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June 5, 2012

# **Investor Presentation**

# **GENERAC**











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## **Forward Looking Statements**



Certain statements contained in this presentation, as well as other information provided from time to time by Generac Holdings Inc. or its employees, may contain forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements.

Forward-looking statements give Generac's current expectations and projections relating to the Company's financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "project," "plan," "intend," "believe," "confident," "may," "should," "can have," "likely," "future" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events.

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# **Generac (GNRC) – Investment Highlights**



- Best in class organic revenue growth
- Market leader with significant barriers to entry
- Superior financial profile
- Strong product, market and geographic expansion opportunities

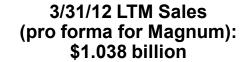
**Leading "Industrial Technology" Company** 

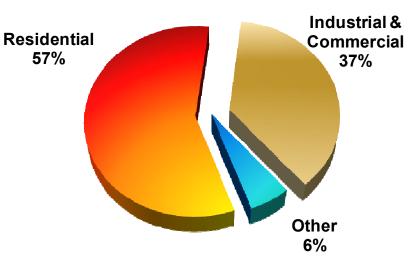
## **Generac Business Overview**



#### About Generac -

- Founded in 1959.
- A leading designer and manufacturer of a wide range of generators and other engine powered products serving residential, light commercial, industrial and construction markets.
- Products are available through a broad network of independent dealers, retailers, wholesalers and equipment rental companies.
- Products marketed and distributed primarily under the Generac and Magnum brand names.
- Approx 2,400 employees at 3/31/2012, including Magnum.
- Over 1.2 million ft² of manufacturing and distribution capacity located in Wisconsin.



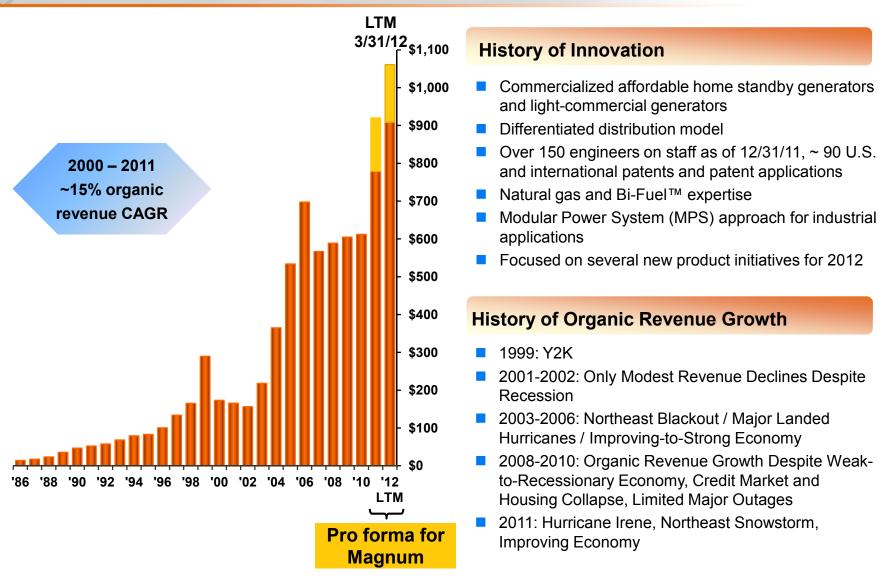






## **Track Record of Innovation and Growth**





Note: \$ amounts in millions. Represents gross sales excluding freight revenue. Excludes "Portable Product" sales prior to the division's divestiture in 1998. 2010 and 2011 Pro Forma amounts include Magnum results, assuming the transaction was completed on first day of 2010 period.

