# **Investor Presentation**

August 2012

# **GENERAC**











nowering ahead

## **Investor Relations Contacts**



## **Aaron Jagdfeld, President & Chief Executive Officer**

York Ragen, Chief Financial Officer (262) 506-6064 InvestorRelations@generac.com

Michael Harris, Director – Finance and Investor Relations (262) 544-4811 x2675

Michael.Harris@generac.com

## **Forward Looking Statements**



Certain statements contained in this presentation, as well as other information provided from time to time by Generac Holdings Inc. or its employees, may contain forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements.

Forward-looking statements give Generac's current expectations and projections relating to the Company's financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "project," "plan," "intend," "believe," "confident," "may," "should," "can have," "likely," "future" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events.

Any such forward-looking statements are not guarantees of performance or results, and involve risks, uncertainties (some of which are beyond the Company's control) and assumptions. Although Generac believes any forward-looking statements are based on reasonable assumptions, you should be aware that many factors could affect Generac's actual financial results and cause them to differ materially from those anticipated in any forward-looking statements, including: demand for Generac products; frequency of major power outages; availability and cost of quality raw materials and key components used in producing Generac products; the possibility that the expected synergies, efficiencies and cost savings of the acquisition of the Magnum Products business will not be realized, or will not be realized within the expected time period; the risk that the Magnum Products business will not be integrated successfully; competitive factors in the industry in which Generac operates; Generac's dependence on the Company's distribution network; Generac's ability to invest in, develop or adapt to changing technologies and manufacturing techniques; Generac's ability to adjust to operating as a public company; loss of key management and employees; increase in liability claims; and changes in environmental, health and safety laws and regulations.

Should one or more of these risks or uncertainties materialize, Generac's actual results may vary in material respects from those projected in any forward-looking statements. A detailed discussion of these and other factors that may affect future results is contained in Generac's filings with the Securities and Exchange Commission. Any forward-looking statement made by Generac in this presentation speaks only as of the date on which it is made. Generac undertakes no obligation to update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.

# **Generac (GNRC) – Investment Highlights**



- Best in class organic revenue growth
- Market leader with significant barriers to entry
- Superior financial profile
- Strong product, market and geographic expansion opportunities

**Leading "Industrial Technology" Company** 

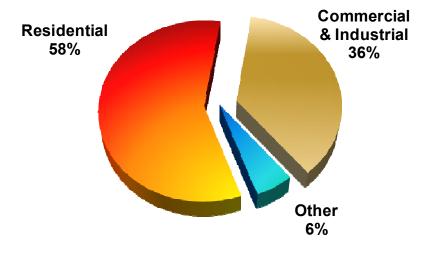
## **Generac Business Overview**



#### About Generac -

- Founded in 1959.
- A leading designer and manufacturer of a wide range of generators and other engine powered products serving residential, light commercial, industrial and construction markets.
- Products are available through a broad network of independent dealers, retailers, wholesalers and equipment rental companies.
- Products marketed and distributed primarily under the Generac and Magnum brand names.
- Approx 2,200 employees at 12/31/2011, including Magnum.
- Over 1.2 million ft² of manufacturing and distribution capacity located in Wisconsin.



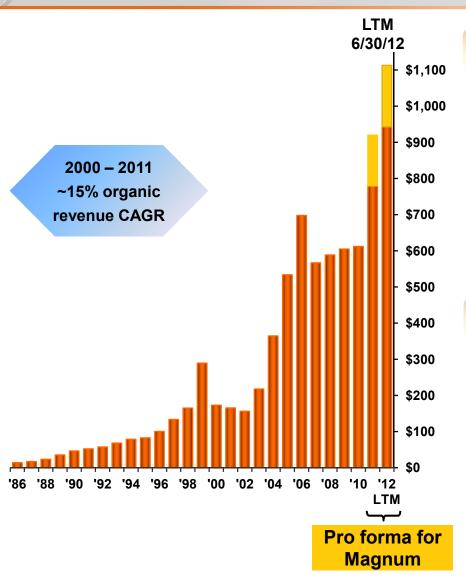






## **Track Record of Innovation and Growth**





#### **History of Innovation Driving Organic Growth**

- Commercialized affordable home standby generators and light-commercial generators
- Differentiated distribution model
- Over 150 engineers on staff as of 12/31/11, ~ 90 U.S. and international patents and patent applications
- Natural gas and Bi-Fuel™ expertise
- Modular Power System (MPS) approach for industrial applications
- Continued focus on new product introductions

