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Generac (GNRC) – Investment Highlights



- Best in class organic revenue growth
- Market leader with significant barriers to entry
- Superior financial profile
- Strong product, market and geographic expansion opportunities

Leading "Industrial Technology" Company

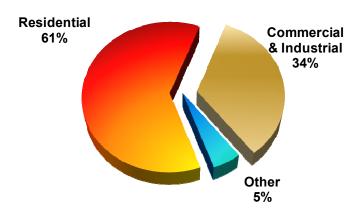
Generac Business Overview



About Generac -

- Founded in 1959.
- A leading designer and manufacturer of a wide range of generators and other engine powered products serving residential, light commercial, industrial and construction markets.
- Products are available internationally through a broad network of independent dealers, retailers, wholesalers and equipment rental companies.
- Products marketed and distributed primarily under the Generac, Magnum and Ottomotores brand names.
- Approx 3,000 employees at 12/31/2012, including Ottomotores.
- Over 1.6 million ft² of manufacturing and distribution capacity located in Wisconsin, Mexico and Brazil.

3/31/13 LTM Sales: \$1.281 billion



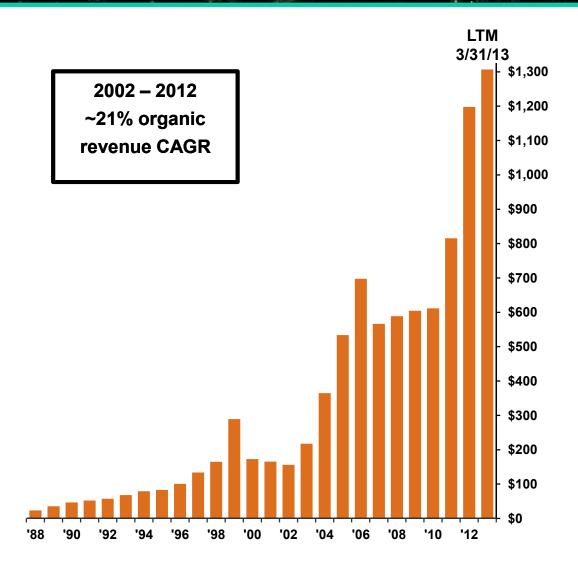






Track Record of Innovation and Growth

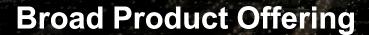




History of Innovation Driving Organic Growth

- Commercialized affordable home standby generators and light-commercial generators
- Differentiated distribution model
- Over 200 engineers on staff as of 12/31/12, ~ 90 U.S. and international patents and patent applications
- Natural gas and Bi-Fuel™ expertise
- Modular Power System (MPS) approach for industrial applications
- Continued focus on new product introductions
- Largest new product roll-out in company history planned during 2013

Note: \$ amounts in millions. Represents gross sales excluding freight revenue. Excludes "Portable Product" sales prior to the division's divestiture in 1998. Figures include results from the Magnum Products acquisition completed on October 3, 2011 and the Ottomotores acquisition completed December 8, 2012.





Residential Products











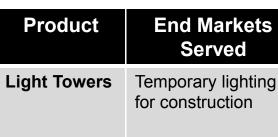


Product	End Markets Served
Power Washers	Light to medium duty use - mainly by consumers
Inverter Generators	Recreation and other light duty power uses
Portable Generators & Manual Transfer Switches	Emergency home backup, construction uses
Air-cooled Home Standby Generator	Emergency backup – small to medium homes
Liquid-cooled Home Standby Generator	Emergency backup – larger homes & small businesses

Industrial Products

Commercial Stationary Generators

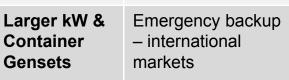






Mobile	Temporary power
Generators	for construction,
	special events







Emergency backup
– small to mid-sized
retail, telecom,
municipal

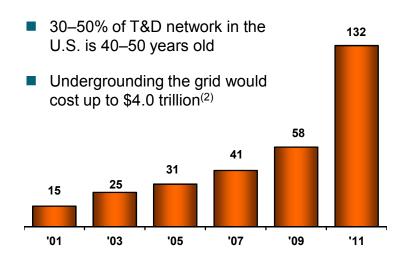


Industrial	Emergency backup
Stationary	 large healthcare,
Generators	telecom, municipal,
	manufacturing

