 kW                             |
| Backup power duration                                      | 2 to 8 hrs. based on load                  | Unlimited                         |
| Power capacity - continuous                                | 2.0 kW                                     | 22.0/19.5 kW LP/NG                |
| Power capacity - peak                                      | 3.3 kW                                     | 22.0/19.5 kW LP/NG                |
| House backup potential                                     | Very limited appliances <sup>(1)</sup>     | Whole house                       |
| Cost of unit   | \$3,500 (to installer)                     | \$4,799 MSRP                      |
| Cost to install (approx.)                                  | \$5,750                                    | \$3,200                           |
| Total system cost (approx.)                                | \$9,600 (incl. unit markup)                | \$8,000                           |
| Total system cost - 48 hrs.<br>backup protection (approx.) | \$30,000 (requires 6<br>units - see below) | \$8,000                           |

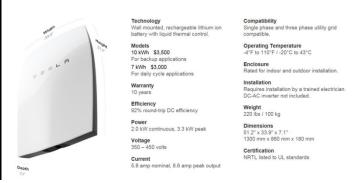


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Specs

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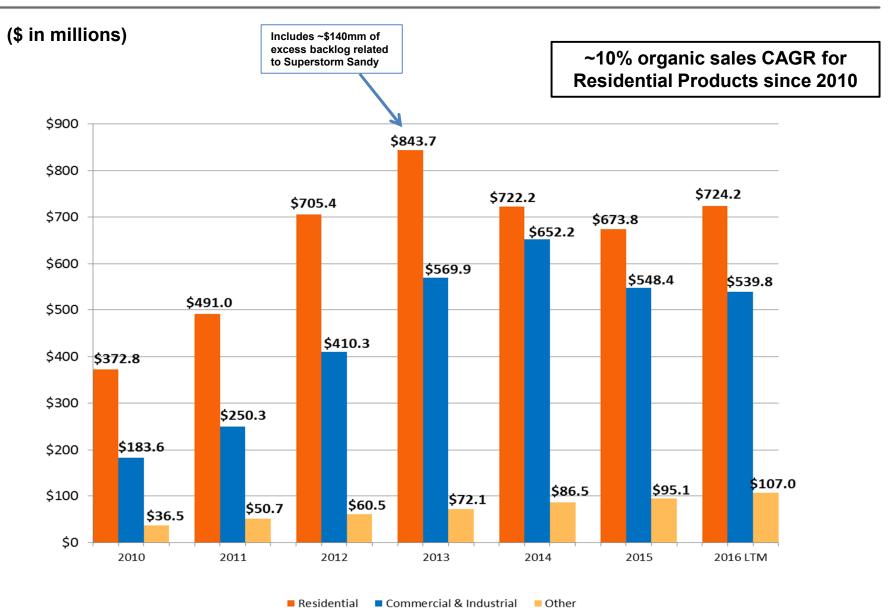
| Inputs  |              | Notes  |
|---|--------------|--|
| Capacity of Powerwall battery (kWh)                 | 10           |  |
| Battery cost (to installer)                         | \$<br>3,500  |  |
| Markup on battery (approx.)                         | 10%          | Battery cost to end user \$ 3,850  |
| Inverter cost (approx.)                             | \$<br>3,000  | Converts DC/AC, also serves as a charger/monitor and the intelligence/controls to the system |
| Professional install cost/other equipment (approx.) | \$<br>2,750  | Labor, permits, software and electrical equipment to wire out the circuits to be backed up   |
| Installation cost increase per each add'l unit      | 5%           | Insufficient information available, this is an approximate estimate                          |
| Avg kW use per hour                                 | 1.25         | National average is ~ 1.25 kW per hour   |
| Duration of backup power desired (hours)            | 48           | Assumes no other alternative energy source (e.g. solar panels)                               |
|   |              |  |
| Outputs   |              |  |
| Number of battery units needed                      | 6.0          | Per Tesla, limit is 9 units maximum to be installed together                                 |
| Retail cost of battery units                        | \$<br>23,100 |  |
| Cost of installation                                | \$<br>7,188  |  |
| Total system cost - 48 hrs. backup protection       | \$<br>30,288 |  |



Tesla battery primarily serves different market than emergency backup power – More of a supplement to solar/peak-shaving applications