#### **Macro Drivers Influencing Growth**

- 1999: Y2K
- 2001-2002: Only Modest Revenue Declines Despite Recession
- 2003-2006: Northeast Blackout / Major Landed Hurricanes / Improving-to-Strong Economy
- 2008-2010: Organic Revenue Growth Despite Weakto-Recessionary Economy, Credit Market and Housing Collapse, Limited Major Outages
- 2011: Hurricane Irene, Northeast Snowstorm, Improving Economy

Note: \$ amounts in millions. Represents gross sales excluding freight revenue. Excludes "Portable Product" sales prior to the division's divestiture in 1998. 2011 and 2012 Pro Forma amounts include Magnum results, assuming the transaction was completed on first day of the respective period.

## **Broad Product Offering**



## **Residential Products**

**Product** 



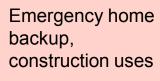
	Served
Power Washers	Light to medium duty use - mainly by consumers



Inverter	Recreation and
Generators	other light duty
	power uses







**End Markets** 





Emergency backup – small to medium homes



iquid-cooled	Emergency
lome Standby	backup - large
Senerator	homes & small
	businesses

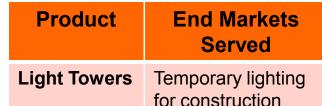
## **Industrial Products**

Commercial

**Stationary** 

**Generators** 

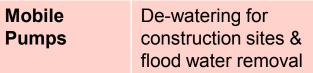




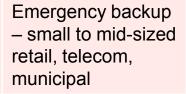


Mobile	Temporary power
Generators	for construction,
	special events









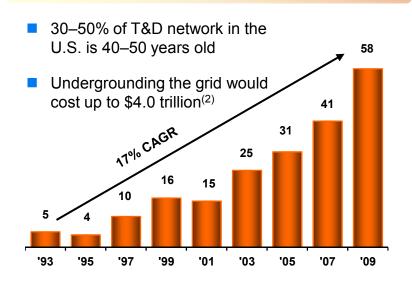


Industrial	Emergency backup
Stationary	<ul> <li>large healthcare,</li> </ul>
Generators	telecom, municipal,
	manufacturing

# Powerful Macro Trends Drive Home Standby Penetration Opportunity



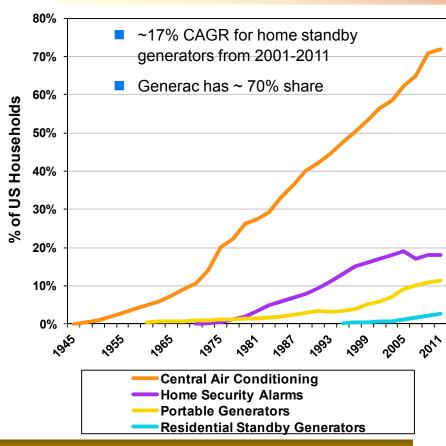
#### Aging Grid driving Power Interruptions(1)



#### Aging Population fits Demographic<sup>(3)</sup>

- ~80% of buyers age 50 and older
- ~50% of homes valued under \$300k
- ~85% retro-fit application

#### North American Penetration Opportunity<sup>(4)</sup>



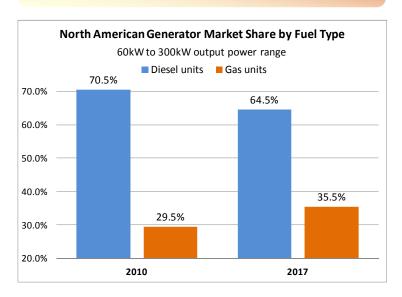
### **Every 1% of increased penetration equals ~ \$2 billion of market opportunity**

- (1) Source: North American Electrical Reliability Council. Affecting more than 50,000 customers.
- (2) At \$1mm/mile.
- (3) Source: Company warranty registration data
- (4) Source: Management estimates