Powerful Macro Trends Drive Home Standby Penetration Opportunity



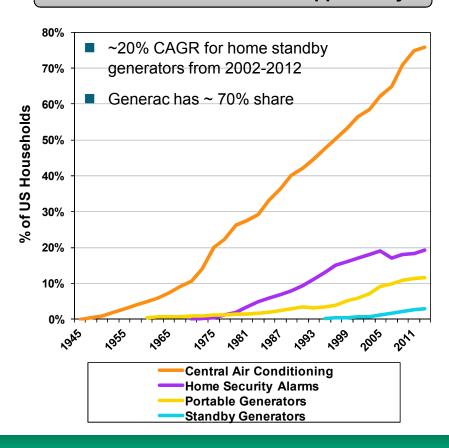
Aging Grid driving Power Interruptions(1)



Aging Population fits Demographic(3)

- 75-80% of buyers age 50 and older
- 45-50% of homes valued under \$300k
- 85-90% retro-fit application

North American Penetration Opportunity⁽⁴⁾



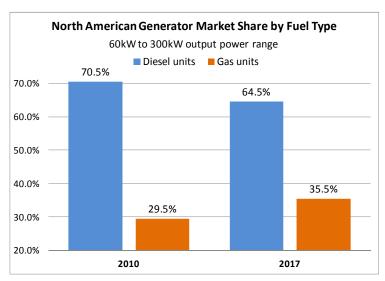
Every 1% of increased penetration equals ~ \$2 billion of market opportunity

- (1) Source: North American Electrical Reliability Council, U.S. Energy Information Administration. Affecting more than 50,000 customers.
- (2) At \$1mm/mile.
- (3) Source: Company warranty registration data
- (4) Source: Management estimates

Commercial Penetration and Industrial Market Share Opportunities



Secular Shift – Natural Gas vs. Diesel Market Growth

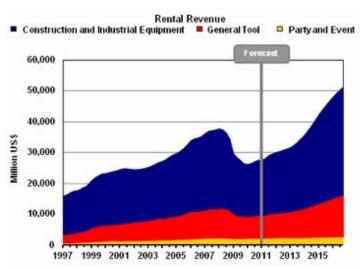


Source: Frost & Sullivan, Generac estimates

Key Advantages of Nat Gas gensets:

- Up to 35% less expensive leading to improved ROI
- Eliminates diesel fuel storage, spillage, and spoilage issues
- Lower operating costs than diesel
- "Greener" solution
- GNRC is the largest natural gas genset OEM in North America

Secular Shift - Rental vs. Buy



Source: IHS Global Insight - January 2012 forecast









Ongoing secular shift toward equipment rentals:

- U.S. equipment rental industry projected to grow at over 10% CAGR from 2010-2016
- Construction and industrial equipment rental revenue projected to be fastest-growing category

Differentiated Distribution Model



Residential & Light Commercial Distribution:

= Over 5,000 Res/Comm Dealers

Commercial & Industrial Distribution:

■ = ~90 Industrial Dealer Locations

Res/Comm Dealers

> National Retailers

Catalog and E-Commerce

Wholesalers

Private Label Partners



Established and diverse distribution model = growth driver & competitive advantage

GENERAC

"Powering Ahead" Strategic Plan



Grow Residential Standby Generator Market

- Awareness
- Availability
- Affordability



Diversify End Markets with new products and services

- Leverage brand
- Leverage distribution
- Leverage supply chain



Gain Industrial Market Share

- Upgrade distribution
- Build relations with specifying engineers
- Expand product offering
- Increase awareness in "optional" standby power market



Enter New Geographies

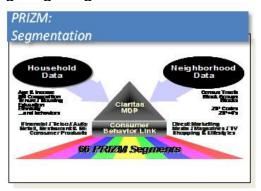
- Ottomotores local manufacturing, higher-power products and distribution
- Build additional distribution
- Focus on natural gas products
- Leverage Magnum distribution

Growing Residential Standby Generator Market



1. Researched the "Who" and "Why"

 Comprehensive study completed in Q4 2011 – gained critical segmentation and targeting insights



