





### **Investor Relations**

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### Forward Looking Statements

Certain statements contained in this presentation, as well as other information provided from time to time by Generac Holdings Inc. or its employees, may contain forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements.

Forward-looking statements give Generac's current expectations and projections relating to the Company's financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "forecast," "project," "plan," "intend," "believe," "confident," "may," "should," "can have," "likely," "future," "optimistic" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events.

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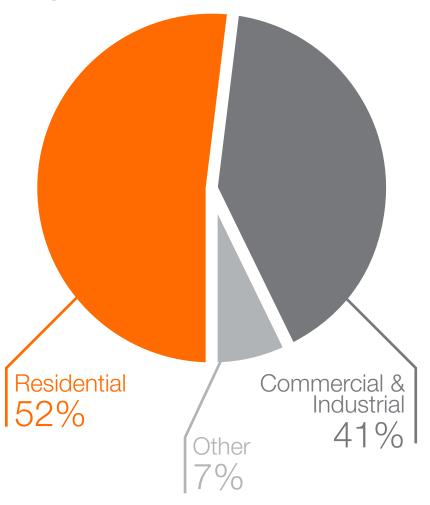
### About Generac

Leading designer and manufacturer of a wide range of power generation equipment and other engine powered products

Variety of end market applications including residential, telecom, data center, healthcare, construction and oil and gas among others

Largest provider of natural gas generator solutions in North America with growing global market opportunity

#### September 30, 2018 LTM Sales:



Global manufacturing, distribution, fulfillment and commercial footprint with facilities located in the U.S., Latin America, Europe and Asia.

Omni-channel distribution network through independent dealers, distributors, retailers, wholesalers, rental companies, and also sold direct to end users

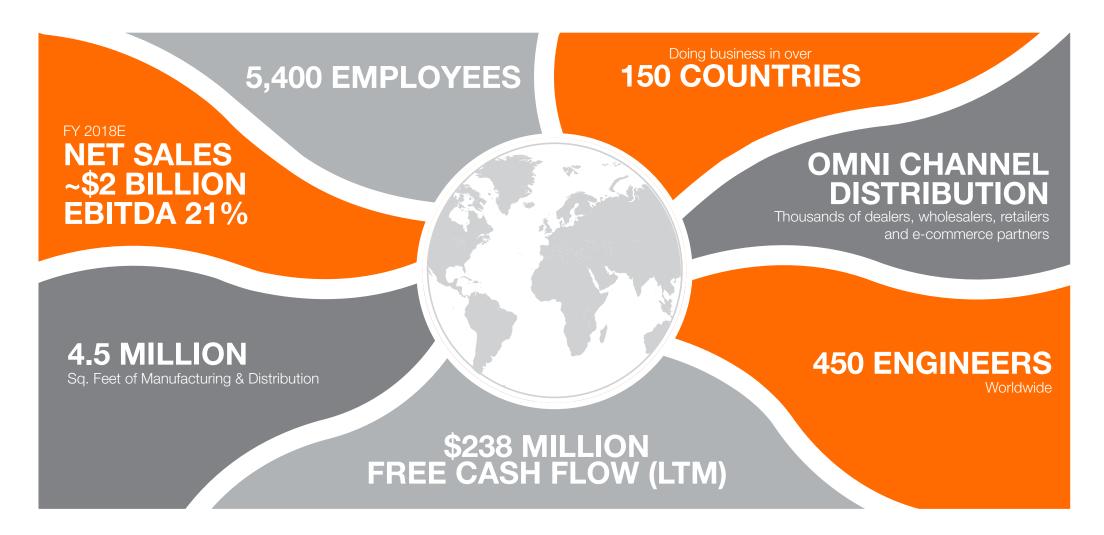
Eleven acquisitions completed since 2011, including recent strategic acquisition of Selmec