# Commercial Penetration and Industrial Market Share Opportunities



# Secular Shift – Natural Gas vs. Diesel Market Growth

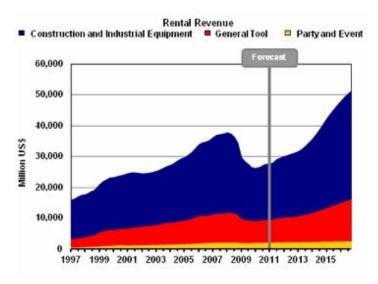


Source: Frost & Sullivan, Generac estimates

#### **Key Advantages of Nat Gas gensets:**

- Up to 35% less expensive leading to improved ROI
- Eliminates diesel fuel storage, spillage, and spoilage issues
- Lower operating costs than diesel
- "Greener" solution
- GNRC is the largest natural gas genset OEM in North America

#### Secular Shift - Rental vs. Buy



Source: IHS Global Insight - January 2012 forecast











#### Ongoing secular shift toward equipment rentals:

- U.S. equipment rental industry projected to grow at over 10% CAGR from 2010-2016
- Construction and industrial equipment rental revenue projected to be fastest-growing category

## **Differentiated Distribution Model**



# Residential & Lt. Commercial Distribution:

= Over 4,400 Res/Comm Dealers

Commercial & Industrial Distribution:

= ~50 Industrial Dealers

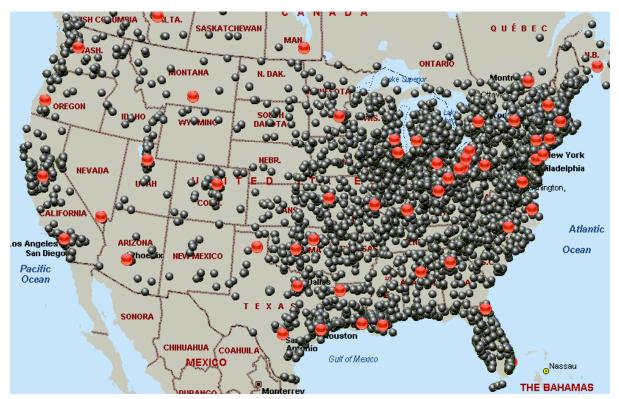
Res/Comm Dealers

National Retailers

Wholesalers

Catalog and E-Commerce

Private Label Partners



Industrial Dealers

National Accounts

Equipment Rental Yards

Gov't and Military

Established and diverse distribution model = growth driver & competitive advantage

## "Powering Ahead" Strategic Plan





### Grow Residential Standby Generator Market

- Awareness
- Availability
- Affordability
- √ 300-400 net new dealers annually
- Increasing use of activation data for direct pull marketing
- ✓ Dealer development programs
- ✓ Increased focused on new product initiatives



# Diversify End Markets with new products and services

- Leverage brand
- Leverage distribution
- · Leverage supply chain
- ✓ Magnum acquisition/synergies
- ✓ New power washer product line launched in 2011
- ✓ Gained share in portable generators in 2011/2012 (re-entered market in 2008)
- ✓ Gen-Tran acquisition in 2012



#### Gain Industrial Market Share

- Upgrade distribution
- Build relations with specifying engineers
- Expand product offering
- ✓ Leverage natural gas core competencies
- ✓ Increased focused on new product initiatives
- ✓ Magnum acquisition/synergies

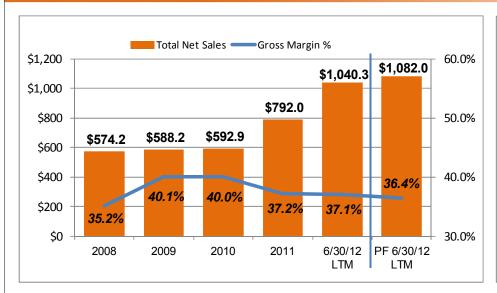


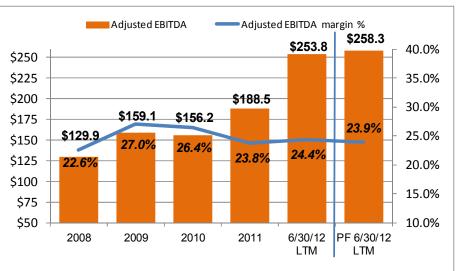
### **Enter New Geographies**

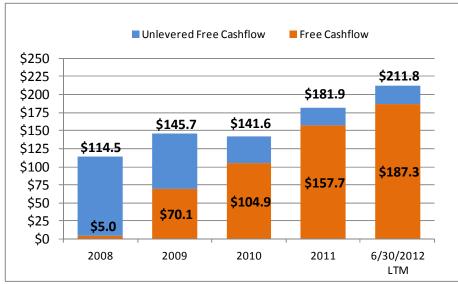
- Resource sales effort
- Build distribution
- Focus on natural gas products
- Leverage Magnum distribution
- ✓ Sales presence established during 2010 in Miami (LATAM)
- ✓ Sales presence recently established in Ukraine (EMEA) and Hong Kong (APAC)
- ✓ Magnum acquisition/synergies
- Exclusive distribution agreement recently signed to sell residential products in Australia