3. Turning Prospects into Sales Leads

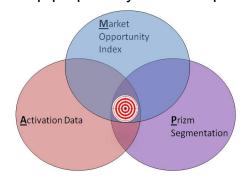
 Driving prospects to consolidated points of contact – use Generac Lead Team to schedule leads



Generac Lead Team

2. Finding the most "likely" prospect

 Combine industry leading targeting tool, activations, and power outage data to develop proprietary A.M.P.™ process



4. Improved In-Home Sales Process

 PowerPlay[™] tablet-based application launched to improve in-home selling and improve lead closure rate



Gaining Commercial & Industrial Market Share



Create Commercial Market

- "Optional" standby power market remains underpenetrated – addressable market is upwards of 14 million buildings in the U.S.
- Natural gas generators create a compelling return on investment for small businesses as machines are up to 35% less in cost than traditional diesel solutions

Improve Specification Rate

- Focus on engineering community to improve rate of specification for Generac equipment
- Increases market participation for distribution as well as improving project closure rates by 50% when named in a "spec"

Expand Product Offering

- Current product line stops at 600kW in a single engine genset configuration
- Market for larger kW projects (>1mW) represents 40% of total backup power market in the U.S.



⁽¹⁾ Source: SENTECH



Generac's PowerTrip trailer is a 53 foot traveling classroom educating engineers on power generation



Gemini Technology



Modular Power Technology

Diversification of End Markets



Acquisitions Expand Product Offering

- Magnum products acquisition in October 2011 added mobile products including light towers, mobile generators and mobile pumps
- GenTran acquisition in February 2012 added manual transfer switches and accessories
- Ottomotores acquisition in December 2012 added larger kW and container gensets, switchgear and UPS's

MAGNUM" **Light Towers**





Manual Transfer Switch

ottomotores



Large kW Genset

Organic Expansion Through Innovation

- Re-entry into power washer product category through innovation
- New OneWASH™ product launched in Q4 2012
- Mobile *Link*™ remote monitoring recently launched





New Products Selection Process

- Evaluating entry into additional "engine powered" product categories
- Leveraging key competencies in engines, lean cost structure, global sourcing, best-in-class consumer insights, and distribution channels



Entering New Geographies



Current Focus

- Build Generac brand with a focus on natural gas products – residential & industrial
- Expanding sales and marketing team for Latin American market
- Establishing distribution in Australia, New Zealand, Russia, Ukraine and Asia

Evaluate Additional Markets

- Selection process created to evaluate additional markets to enter
- Focus on markets with right combination of population density, lower power quality, and access to natural gas

Adapt Product for Local Markets

- Develop product specific for local markets to improve access and competitiveness
- De-content products not requiring UL listing, EPA compliance or other U.S. specific regulations









Ottomotores provides enhanced platform and immediate scale for int'l initiatives

Acquisition of Ottomotores businesses

ottomotores

Fast Facts -

- Acquired on December 8, 2012
- Consists of Ottomotores Mexico, headquartered in Mexico City, and Ottomotores Brazil, located in Curitiba
- Over 500 employees and approx. 175,000 ft² in manufacturing and distribution space
- Major market share player in Latin American standby power market
- Diesel generators range from 15 kW to 2.5 MW with a focus on larger kW and container gensets

Strategic Rationale –

- \$45 million net purchase price funded w/ cash on balance sheet
- Provides essential elements of local manufacturing presence, access to higher-power gensets and additional distribution
- Initial goal of approx. \$2 million in annualized cost synergies toward 2H '13
- Opportunities to sell Generac residential and light commercial standby generators, as well as Magnum's mobile equipment into Latin American market
- Provides enhanced platform and immediate scale for international growth initiatives