## **Broad Product Offering**



## **Residential Products**

**Product** 



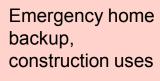
	Served
Power Washers	Light to medium duty use - mainly by consumers



Inverter	Recreation and
Generators	other light duty
	power uses







**End Markets** 





Emergency backup – small to medium homes



iquid-cooled	Emergency
lome Standby	backup - large
Senerator	homes & small
	businesses

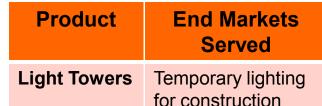
## **Industrial Products**

Commercial

**Stationary** 

**Generators** 

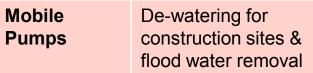




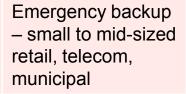


Mobile	Temporary power
Generators	for construction,
	special events









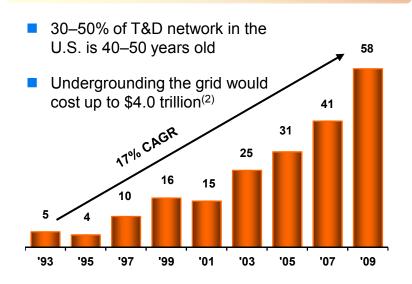


Industrial	Emergency backup
Stationary	<ul> <li>large healthcare,</li> </ul>
Generators	telecom, municipal,
	manufacturing

# Powerful Macro Trends Drive Home Standby Penetration Opportunity



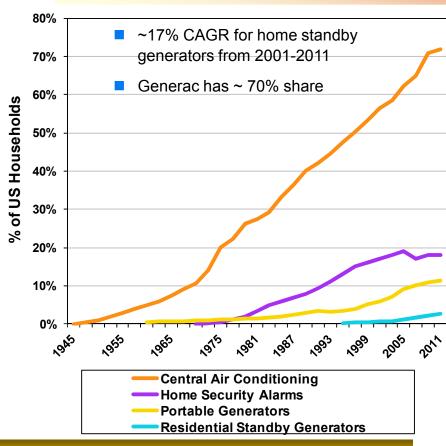
#### Aging Grid driving Power Interruptions(1)



#### Aging Population fits Demographic<sup>(3)</sup>

- ~80% of buyers age 50 and older
- ~50% of homes valued under \$300k
- ~85% retro-fit application

#### North American Penetration Opportunity<sup>(4)</sup>



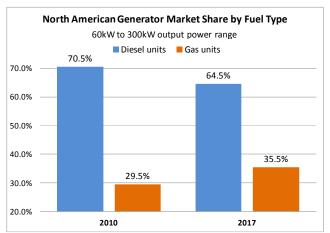
#### **Every 1% of increased penetration equals ~ \$2 billion of market opportunity**

- (1) Source: North American Electrical Reliability Council. Affecting more than 50,000 customers.
- (2) At \$1mm/mile.
- (3) Source: Company warranty registration data
- (4) Source: Management estimates

# Commercial Penetration and Industrial Market Share Opportunities



# Secular Shift – Natural Gas vs. Diesel Market Growth

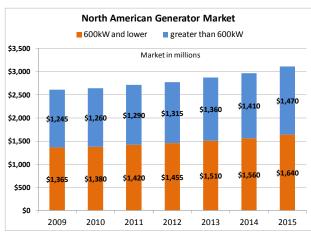


#### Source: Frost & Sullivan. Generac estimates

#### **Key Advantages of Nat Gas gensets:**

- Up to 35% less expensive leading to improved ROI
- Eliminates diesel fuel storage, spillage, and spoilage issues
- Lower operating costs than diesel
- "Greener" solution
- GNRC is the largest natural gas genset OEM in North America

# **Expanding Addressable Market Opportunity for Stationary**

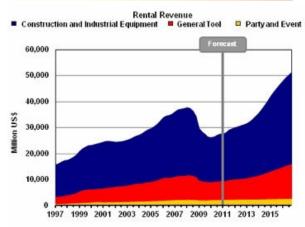


Source: Frost & Sullivan, Generac estimates

## New stationary products to expand market:

- Current maximum output for singleengine generators is 600kW
- Key strategic multi-year initiative to develop higher-power natural gas, bifuel and diesel gensets
- Significantly expand addressable market for GNRC and its dealers

#### Secular Shift - Rental vs. Buy



Source: IHS Global Insight - January 2012 forecast











# Ongoing secular shift toward equipment rentals:

- U.S. equipment rental industry projected to grow at over 10% CAGR from 2010-2016
- Construction and industrial equipment rental revenue projected to be fastest-growing category