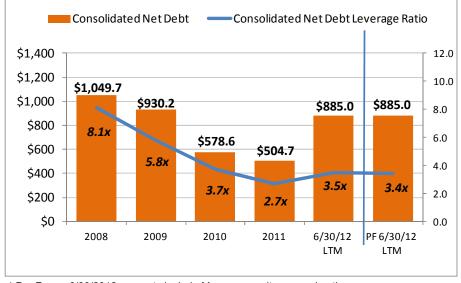
## **Financial Summary**









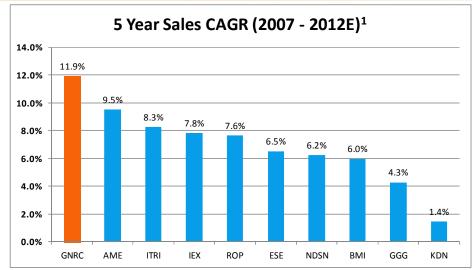


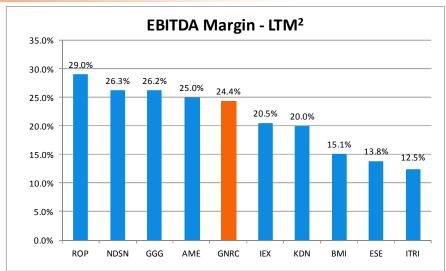
Note: Unlevered free cash flow = free cash flow plus cash interest expense.

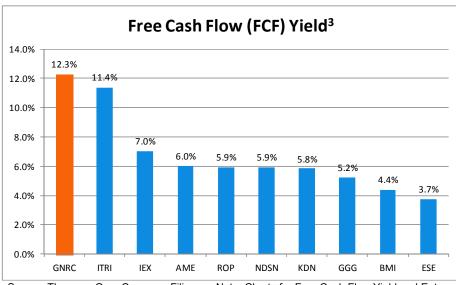
<sup>\*</sup> Pro Forma 6/30/2012 amounts include Magnum results, assuming the transaction was completed on the first day of the LTM period.

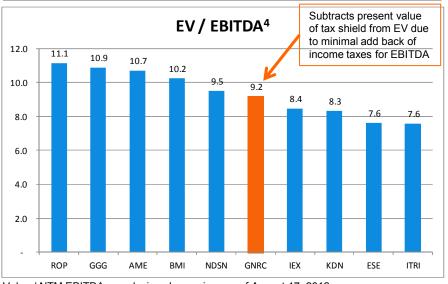
# Relative Performance – Compared with Industrial Technology Peers











Source: Thomson One, Company Filings Note: Charts for Free Cash Flow Yield and Enterprise Value / NTM EBITDA use closing share prices as of August 17, 2012.

- (1) Figures represent a five-year compound annual growth rate calculated by comparing the base year 2007 to the analyst consensus revenue forecast for 2012 for each company.
- (2) Adjusted EBITDA figures used for both GNRC and ITRI. For all other companies, EBITDA is calculated as Operating Income plus D&A.
- (3) Determined by taking the ratio of FCF (Operating Cash Flow less Capex) to Market Capitalization.
- (4) Based on recent enterprise value to consensus NTM EBITDA estimates. Figure for GNRC determined by subtracting the value of the tax shield in determining enterprise value.

## **2012 Business Outlook**



- **Net sales:** increase in the <u>low-20% range</u> vs. a strong 2011
  - Residential product sales: increase <u>approx. 10%</u> over the strong comparison in 2011
  - C&I product sales: <u>as reported basis</u> increase in the <u>high-40% range</u> for 2012; <u>pro-forma basis</u> improve at low-single digit organic growth rate vs. 2011
- Adjusted EBITDA: 2012 expected to increase in the <u>high-teens range</u> vs. 2011
  - Gross margins: <u>approximately flat</u> versus 2011
  - As-reported operating expenses as percentage of sales excluding amortization: <u>slightly higher</u> versus 2011
- Interest expense: between \$49.0 to \$50.0 million, including approx. \$45.0 million of debt service costs and approximately \$4.5 million amortization of deferred financing costs
- Continued <u>strong Free Cash Flow conversion</u>: <u>unlevered FCF = 93% of adjusted EBITDA</u> from 2009-2011