1 MW Container Genset



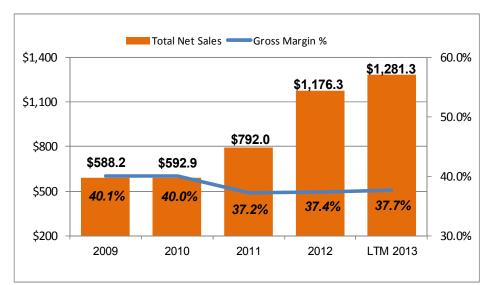
2 MW Genset

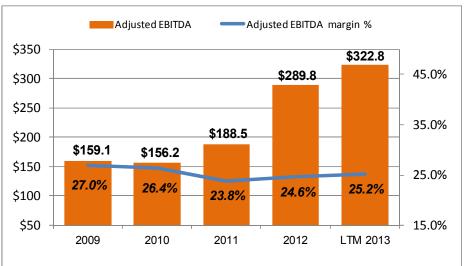


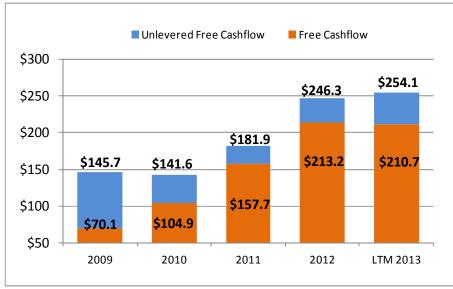
50 kVA UPS

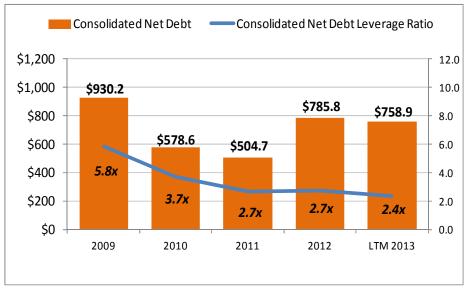
Financial Summary

GENERAC





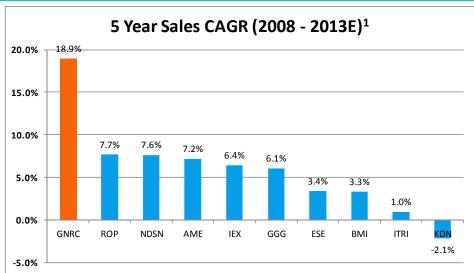


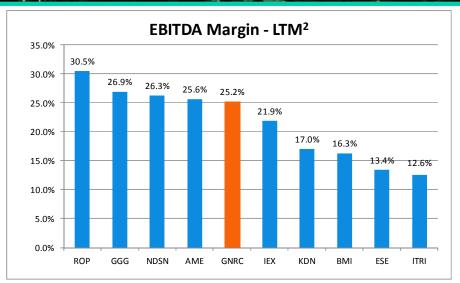


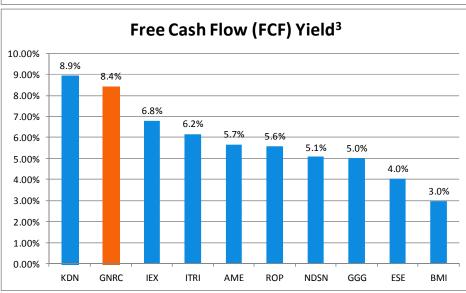
Note: Unlevered free cash flow = free cash flow plus cash interest expense.

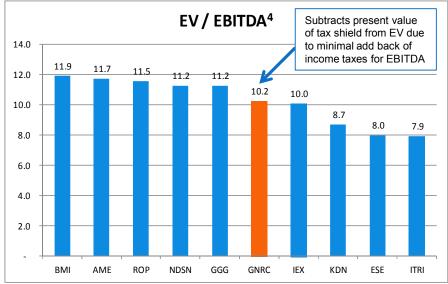
Relative Performance – Compared with Industrial Technology Peers











Source: Thomson One, Company Filings Note: Charts for Free Cash Flow Yield and Enterprise Value / NTM EBITDA use closing share prices as of May 7, 2013.

- (1) Figures represent a five-year compound annual growth rate calculated by comparing the base year 2008 to the analyst consensus revenue forecast for 2013 for each company.
- (2) Adjusted EBITDA figures were used for GNRC and KDN. For all other companies, EBITDA is calculated as Operating Income plus D&A.
- (3) Determined by taking the ratio of FCF (Operating Cash Flow less Capex) to Market Capitalization.
- (4) Based on recent enterprise value to consensus NTM EBITDA estimates. Figure for GNRC determined by subtracting the value of the tax shield in determining enterprise value.