## **Differentiated Distribution Model**



# Residential & Lt. Commercial Distribution:

= Over 4,400 Res/Comm Dealers

Commercial & Industrial Distribution:

= ~50 Industrial Dealers

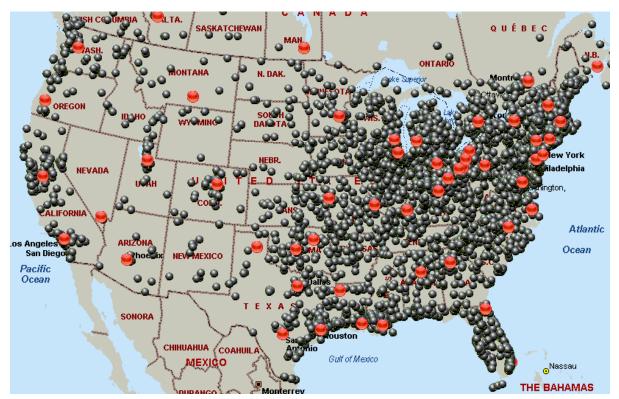
Res/Comm Dealers

National Retailers

Wholesalers

Catalog and E-Commerce

Private Label Partners



Industrial Dealers

National Accounts

Equipment Rental Yards

Gov't and Military

Established and diverse distribution model = growth driver & competitive advantage

## "Powering Ahead" Strategic Plan





### Grow Residential Standby Generator Market

- Awareness
- Availability
- Affordability
- √ 300-400 net new dealers annually
- Increasing use of activation data for direct pull marketing
- ✓ Dealer development programs
- ✓ Increased focused on new product initiatives



#### Gain Industrial Market Share

- Upgrade distribution
- Build relations with specifying engineers
- Expand product offering
- ✓ Leverage natural gas core competencies
- ✓ Increased focused on new product initiatives
- ✓ Magnum acquisition



# Diversify End Markets with new products and services

- Leverage brand
- Leverage distribution
- · Leverage supply chain
- ✓ Magnum acquisition
- ✓ New power washer product line launched in 2011
- ✓ Gained share in portable generators in 2011 (re-entered market in 2008)
- ✓ Gen-Tran acquisition in 2012



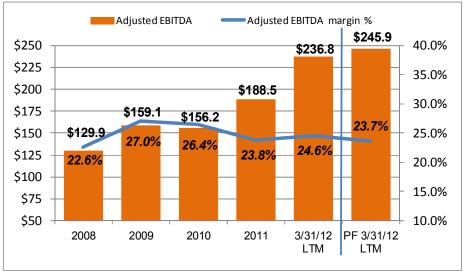
### **Enter New Geographies**

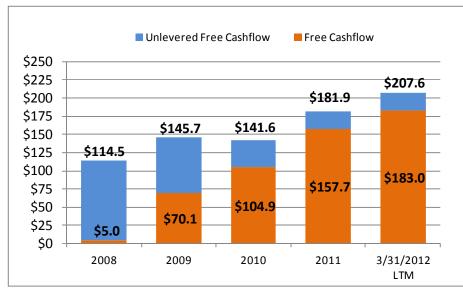
- Resource sales effort
- Build distribution
- Focus on natural gas products
- Leverage Magnum distribution
- ✓ Sales presence established during 2010 in Miami (LATAM)
- ✓ Sales presence recently established in Ukraine (EMEA) and Hong Kong (APAC)
- ✓ Magnum acquisition