# **Financial Policy**



## **PRIORITY USES OF CAPITAL**

		<u>Historical</u>	<b>Expected</b>
1a	Publicly-stated gross leverage target of 2-3X EBITDA	3.4X at end of Q2 2012 (proforma for Magnum) – post special dividend	<ul><li>Continue to focus on debt paydown</li><li>Maintain strong liquidity profile</li></ul>
1b	Continue to invest in business	> 25% CAGR organic revenue over past 2 years	<ul> <li>Support market-driven R&amp;D</li> <li>Invest in high-ROI capital spending projects</li> <li>Maintenance capex less than \$10mm per year</li> </ul>
2	Explore acquisitions for external growth	Magnum in Q4 2011 Gen-Tran in Q1 2012	<ul> <li>Seek strategic, high-synergy acquisitions</li> <li>Accretive to earnings in first 12 months following close</li> </ul>
3	Return of capital to shareholders	\$6.00 per share special dividend in Q2 2012	<ul> <li>As future cash flow permits, may consider either quarterly dividend or another special dividend</li> </ul>

# **Generac (GNRC) – Investment Highlights**



Best in class organic revenue growth	<ul> <li>Over 15% CAGR in organic revenue over the last 10 years</li> <li>Low penetration in key markets, especially home standby market that's only 2.5% penetrated with every 1% increase representing ~ \$2 billion market opportunity</li> <li>Key macro drivers: aging and underinvested grid; favorable demographics; increasing number of power disruptions; natural gas gensets gaining share vs. diesel</li> </ul>
Market leader with significant barriers to entry	<ul> <li>70% share of domestic home standby market</li> <li>Unmatched multi-channel distribution led by over 4,400 residential/commercial dealers</li> <li>Considerable investment in R&amp;D</li> </ul>
Superior financial profile	<ul> <li>GMs consistently in the mid-to-high 30% range, EBITDA margins in low-to-mid 20% range</li> <li>Favorable tax structure worth an estimated \$5 to \$6 per share in present value tax savings</li> <li>Strong track record of free cash flow conversion and de-levering balance sheet, with unlevered FCF representing 93% of adjusted EBITDA from 2009-2011</li> </ul>
Strong product, market and geographic expansion opportunities	<ul> <li>Proven track record in completing accretive acquisitions and introducing new products</li> <li>Significant international market opportunity – only ~ 5% of revenue currently outside U.S.</li> </ul>

**Leading "Industrial Technology" Company** 





# **Appendix**

# Generac Leads the Residential Generator GENERAC Market with Sustainable Competitive Advantages

#### **Home Standby Generators**

- Generac has led the growth in category with innovation current market share of 70%
- Critical competitive advantages include:
  - Unmatched distribution network including over 4,400 dealer/installers, as well as wholesale, retail, online, and private label accounts
  - Broadest product line in the industry
  - 7x relative volumes and lean manufacturing drive strong margins at competitive prices
  - Control of the critical technology engine, alternator, switches, and controls
  - Superior training and program support
- Competitors: Briggs & Stratton, Kohler, Cummins



Air-cooled Home Standby



Liquid-cooled Home Standby

#### **Portable Generators & Power Washers**

- Significant presence at retail drives brand recognition and provides entrylevel choice for homeowners
- Generac re-entered the portable generator market in 2008 and now has a significant market share of approximately 20%-25%<sup>(1)</sup>
- Re-entered power washer market in 2011 and making early progress
- Competitors: Briggs & Stratton, TTI, Honda Power Equipment



Portable Generators



**Power Washers** 

# Commercial Penetration and Industrial Market Share Opportunities



### Commercial and Industrial (C&I) Macro Drivers

- Grid reliability and increasing costs from outages driving emergency backup power needs
- Industrial standby generator market driven by new construction and retrofit of infrastructure projects, mission critical, and other code driven applications
- Commercial driven more by optional standby applications ROI is critical
- Mobile product demand driven by commercial and road construction, energy, and government agency spending on temporary lighting and power needs
- Timing and magnitude of capex plans for national account customers has impact