2013 Business Outlook



Net sales: increase *low-to-mid teens rate* vs. a strong 2012

- Residential product sales: increase in the *low-single digit* % *range* excluding the impact of event-driven portables, increase in the *high-single digit* % *range*
- C&I product sales: increase at a high-single digit % rate on organic basis for 2013; increase in the low-30% range with Ottomotores acquisition
- Average major outage could provide between \$20 to \$50 million of incremental net sales (or 2 to 4% additional growth) depending on several factors

Adjusted EBITDA: 2013 expected to increase in the low teens % range vs. 2012

- Gross margins: expected to be approximately flat versus 2012
- **As-reported operating expenses** as percentage of sales excluding amortization: expected to be **slightly up** versus 2012

Continued strong Free Cash Flow conversion: FCF = 95% of adjusted net income from 2008-2012

Cash income taxes: approximately \$14 - \$15 million or cash tax rate of 6-7%; 37-39% on incremental pre-tax profits

Organic sales growth of 8-10% less ~ 3% portables headwind plus 7-9% from Ottomotores

Financial Policy

PRIORITY USES OF CAPITAL

	Historical	Expected
Publicly-stated gross leverage target of 2-3X EBITDA	 2.5X at end of Q1 2013 – post special dividend paid in June 2012 3.5X expected for proposed dividend recap during Q2 2013 (pro-forma basis) 	 Continue to focus on debt paydown Maintain strong liquidity profile
Continue to invest in business	> 30% CAGR organic revenue over past 2 years	 Support market-driven R&D Invest in high-ROI capital spending projects Capex consistently only ~ 2% of sales
Explore acquisitions for external growth	Magnum in Q4 2011 Gen-Tran in Q1 2012 Ottomotores in Q4 2012	 Seek strategic, high-synergy acquisitions Accretive to adjusted earnings in first 12 months following close
Return of capital to shareholders	 \$6.00 per share special dividend in Q2 2012 Up to \$5.00 special dividend planned by end of Q2 2013 	 As future cash flow permits, may consider further return of capital to shareholders
	leverage target of 2-3X EBITDA Continue to invest in business Explore acquisitions for external growth	Publicly-stated gross leverage target of 2-3X EBITDA - 2.5X at end of Q1 2013 – post special dividend paid in June 2012 - 3.5X expected for proposed dividend recap during Q2 2013 (pro-forma basis) > 30% CAGR organic revenue over past 2 years - 30% CAGR organic revenue over past 2 years - 30% CAGR organic revenue over past 2 years - 30% CAGR organic revenue over past 2 years - 30% CAGR organic revenue over past 2 years - 30% CAGR organic revenue over past 2 years - 30% CAGR organic revenue over past 2 years - 30% CAGR organic revenue over past 2 years - 30% CAGR organic revenue over past 2 years - 30% CAGR organic revenue over past 2 years - 30% CAGR organic revenue over past 2 years - 30% CAGR organic revenue over past 2 years



Best in class organic revenue growth

- Over 20% CAGR in organic revenue over the last 10 years
- Low penetration in key markets, especially home standby market that's less than 3.0% penetrated with every 1% increase representing ~ \$2 billion market opportunity
- **Key macro drivers:** aging and underinvested grid; favorable demographics; increasing number of power disruptions; natural gas gensets gaining share vs. diesel

Market leader with significant barriers to entry

- ~ 70% share of domestic home standby market
- Unmatched multi-channel distribution led by over 5,000 residential & light commercial dealers
- Considerable investment in R&D

Superior financial profile

- GMs consistently in the mid-to-high 30% range, EBITDA margins in low-to-mid 20% range
- Favorable tax structure worth an **estimated \$4.50 to \$5.50 per share** in present value tax savings
- Strong track record of free cash flow conversion and de-levering balance sheet, with FCF representing 95% of adjusted net income from 2008-2012

Strong product, market and geographic expansion opportunities

- Proven track record in completing accretive acquisitions and introducing new products
- Significant international market opportunity only ~ 2% of 2012 revenue outside of U.S. and Canada