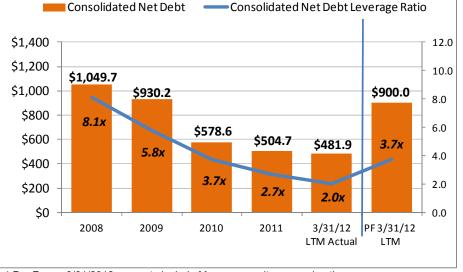
## **Financial Summary**









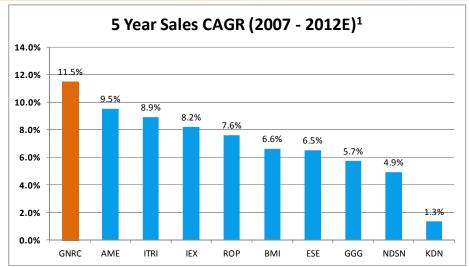


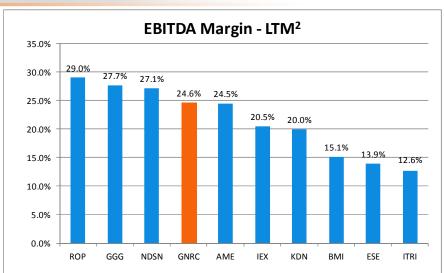
Note: Unlevered free cash flow = free cash flow plus cash interest expense.

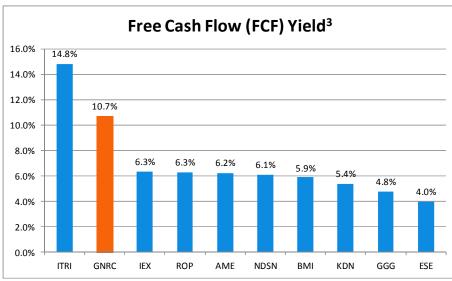
<sup>\*</sup> Pro Forma 3/31/2012 amounts include Magnum results, assuming the transaction was completed on the first day of the LTM period.

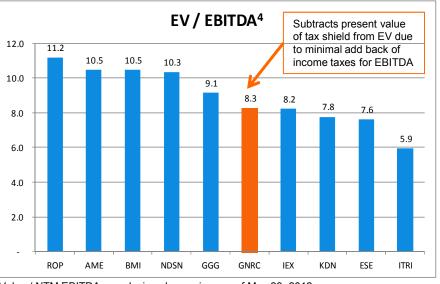
# Relative Performance – Compared with Industrial Technology Peers











Source: Thomson One, Company Filings Note: Charts for Free Cash Flow Yield and Enterprise Value / NTM EBITDA use closing share prices as of May 23, 2012.

- (1) Figures represent a five-year compound annual growth rate calculated by comparing the base year 2007 to the analyst consensus revenue forecast for 2012 for each company.
- (2) Adjusted EBITDA figures used for both GNRC and ITRI. For all other companies, EBITDA is calculated as Operating Income plus D&A.
- (3) Determined by taking the ratio of FCF (Operating Cash Flow less Capex) to Market Capitalization.
- (4) Based on recent enterprise value to consensus NTM EBITDA estimates. Figure for GNRC determined by subtracting the value of the tax shield in determining enterprise value.

### **2012 Business Outlook**



- Net sales: increase at a <u>high-teens rate</u> vs. a strong 2011
- Both Residential & Pro-Forma C&I product sales: expect 2H 2012 sales to increase at a <u>high-teens rate</u> compared to 2H 2010
  - 2H 2010 most recent comparable period with no major outage events
- Adjusted EBITDA: 2012 expected to increase in the <u>mid-teens range</u> vs. 2011
  - Q2 2012 expected to increase in the <u>mid-20% range</u> vs. Q2 2011
- Continued <u>strong Free Cash Flow conversion</u>: unlevered FCF = 93% of adjusted EBITDA from 2009-2011
- Interest expense: between \$\frac{\$49.0 to \$50.0 million}{\$50.0 million}\$, including \$45.0 to \$46.0 million of debt service costs and approximately \$4.0 million amortization of deferred financing costs
- Special cash dividend of \$6.00 per share to be paid on June 29, 2012