#### **Net Sales by Product Class**





#### Q2 2016 & LTM Financial Overview



| (\$ in millions)                     | Actual<br>Q2 2016 |          | Y/Y %<br>Change | Actual<br>LTM Q2 2016 |         | Y/Y %<br>Change |
|--------------------------------------|-------------------|----------|-----------------|-----------------------|---------|-----------------|
|                                      |                   | (unaudit | ed)             |                       |         |                 |
| Residential                          | \$                | 181.7    | 36.2%           | \$                    | 724.2   | 8.3%            |
| Industrial                           |                   | 156.7    | 16.5%           |                       | 539.8   | (10.0%)         |
| Other                                |                   | 28.9     | 42.3%           |                       | 107.0   | 21.9%           |
| Net Sales                            | \$                | 367.4    | 27.4%           | \$                    | 1,371.0 | 1.1%            |
| Gross Profit (1)                     | \$                | 130.3    | 29.5%           |                       | 492.5   | 4.1%            |
| % Margin                             |                   | 35.5%    |                 |                       | 35.9%   |                 |
| Adjusted EBITDA - GHI                | \$                | 62.3     | 18.8%           | \$                    | 272.7   | (4.3%)          |
| % Margin (2)                         |                   | 17.4%    |                 |                       | 20.1%   |                 |
| Net Income - GHI (3) (4)             | \$                | 20.9     | 40.7%           | \$                    | 74.3    | (38.3%)         |
| Adjusted Net Income - GHI            | \$                | 42.7     | 21.0%           | \$                    | 202.3   | 3.4%            |
| Adjusted EPS - GHI                   | \$                | 0.64     | 27.7%           | \$                    | 2.99    | 7.1%            |
| Free Cash Flow                       | \$                | 52.2     | 507.1%          | \$                    | 197.9   | 13.9%           |
| Consolidated Net Debt                |                   |          |                 | \$                    | 1,005.7 |                 |
| Consolidated Net Debt Leverage Ratio | )                 |          |                 |                       | 3.7x    |                 |

<sup>(1)</sup> Excludes a \$2.7 million non-recurring charge relating to business optimization and restructuring costs to address the significant and extended downturn in capital spending within the oil & gas industry and \$3.4 million of non-recurring expense related to a pre-tax purchase accounting inventory step-up adjustment related to Pramac.

<sup>(2)</sup> Adjusted EBITDA margin calculated using adjusted EBITDA before deducting for non-controlling interest.

<sup>(3)</sup> Full year 2016 includes a \$7.1 million charge relating to business optimization and restructuring costs to address the significant and extended downturn for capital spending within the oil & gas industry, consisting of \$2.684 million classified within cost of goods sold and \$4.4 million classified within operating expenses and \$3.4 million of non-recurring expense related to a pre-tax purchase accounting inventory step-up adjustment related to Pramac classified in cost of goods sold.

<sup>(4)</sup> The Q2 2016 LTM period includes a \$40.7 million pre-tax charge for the impairment of certain intangible assets.

#### **Adjusted EBITDA Reconciliation**



#### (\$ in millions)

|  | 2012        | 2013     | 2014     | 2015     | 2016 LTM |
|--|-------------|----------|----------|----------|----------|
| Net income   | \$<br>93.2  | \$ 174.5 | \$ 174.6 | \$ 77.7  | \$ 74.4  |
| Interest expense   | 49.1        | 54.4     | 47.2     | 42.8     | 43.2     |
| Depreciation and amortization                            | 54.2        | 36.8     | 34.7     | 40.3     | 47.6     |
| Income taxes provision (benefit)                         | 63.1        | 104.2    | 83.7     | 45.2     | 43.2     |
| Non-cash write-down and other charges                    | 0.2         | 0.1      | (3.9)    | 44.6     | 52.5     |
| Non-cash share-based compensation expense                | 10.8        | 12.4     | 12.6     | 8.2      | 8.5      |
| Loss on extinguishment of debt                           | 14.3        | 15.3     | 2.1      | 4.8      | -        |
| (Gain) loss on change in contractual interest rate       | -           | -        | (16.0)   | 2.4      | 2.4      |
| Transaction costs and credit facility fees               | 4.1         | 3.9      | 1.9      | 2.2      | 2.3      |
| Other  | 0.7         | 1.0      | 0.3      | 2.4      | 0.8      |
| Adjusted EBITDA  | 289.8       | 402.6    | 337.3    | 270.8    | 275.0    |
| Adjusted EBITDA attributable to noncontrolling interests | -           | -        | -        | -        | (2.3)    |
| Adjusted EBITDA attributable to Generac Holdings, Inc.   | \$<br>289.8 | \$ 402.6 | \$ 337.3 | \$ 270.8 | \$ 272.7 |

#### **Adjusted EBITDA Reconciliation**



| (\$ | in | tho | usa | nds) |
|-----|----|-----|-----|------|
|-----|----|-----|-----|------|