Leading "Industrial Technology" Company



Appendix

Generac Leads the Residential Generator Market with Sustainable Competitive Advantages:



Home Standby Generators

- Generac has led the growth in category with innovation current market share of 70%
- Critical competitive advantages include:
 - Unmatched distribution network including over 5,000 dealer/installers, as well as wholesale, retail, online, and private label accounts
 - Broadest product line in the industry
 - 7x relative volumes and lean manufacturing drive strong margins at competitive prices
 - Control of the critical technology engine, alternator, switches, and controls
 - Superior training and program support
- Competitors: Briggs & Stratton, Kohler, Cummins



Air-cooled Home Standby



Liquid-cooled Home Standby

Portable Generators & Power Washers

- Significant presence at retail drives brand recognition and provides entry-level choice for homeowners
- Generac re-entered the portable generator market in 2008 and now has a significant market share of approximately 25%⁽¹⁾
- Re-entered power washer market in 2011 and making early progress
- Competitors: Briggs & Stratton, TTI, Honda Power Equipment



Portable Generators



Power Washers

Commercial Penetration and Industrial Market Share Opportunities



Commercial and Industrial (C&I) Macro Drivers

- Grid reliability and increasing costs from outages driving emergency backup power needs
- Industrial standby generator market driven by new construction and retrofit of infrastructure projects, mission critical, and other code driven applications
- Commercial driven more by optional standby applications ROI is critical
- Mobile product demand driven by commercial and road construction, energy, and government agency spending on temporary lighting and power needs
- Timing and magnitude of capex plans for national account customers has impact

C&I Market Share and Growth Opportunities

- Natural gas gensets gaining share vs. diesel up to 35% less expensive than comparable diesel (depending on power rating)
- Upgrade and expand distribution
- Increased international focus with Ottomotores
- Expand addressable market through new product development
- Build relations with specifying engineers
- Cross-selling opportunities with Magnum

Cost Effective & Innovative Solutions



Natural gas engine technology



Mobile generator solutions



Gaseous fueled generator solutions



Bi-Fuel technology



Gemini technology



Modular Power technology

Customers and Opportunities in Light Commercial and Industrial



Cost	Cost of 4 Hour Outage Per Business ⁽¹⁾			Current and Prospective Customers					
	Food Sales	Grocery and convenience stores	\$26,234	SUPERVALU () AIUU Pueix.					
	Food Service	■ Restaurants	\$20,161	Hipplebee's Control of a B SO CONTROL OF THE MEDIONALIS CONTROL OF THE					
	Mercantile	Retail stores, pharmacies	\$4,892	Twalgreens O GVS EXONMObil WELLS FARGO					
	Healthcare	Hospitals, nursing homes	\$1,593	HCA Hospital Corgenation of America® HCR Mannor Care. Heartland • ManorCare • Arden Courts Tener					
	Telecom	■ Wireless towers	n/a	verizon wireless at&t TMobile- Sprint					

ROI Drives Market Opportunity

Light commercial

- Over 2 million locations in the U.S.
- Affordable price point for natural gas units
 - Up to 35% less expensive than comparable diesel generators

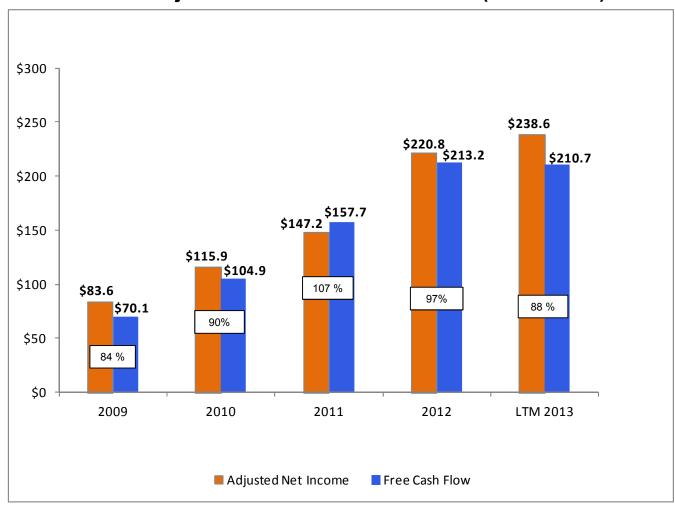
<u>Industrial</u>

- Cost advantage of natural gas for many applications
- Modular applications increase affordability