## **RATIONALE FOR SPECIAL DIVIDEND**

		<u>Actual</u>	Priority Uses of Capital
1a	Publicly-stated gross leverage target of 2-3X EBITDA	2.3X at end of Q1 2012 (proforma for Magnum)	<ul><li>Continue to focus on debt paydown</li><li>Maintain strong liquidity profile</li></ul>
1b	Continue to invest in business	> 20% CAGR organic revenue over past 2 years	<ul> <li>Support market-driven R&amp;D</li> <li>Invest in high-ROI capital spending projects</li> <li>Maintenance capex less than \$10mm per year</li> </ul>
2	Explore acquisitions for external growth	Magnum in Q3 2011 Gen-Tran in Q1 2012	<ul> <li>Seek strategic, high-synergy, low execution risk acquisitions</li> <li>Accretive to earnings in first 12 months following close</li> </ul>
3	Return of capital to shareholders	\$6.00 per share special dividend in Q2 2012	<ul> <li>As future cash flow permits, may consider either quarterly dividend or another special dividend</li> </ul>

# **Generac (GNRC) – Investment Highlights**



Best in class organic revenue growth	<ul> <li>Over 15% CAGR in organic revenue over the last 10 years</li> <li>Low penetration in key markets, especially home standby market that's only 2.5% penetrated with every 1% increase representing ~ \$2 billion market opportunity</li> <li>Key macro drivers: aging and underinvested grid; favorable demographics; increasing number of power disruptions; natural gas gensets gaining share vs. diesel</li> </ul>
Market leader with significant barriers to entry	<ul> <li>70% share of domestic home standby market</li> <li>Unmatched multi-channel distribution led by over 4,400 residential/commercial dealers</li> <li>Considerable investment in R&amp;D</li> </ul>
Superior financial profile	<ul> <li>GMs consistently in the mid-to-high 30% range, EBITDA margins in low-to-mid 20% range</li> <li>Favorable tax structure worth an estimated \$5 to \$6 per share in present value tax savings</li> <li>Strong track record of free cash flow conversion and de-levering balance sheet, with unlevered FCF representing 93% of adjusted EBITDA from 2009-2011</li> </ul>
Strong product, market and geographic expansion opportunities	<ul> <li>Proven track record in completing accretive acquisitions and introducing new products</li> <li>Significant international market opportunity – only ~ 5% of revenue currently outside U.S.</li> </ul>

**Leading "Industrial Technology" Company** 





## **Appendix**

# Generac Leads the Residential Generator GENERAC Market with Sustainable Competitive Advantages

#### **Home Standby Generators**

- Generac has led the growth in category with innovation current market share of 70%
- Critical competitive advantages include:
  - Unmatched distribution network including over 4,400 dealer/installers, as well as wholesale, retail, online, and private label accounts
  - Broadest product line in the industry
  - 7x relative volumes and lean manufacturing drive strong margins at competitive prices
  - Control of the critical technology engine, alternator, switches, and controls
  - Superior training and program support
- Competitors: Briggs & Stratton, Kohler, Cummins



Air-cooled Home Standby



Liquid-cooled Home Standby

#### **Portable Generators & Power Washers**

- Significant presence at retail drives brand recognition and provides entrylevel choice for homeowners
- Generac re-entered the portable generator market in 2008 and now has a significant market share of approximately 20%-25%<sup>(1)</sup>
- Re-entered power washer market in 2011 and making early progress
- Competitors: Briggs & Stratton, TTI, Honda Power Equipment



Portable Generators



**Power Washers** 

# Commercial Penetration and Industrial Market Share Opportunities



### Commercial and Industrial (C&I) Macro Drivers

- Grid reliability and increasing costs from outages driving emergency backup power needs
- Industrial standby generator market driven by new construction and retrofit of infrastructure projects, mission critical, and other code driven applications
- Commercial driven more by optional standby applications ROI is critical
- Mobile product demand driven by commercial and road construction, energy, and government agency spending on temporary lighting and power needs
- Timing and magnitude of capex plans for national account customers has impact

### **C&I Market Share and Growth Opportunities**

- Natural gas gensets gaining share vs. diesel up to 35% less expensive than comparable diesel (depending on power rating)
- Upgrade and expand distribution
- Increased international focus
- Expand addressable market through new product development
- Build relations with specifying engineers
- Cross-selling opportunities with Magnum