### **C&I Market Share and Growth Opportunities**

- Natural gas gensets gaining share vs. diesel up to 35% less expensive than comparable diesel (depending on power rating)
- Upgrade and expand distribution
- Increased international focus
- Expand addressable market through new product development
- Build relations with specifying engineers
- Cross-selling opportunities with Magnum

# Cost Effective & Innovative Solutions



Natural gas engine technology



Mobile generator solutions



Gaseous fueled generator solutions



Bi-Fuel technology



Gemini technology



Modular Power technology

# Customers and Opportunities in Light Commercial and Industrial



Cost of 4 Ho	urs Outage Per Busi	ness <sup>(1)</sup>	<b>Current and Prospective Customers</b>						
Food Sales	<ul><li>Grocery and convenience stores</li></ul>	\$26,234	SUPERVALU C						
Food Service	■ Restaurants	\$20,161	Chilis.  Chipplebee's  Chipple						
Mercantile	<ul><li>Retail stores, pharmacies</li></ul>	\$4,892	WELLS Pharmacy EXONMOBIL WELLS FARGO						
Healthcare	<ul><li>Hospitals, nursing homes</li></ul>	\$1,593	HCA FittingRad Corporation of America® HCR Manor Care.  Heartland • Manor Care • Arden Courts  Tener						
Telecom	Wireless towers	n/a	verizonwireless eat&t TMobile.° Sprint						

#### **ROI Drives Market Opportunity**

#### **Light commercial**

- Over 2 million locations in the U.S.
- Affordable price point for natural gas units
  - Up to 35% less expensive than comparable diesel generators

#### Industrial

- Cost advantage of natural gas for many applications
- Modular applications increase affordability

Combination of power outage costs and increasing affordability have improved industrial and light commercial customers' ROI

## **Acquisition of Magnum Products business**



#### Fast Facts -

- Acquired on October 3, 2011
- Located in Berlin, WI with 395 employees and over 250,000
   ft² in manufacturing and distribution space
- Leader in portable light tower market, strong up-and-coming player in mobile generator and mobile pumps
- Products sold to rental centers, independent dealers and government agencies

### Strategic Rationale -

- \$84 million purchase price funded w/ cash on balance sheet
- 9/30/11 LTM revenue of \$132 million, \$16 million of EBITDA
- Progress being made on goal of ~ \$2 million in cost synergies
- Opportunities for revenue synergies with minimal overlap in products, distribution channels and end markets
- Broadens Generac's Industrial product offering and increases revenue base not correlated with power outages



**Magnum Family of Light Towers** 



Magnum MMG55 49 kW Mobile Diesel Generator



Magnum MMG55FH Flip Hood 52 kW Mobile Diesel Generator



Magnum MLG20 Diesel Generator

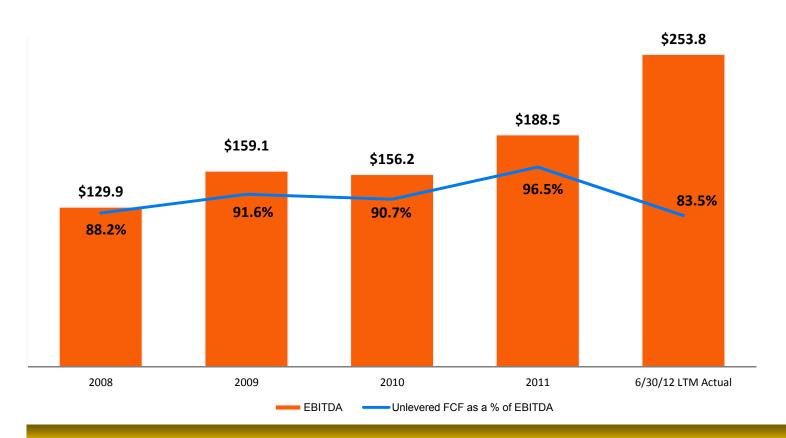


MTP 4000D Dry Prime Pump



## **Unlevered Free Cash Flow to Adjusted EBITDA**

Unlevered FCF as a % of Adjusted EBITDA: 2009-2011 (cumulative) – 93%



Strong unlevered free cash flow will allow Generac to easily service new debt raised

## **Favorable Tax Attributes**



#### Tax attributes and 338(h)10 election overview

- \$1.9 billion asset basis step-up created through 2006 acquisition of Generac and 2011 acquisition of Magnum
  - Each amortizes over 15 years
  - Reduces <u>cash</u> tax obligation by approx. \$49 million per year through 2020
- Current NOL balance of \$127 million as of December 31, 2011 provides cash benefit of up to \$45 million