#### Three months ended Net income to Adjusted EBITDA reconciliation LTM Ended June 30, June 30. 2016 2015 2016 2015 (unaudited) Net income attributable to Generac Holdings. Inc. 20.888 \$ 120,416 14,844 74,314 Net income attributable to noncontrolling interests (55)(59)Net income 20,943 74,373 120.416 14.844 11,380 10,763 43,227 46,129 Interest expense Depreciation and amortization 13,650 10,129 47,613 36,937 Income taxes provision 11,921 43,230 55,475 8,628 Non-cash write-down and other charges 2,909 11,804 3,875 404 Non-cash share-based compensation expense 2,901 2,582 8,537 11,499 Tradename and goodwill impairment 40,687 Loss on extinguishment of debt 6,879 3,427 (Gain) loss on change in contractual interest rate 2,381 Transaction costs and credit facility fees 481 2,327 1,832 237 Other (15)812 1,771 1,164 Adjusted EBITDA 63,926 52,422 274,991 284,813 Adjusted EBITDA attributable to noncontrolling interests (1,623)(2,307)Adjusted EBITDA attributable to Generac Holdings, Inc. 62,303 \$ 272,684 \$ 284,813 52,422

## Adjusted Net Income and Free Cash Flow Reconciliations



ITM Fnded June 30

#### Net income to Adjusted net income reconciliation

| / <b>/</b>   | Inree months ended June 30, |         |        |         |    | LTIVI Ended June 30, |    |          |  |
|--|-----------------------------|---------|--------|---------|----|----------------------|----|----------|--|
| (\$ in thousands)  |                             | 2016    |        | 2015    |    | 2016                 |    | 2015     |  |
|  |                             | (unau   | dited) |         |    |                      |    |          |  |
| Net income attributable to Generac Holdings. Inc.            | \$                          | 20,888  | \$     | 14,844  | \$ | 74,314               | \$ | 120,416  |  |
| Net income attributable to noncontrolling interests          |                             | (55)    |        | -       |    | (59)                 |    | -        |  |
| Net income   |                             | 20,943  |        | 14,844  |    | 74,373               |    | 120,416  |  |
| Provision for income taxes                                   |                             | 11,921  |        | 8,628   |    | 43,230               |    | 55,475   |  |
| Income before provision for income taxes                     |                             | 32,864  |        | 23,472  |    | 117,603              |    | 175,891  |  |
| Amortization of intangible assets                            |                             | 8,217   |        | 5,980   |    | 28,430               |    | 21,755   |  |
| Amortization of deferred financing costs and OID             |                             | 1,066   |        | 1,639   |    | 4,207                |    | 6,938    |  |
| Tradename and goodwill impairment                            |                             | -       |        | -       |    | 40,687               |    | -        |  |
| Loss on extinguishment of debt                               |                             | -       |        | 3,427   |    | -                    |    | 6,879    |  |
| (Gain) loss on change in contractual interest rate           |                             | -       |        | -       |    | 2,381                |    | -        |  |
| Transaction costs and credit facility fees                   |                             | 3,443   |        | 240     |    | 6,897                |    | 1,579    |  |
| Business optimization expenses                               |                             | -       |        | 1,444   |    | 7,315                |    | 1,444    |  |
| Adjusted net income before provision for income taxes        |                             | 45,590  |        | 36,202  |    | 207,520              |    | 214,486  |  |
| Cash income tax expense                                      |                             | (1,450) |        | (920)   |    | (3,322)              |    | (18,758) |  |
| Adjusted net income  | \$                          | 44,140  | \$     | 35,282  | \$ | 204,198              | \$ | 195,728  |  |
| Adjusted net income attributable to noncontrolling interests |                             | (1,451) |        | -       |    | (1,881)              |    |          |  |
| Adjusted net income attributable to Generac Holdings. Inc.   | \$                          | 42,689  | \$     | 35,282  | \$ | 202,317              | \$ | 195,728  |  |
| Free Cash Flow Reconciliation                                |                             |         |        |         |    |                      |    |          |  |
| Net cash provided by operating activities                    | \$                          | 59,084  | \$     | 16,322  | \$ | 228,275              | \$ | 209,280  |  |
| Expenditures for property and equipment                      |                             | (6,911) |        | (7,730) |    | (30,397)             |    | (35,630) |  |
| Free cash flow   | \$                          | 52,173  | \$     | 8,592   | \$ | 197,878              | \$ | 173,650  |  |

Three months ended lune 30