# Cost Effective & Innovative Solutions



Natural gas engine technology



Mobile generator solutions



Gaseous fueled generator solutions



Bi-Fuel technology



Gemini technology



Modular Power technology

# Customers and Opportunities in Light Commercial and Industrial



Cost of 4 Ho	urs Outage Per Busi	ness <sup>(1)</sup>	<b>Current and Prospective Customers</b>						
Food Sales	<ul><li>Grocery and convenience stores</li></ul>	\$26,234	SUPERVALU C						
Food Service	■ Restaurants	\$20,161	Chilis.  Chippebee's  Chippebee						
Mercantile	<ul><li>Retail stores, pharmacies</li></ul>	\$4,892	WELLS Pharmacy EXONMOBIL WELLS FARGO						
Healthcare	<ul><li>Hospitals, nursing homes</li></ul>	\$1,593	HCA Fitnepted Corporation of America® HCR Manor Care.  Heartland • Manor Care • Arden Courts  Tenet						
Telecom	Wireless towers	n/a	verizonwireless at&t T Mobile - Sprint						

#### **ROI Drives Market Opportunity**

#### **Light commercial**

- Over 2mm locations in the U.S.
- Affordable price point for natural gas units
  - Up to 35% less expensive than comparable diesel generators

#### Industrial

- Cost advantage of natural gas for many applications
- Modular applications increase affordability

Combination of power outage costs and increasing affordability have improved industrial and light commercial customers' ROI

## **Acquisition of Magnum Products business**



#### Fast Facts -

- Acquired on October 3, 2011
- Located in Berlin, WI with 395 employees and over 250,000
   ft² in manufacturing and distribution space
- Leader in portable light tower market, strong up-and-coming player in mobile generator and mobile pumps
- Products sold to rental centers, independent dealers and government agencies

### Strategic Rationale -

- \$84 million purchase price funded w/ cash on balance sheet
- 9/30/11 LTM revenue of \$132 million, \$16 million of EBITDA
- Progress being made on goal of ~ \$2 million in cost synergies
- Opportunities for revenue synergies with minimal overlap in products, distribution channels and end markets
- Broadens Generac's Industrial product offering and increases revenue base not correlated with power outages



**Magnum Family of Light Towers** 



Magnum MMG55 49 kW Mobile Diesel Generator



Magnum MMG55FH Flip Hood 52 kW Mobile Diesel Generator



Magnum MLG20 Diesel Generator

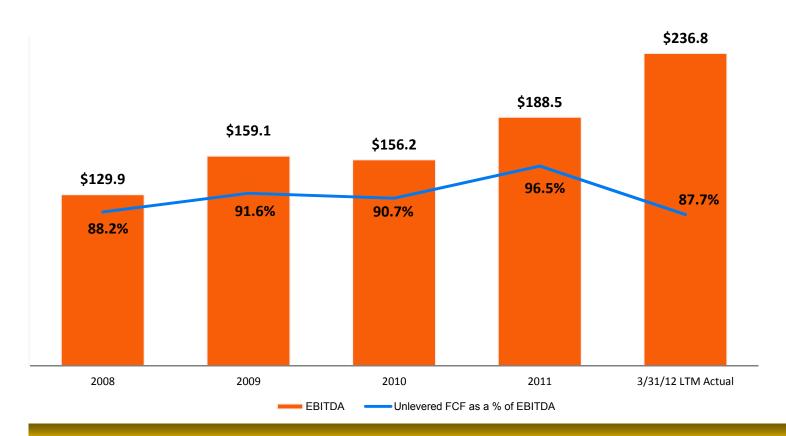


MTP 4000D Dry Prime Pump



## **Unlevered Free Cash Flow to Adjusted EBITDA**

Unlevered FCF as a % of Adjusted EBITDA: 2009-2011 (cumulative) – 93%



Strong unlevered free cash flow will allow Generac to easily service new debt raised

## **Favorable Tax Attributes**



#### Tax attributes and 338(h)10 election overview

- \$1.9 billion asset basis step-up created through 2006 acquisition of Generac and 2011 acquisition of Magnum
  - Each amortizes over 15 years
  - Reduces <u>cash</u> tax obligation by approx. \$49 million per year through 2020
- Current NOL balance of \$127 million as of December 31, 2011 provides cash benefit of up to \$45 million