(\$ mm)	Total	20	12	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022+
Annual tax amortization	\$1,263	\$1	27	\$127	\$127	\$127	\$127	\$127	\$127	\$127	\$127	\$106	\$14
Cash tax savings <sup>(1)</sup>	\$486	\$	349	\$49	\$49	\$49	\$49	\$49	\$49	\$49	\$49	\$41	\$4
Cash tax savings of NOLs(2)	\$45												
Grand total	\$531												

#### Results in present value tax savings of ~ \$330-410 million<sup>(3)</sup> or \$5-\$6 per share

<sup>(1)</sup> Assuming continued profitability and no limitations at an assumed 38.5% federal and state tax rate.

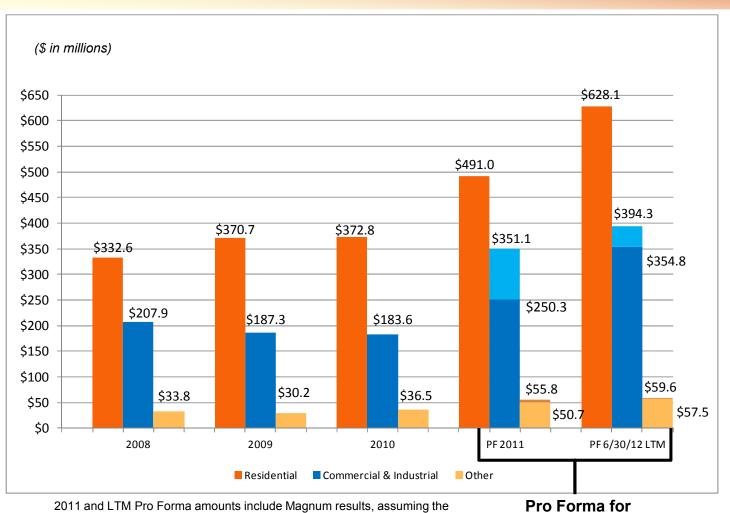
<sup>(2)</sup> Calculated at a 35.0% federal tax rate on the \$127 million of federal NOL carry forward balance as of December 31, 2011.

<sup>(3)</sup> Based on annual discount rate of between 5 and 10%; includes both amortization of intangibles and NOL's.

## **Net Sales by Product Class**



### **Net Sales by Product Class**



2011 and LTM Pro Forma amounts include Magnum results, assuming the transaction was completed on first day of the respective 2011 and LTM periods.

Pro Forma for Magnum

## **Q2 2012 & LTM Financial Overview**



## (\$ in millions)

		Actual 2 2012	Y/Y % Change	Actual LTM 6/30/1		Y/Y % Change
Residential	\$	123.4	33.8%	\$	628.1	73.4%
Industrial		101.1	76.4%		354.8	74.3%
Other		14.6	23.7%		57.5	39.6%
Net Sales	\$	239.1	48.2%	\$	1,040.3	71.4%
Gross Profit	\$	87.4	44.9%	\$	385.6	61.5%
% Margin		36.6%			37.1%	
Adjusted EBITDA % Margin	\$	54.6 22.8%	45.1%	\$	253.8 24.4%	65.3%
Net Income <sup>(1) (2)</sup>	\$	9.3	-38.9%	\$	343.9	NM
Adjusted Net Income	\$	39.9	44.1%	\$	208.3	82.1%
Adjusted EPS	\$	0.58	42.0%	\$	3.05	79.4%
Free Cash Flow	\$	17.8	31.8%	\$	187.3	118.2%
Consolidated Net Debt Consolidated Net Debt Leve	rage	Ratio		\$	885.0 3.5x	59.8%

<sup>(1)</sup> Net income for Q2 2012 includes a pre-tax charge for refinancing costs of \$11.0 million and a normalized tax provision of \$6.4 million.

<sup>(2)</sup> Net income for LTM 6/30/12 includes the impact of the items identified for Q2 2012, as well as a net \$238.0 million income tax benefit and a \$9.4 million pre-tax write down of a certain trade name.