Combination of power outage costs and increasing affordability have improved industrial and light commercial customers' ROI



FCF as a % of Adjusted Net Income: 2008-2012 (cumulative) – 95%



Strong free cash flow will allow Generac to fund growth opportunities and easily service debt



Tax attributes and 338(h)10 election overview

- \$1.9 billion asset basis step-up created through 2006 acquisition of Generac and 2011 acquisition of Magnum
 - Each amortizes over 15 years
 - Reduces <u>cash</u> tax obligation by approx. \$49 million per year through 2020
- Current NOL balance of \$54 million as of December 31, 2012 provides cash benefit of up to \$19 million

(\$ mm)	Total	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022+
Annual tax amortization	\$1,136	\$127	\$127	\$127	\$127	\$127	\$127	\$127	\$127	\$106	\$14
Cash tax savings ⁽¹⁾	\$437	\$49	\$49	\$49	\$49	\$49	\$49	\$49	\$49	\$41	\$4
Cash tax savings of NOLs ⁽²⁾	\$19										
Grand total	\$456										

Results in present value tax savings of ~ \$300-360 million⁽³⁾ or \$4.50-\$5.50 per share

⁽¹⁾ Assuming continued profitability and no limitations at an assumed 38.5% federal and state tax rate.

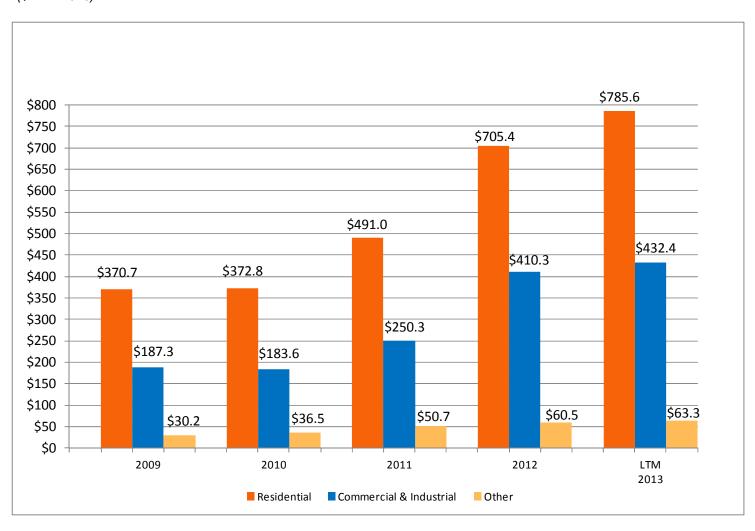
⁽²⁾ Calculated at a 35.0% federal tax rate on the \$54 million of federal NOL carry forward balance as of December 31, 2012.

⁽³⁾ Based on annual discount rate of between 5 and 10%; includes both amortization of intangibles and NOL's.

Net Sales by Product Class



(\$ in millions)



Figures include results from Magnum Products acquisition completed on October 3, 2011 and the Ottomotores acquisition completed December 8, 2012.





(\$ in millions)	Actual 1 2013	Y/Y % Change	Actual LTM Q1 2013		Y/Y % Change	
	 1 2010		BIII	1 2 1 2 0 1 0		
Residential	\$ 255.2	45.8%	\$	785.6	31.6%	
Industrial	\$ 127.1	21.0%	\$	432.4	39.1%	
Other	\$ 17.2	19.2%	\$	63.3	15.8%	
Net Sales	\$ 399.6	35.7%	\$	1,281.3	33.1%	
Gross Profit	\$ 153.5	38.2%	\$	482.9	34.7%	
% Margin	38.4%			37.7%		
Adjusted EBITDA	\$ 108.8	43.5%	\$	322.8	36.3%	
% Margin	27.2%			25.2%		
Net Income (1)	\$ 50.7	68.6%	\$	113.8	-67.5%	
Adjusted Net Income	\$ 83.9	26.9%	\$	238.6	21.6%	
Adjusted EPS	\$ 1.21	25.2%	\$	3.44	19.4%	
Free Cash Flow	\$ 33.9	-6.9%	\$	210.7	15.1%	
Unlevered Free Cash Flow	\$ 50.5	18.3%	\$	254.1	22.4%	
Consolidated Net Debt			\$	758.9	57.5%	
Consolidated Net Debt Leverage Ratio				2.4x		

⁽¹⁾ Net income for LTM 2013 includes a normalized tax provision of \$72.8 million vs. a \$218.7 million income tax benefit in the prior year LTM period.