(\$ mm)	Total	20	12	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022+
Annual tax amortization	\$1,263	\$1	27	\$127	\$127	\$127	\$127	\$127	\$127	\$127	\$127	\$106	\$14
Cash tax savings <sup>(1)</sup>	\$486	\$	349	\$49	\$49	\$49	\$49	\$49	\$49	\$49	\$49	\$41	\$4
Cash tax savings of NOLs(2)	\$45												
Grand total	\$531												

#### Results in present value tax savings of ~ \$330-410 million<sup>(3)</sup> or \$5-\$6 per share

<sup>(1)</sup> Assuming continued profitability and no limitations at an assumed 38.5% federal and state tax rate.

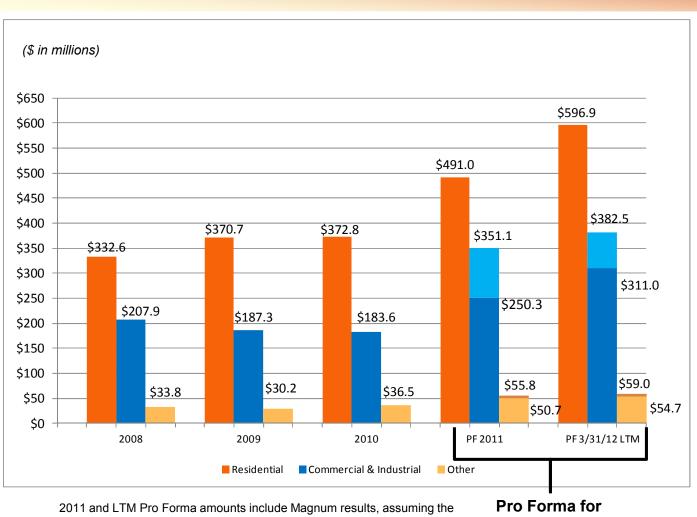
<sup>(2)</sup> Calculated at a 35.0% federal tax rate on the \$127 million of federal NOL carry forward balance as of December 31, 2011.

<sup>(3)</sup> Based on annual discount rate of between 5 and 10%; includes both amortization of intangibles and NOL's.

## **Net Sales by Product Class**



#### **Net Sales by Product Class**



transaction was completed on first day of 2011 period.

Magnum

## Q1 2012 & LTM Financial Overview



(\$ in millions)

		Actual 1 2012	Y/Y % Change	Actual 3/31/12	Y/Y % Change
Residential	\$	175.1	153.1%	\$ 596.9	66.7%
Industrial		105.0	137.0%	311.0	64.1%
Other		14.5	38.0%	54.7	41.6%
Net Sales	\$	294.6	137.6%	\$ 962.6	64.2%
Gross Profit	\$	111.0	135.3%	\$ 358.5	53.8%
% Margin		37.7%		37.2%	
Adjusted EBITDA % Margin	\$	75.8 25.7%	175.8%	\$ 236.8 24.6%	55.9%
Net Income <sup>(1)</sup>	\$	30.1	520.6%	\$ 349.9	490.1%
Adjusted Net Income	\$	66.1	285.5%	\$ 196.1	73.7%
Adjusted EPS	\$	0.96	278.3%	\$ 2.88	71.4%
Free Cash Flow	\$	36.4	228.3%	\$ 183.0	84.7%
Consolidated Net Debt Consolidated Net Debt Leve	rage	Ratio		\$ 481.9 2.0x	-15.0%

<sup>(1)</sup> Net income for LTM 3/31/12 includes a net \$238.0 million income tax benefit and a \$9.4 million pre-tax write down of a certain trade name.