# **Adjusted EBITDA Reconciliation**



## (\$ in millions)

	2007	2008	2009	2010	2011
Reported net income	(9.7)	(556.0)	43.1	56.9	324.6
Interest expense	125.4	108.0	70.9	27.4	23.7
Depreciation and					
amortization	53.8	54.8	59.7	59.4	56.1
Income taxes provision					
(benefit)	(0.6)	0.4	0.3	0.3	(237.7)
Non-cash impairment and					
other charges	5.3	585.6	(1.6)	(0.3)	10.4
Non-cash stock-based					
compensation expense	-	-	-	6.4	8.6
Write-off of deferred					
financing costs related to				4.0	0.4
debt extinguishment	-	-	-	4.8	0.4
Transaction costs and credit facility fees	1.0	1.3	1.2	1.0	1.7
1	_			1.0	1.7
Non-cash gains	(18.8)	(65.4)	(14.7)	-	-
Other items per credit	4 -	4.0	0.0	0.4	0.5
agreement	1.7	1.2	0.2	0.4	0.5
Adjusted EBITDA	158.1	129.9	159.1	156.2	188.5

# **Adjusted EBITDA Reconciliation**



## (\$ in thousands)

Net income to Adjusted EBITDA reconciliation	Three months ended June 30,			LTM June 30,				
	2012 (unaudited)					2012	20	
					(unaudited)		(	(unaudited)
Net income	\$	9,335	\$	15,289	\$	343,905	\$	61,744
Interest expense		9,894		5,934		27,351		25,120
Depreciation and amortization		14,290		13,860		57,108		57,452
Income taxes provision		6,364		87		(212,449)		328
Non-cash impairment and other charges		454		158		10,046		(321)
Non-cash share-based compensation expense		2,818		1,717		10,186		7,121
Loss on extinguishment of debt		9,999		186		14,499		815
Transaction costs and credit facility fees		1,284		258		2,707		783
Other		153		127		416		517
Adjusted EBITDA	\$	54,591	\$	37,616	\$	253,769	\$	153,559

# Adjusted Net Income & Free Cash Flow Reconciliations



(\$ in thousands)

#### Net income to Adjusted net income reconciliation

Tet meone to ragisted net meone reconcination	Three Months Ended June 30,				LTM June 30,			
•		2012 (unaudited)		2011 (unaudited)		2012 (unaudited)		2011 (unaudited)
Net income	\$	9,335	\$	15,289	\$	343,905	\$	61,744
Provision for income taxes		6,364		87		(212,449)		328
Income before provision for income taxes		15,699		15,376		131,456		62,072
Amortization of intangible assets		12,288		11,856		58,339		49,709
Amortization of deferred financing costs and OID		853		494		2,349		2,134
Transaction costs and other purchase accounting adjustments		1,292		-		2,167		-
Loss on extinguishment of debt		9,999		186		14,499		815
Adjusted net income before provision for income taxes		40,131		27,912		208,810		114,730
Cash income tax expense		(272)		(256)		(484)		(304)
Adjusted net income	\$	39,859	\$	27,656	\$	208,326	\$	114,426
Free Cash Flow Reconciliation  Net cash provided by operating activities  Expenditures for property and equipment	\$	21,123 (3,366)	\$	15,313 (1,835)	\$	201,435 (14,160)	\$	95,820 (10,000)
Free cash flow	\$	17,757	\$	13,478	\$	187,275	\$	85,820
Cash interest		5,482		5,572		24,491		23,887
Unlevered free cash flow	\$	23,239	\$	19,050	\$	211,766	\$	109,707

# Pro-Forma Sales & Adjusted EBITDA Reconciliations



## (\$ in thousands)

	LTM June 30,		
Pro forma sales reconciliation			
	2012		
	(unaudited)		
2011 net sales, as reported	\$ 791,976		
Add: June YTD 2012 net sales, as reported	533,698		
Less: June YTD 2011 net sales, as reported	(285,344)		
Pro forma Magnum net sales (July 1, 2011 - September 30, 2011	41,689		
Pro forma net sales	\$1,082,019		
Pro forma Adjusted EBITDA reconciliation	LTM June 30,		
	2012		
	(unaudited)		
2011 Adjusted EBITDA, as reported	\$ 188,476		
Add: June YTD 2012 Adjusted EBITDA, as reported	130,393		
Less: June YTD 2011 Adjusted EBITDA, as reported	(65,100)		
Pro forma Magnum adjusted EBITDA (July 1, 2011 - September	4,560		
Pro forma adjusted EBITDA	\$ 258,329		