Adjusted EBITDA Reconciliation

(\$ in millions)

	2009	2010	2011	2012	LTM 20	13
Reported net income	\$ 43.1	\$ 56.9	\$ 324.6	\$ 93.2	\$ 113	3.8
Interest expense	70.9	27.4	23.7	49.1	5	9.1
Depreciation and amortization	59.7	59.4	56.1	54.2	4	8.7
Income taxes provision (benefit)	0.3	0.3	(237.7)	63.1	7:	2.8
Non-cash write-down and other charges	(1.6)	(0.3)	10.4	0.2		0.0
Non-cash share-based compensation expense	-	6.4	8.6	10.8	1	1.3
Loss on extinguishment of debt	-	4.8	0.4	14.3	1	1.8
Transaction costs and credit facility fees	1.2	1.0	1.7	4.1		4.3
Non-cash gains	(14.7)	-	-	-		-
Other	0.2	0.4	0.5	0.7		0.9
Adjusted EBITDA	\$ 159.1	\$ 156.2	\$ 188.5	\$ 289.8	\$ 322	2.8





(\$ in thousands)

Net income to Adjusted EBITDA reconciliation	Three months ended March 31,			LTM Year Ended March 31,				
		2013 (naudited)	2012 (unaudited)		2013 (unaudited)			2012 (unaudited)
Net income	\$	50,674	\$	30,060	\$	113,837	\$	349,859
Interest expense		15,675		5,674		59,115		23,391
Depreciation and amortization		8,750		14,218		48,692		56,678
Income taxes provision (benefit)		28,750		19,044		72,835		(218,726)
Non-cash write-down and other charges		(423)		(204)		28		9,750
Non-cash share-based compensation expense		2,931		2,439		11,272		9,085
Loss on extinguishment of debt		1,839		4,309		11,838		4,686
Transaction costs and credit facility fees		314		135		4,296		1,681
Other		291		127		895		390
Adjusted EBITDA	\$	108,801	\$	75,802	\$	322,808	\$	236,794

Adjusted Net Income & Free Cash Flow Reconciliations



(\$ in thousands)

Net income to Adjusted net income reconciliation

· ·	 Three Months Er	nded Ma	rch 31,	LTM March 31,		,	
	2013		2012	2013		2012	
	(unaudited)		(unaudited)	(unaudited)		(unaudited)	
Net income	\$ 50,674	\$	30,060	\$ 113,837	\$	349,859	
Income taxes provision (benefit)	28,750		19,044	72,835		(218,726)	
Income before provision (benefit) for income taxes	79,424		49,104	186,672		131,133	
Amortization of intangible assets	6,185		12,225	39,827		57,907	
Amortization of deferred financing costs and OID	1,177		506	4,430		1,990	
Loss on extinguishment of debt	1,839		4,309	11,838		4,686	
Transaction costs and credit facility fees	 (253)		-	3,064		875	
Adjusted net income before provision for income taxes	 88,372		66,144	245,831		196,591	
Cash income tax expense	(4,520)		(55)	(7,276)		(468)	
Adjusted net income	\$ 83,852	\$	66,089	\$ 238,555	\$	196,123	
Free Cash Flow Reconciliation							
Net cash provided by operating activities	\$ 38,266	\$	38,584	\$ 235,276	\$	195,625	
Expenditures for property and equipment	(4,322)		(2,138)	(24,576)		(12,629)	
Free cash flow	\$ 33,944	\$	36,446	\$ 210,700	\$	182,996	
Cash interest	 16,534		6,223	43,390		24,578	
Unlevered free cash flow	\$ 50,478	\$	42,669	\$ 254,090	\$	207,574	