## **Adjusted EBITDA Reconciliation**



### (\$ in millions)

	2007	2008	2009	2010	2011
Reported net income	(9.7)	(556.0)	43.1	56.9	324.6
Interest expense	125.4	108.0	70.9	27.4	23.7
Depreciation and					
amortization	53.8	54.8	59.7	59.4	56.1
Income taxes provision					
(benefit)	(0.6)	0.4	0.3	0.3	(237.7)
Non-cash impairment and					
other charges	5.3	585.6	(1.6)	(0.3)	10.4
Non-cash stock-based					
compensation expense	-	-	-	6.4	8.6
Write-off of deferred					
financing costs related to				4.0	0.4
debt extinguishment	-	-	-	4.8	0.4
Transaction costs and credit facility fees	1.0	1.3	1.2	1.0	1.7
1	_			1.0	1.7
Non-cash gains	(18.8)	(65.4)	(14.7)	-	-
Other items per credit	4 -	4.0	0.0	0.4	0.5
agreement	1.7	1.2	0.2	0.4	0.5
Adjusted EBITDA	158.1	129.9	159.1	156.2	188.5

## **Adjusted EBITDA Reconciliation**



### (\$ in thousands)

Net income to Adjusted EBITDA reconciliation	Three months ended March 31,			LTM March 31,				
	2012		2011		2012			2011
	(u	naudited)	(unaudited)			(unaudited)	(	unaudited)
Net income	\$	30,060	\$	4,844	\$	349,859	\$	59,289
Interest expense		5,674		6,001		23,391		24,906
Depreciation and amortization		14,218		13,663		56,678		58,451
Income taxes provision		19,044		93		(218,726)		318
Non-cash impairment and other charges		(204)		446		9,750		(64)
Non-cash share-based compensation expense		2,439		2,000		9,085		7,117
Loss on extinguishment of debt		4,309		-		4,686		629
Transaction costs and credit facility fees		135		173		1,681		830
Other		127		264		390		425
Adjusted EBITDA	\$	75,802	\$	27,484	\$	236,794	\$	151,901

# Adjusted Net Income & Free Cash Flow Reconciliations



#### (\$ in thousands)

#### Net income to Adjusted net income reconciliation

Tet meome to required net meome recommution	Three Months Ended March 31,				LTM March 31,			
		2012 (unaudited)		2011 (unaudited)		2012 (unaudited)		2011 (unaudited)
Net income	\$	30,060	\$	4,844	\$	349,859	\$	59,289
Provision for income taxes		19,044		93		(218,726)		318
Income before provision for income taxes		49,104		4,937		131,133		59,607
Amortization of intangible assets		12,225		11,727		48,518		50,774
Amortization of deferred loan costs		506		502		1,990		2,202
Loss on extinguishment of debt		4,309		-		4,686		629
Non-cash impairment charges		-		-		9,389		-
Acquisition costs		-		-		875		
Adjusted net income before provision for income taxes		66,144		17,166		196,591		113,212
Cash income tax expense		(55)		(24)		(468)		(311)
Adjusted net income	\$	66,089	\$	17,142	\$	196,123	\$	112,901
Free Cash Flow Reconciliation								
Net cash provided by operating activities	\$	38,584	\$	12,671	\$	195,625	\$	108,716
Expenditures for property and equipment		(2,138)		(1,569)		(12,629)		(9,636)
Free cash flow	\$	36,446	\$	11,102	\$	182,996	\$	99,080
Cash interest		6,222		5,904		24,581		23,672
Unlevered free cash flow	\$	42,668	\$	17,006	\$	207,577	\$	122,752

# Pro-Forma Sales & Adjusted EBITDA Reconciliations



### (\$ in thousands)

Pro forma sales reconciliation	LTM March 31,		
	2012		
	(unaudited)		
2011 net sales, as reported	\$ 791,976		
Add: March 2012 net sales, as reported	294,561		
Less: March 2011 net sales, as reported	(123,981)		
Pro forma Magnum net sales (April 1, 2011 - September 30, 2011)	75,884		
Pro forma net sales	\$1,038,440		
Pro forma Adjusted EBITDA reconciliation	LTM March 31,		
	2012		
	(unaudited)		
2011 Adjusted EBITDA, as reported	\$ 188,476		
Add: March 2012 Adjusted EBITDA, as reported	75,802		
Less: March 2011 Adjusted EBITDA, as reported	(27,484)		
Pro forma Magnum adjusted EBITDA (April 1, 2011 - September 30, 2011)	9,078		
Pro forma adjusted EBITDA	\$ 245,872		