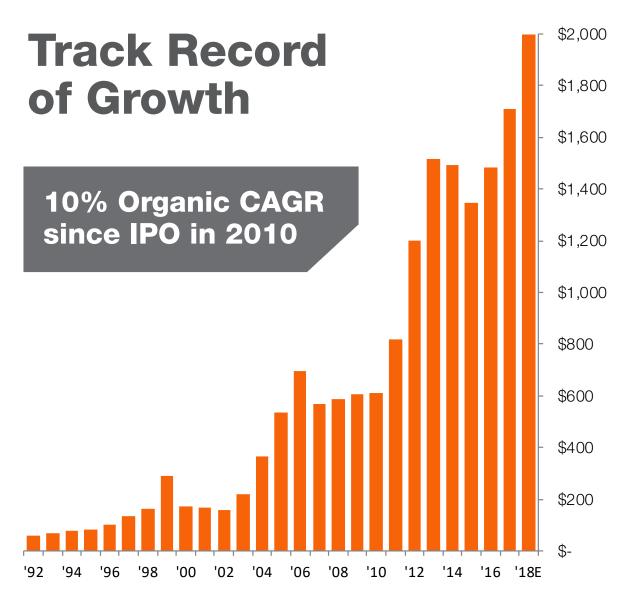




### **Generac By The Numbers**







Note: \$ amounts in millions. Represents gross sales excluding freight revenue. Excludes "Portable Product" sales prior to the division's divestiture in 1998. Figures include results from acquisitions completed during 2011 – 2018; see slide titled "Summary of Acquisitions" for further details.





## **Generac Worldwide Locations**

Vertically Integrated Manufacturing Capacity Serving a Globally Diverse Commercial Footprint





### Power **Platforms**











Air-cooled Home Standby Generators

Liquid-cooled Home Standby Generators

Portable & Inverter Generators

Industrial Stationary

Generators

Commercial Stationary

Generators

Complete lines of diesel & natural gas generators

Prime and emergency backup for:

- Residential
- Light Commercial

Construction

Recreation



#### **Outdoor Chore Products**

Pressure washers

Water pumps

Field & brush mowers

Trimmer mowers

Chippers & shredders

Log splitters Lawn & leaf vacuums

Stump grinders

Wide variety of property maintenance applications for:

- Residential
- Larger-acreage properties
- Light commercial
- Municipal
- Farm









Larger kW & Prime and emergency backup for: **Container Gensets** 

- Healthcare
- Telecom/Data Centers
- Municipal
- Manufacturing
- Distribution
- Hospitality
- Restaurants
- Retail







#### **Mobile Power Products**

Light Towers

Mobile Generators

Heaters & Pumps

Support equipment for:

- Construction
- Oil and Gas
- Mining
- Special Events
- Road Development
- General Rental needs



### **Growth Drivers**





#### **Consumer Power Products**

**Key drivers:** Aging and under-invested grid, favorable demographics, heightened power outages

**Low penetration of emerging HSB category:** ~4.0% of addressable households within the U.S.

**Market leader:** Leading share of domestic HSB market with significant barriers to entry; high-20% share of portable generator market

**Key strategic initiatives:** Further improve lead generation, close rates and reduce total system cost

**Connectivity:** Driving deeper engagement with customers and distribution partners



### **C&I Stationary Products**

Natural gas generators: Gaining share vs. diesel

Market share gains: Larger-kW product offering, distribution

optimization, sales process excellence

**International Expansion:** Acquisitions accelerate expansion

into other regions of the world

**New Market Opportunities:** Expansion of gaseous-fueled products into prime, continuous and CHP applications **Low penetration:** Within the light commercial/retail market

**Telecom:** Growing importance of backup power for critical

telecommunications infrastructure



#### **Outdoor Chore Products**

Housing drives market growth: Need for outdoor power equipment grows alongside housing starts

**Trend toward pro market:** Capitalize on growing trend in lawn and garden industry of "do it for me" with products for the pro market **Leverage current D2C customer base:** Introducing new products to capture more share of wallet

**Expand distribution:** Products for outdoor power equipment dealers and other B2B partners

**Supply Chain and Operational Synergies:** Leverage air-cooled engine volumes and consolidated manufacturing footprint to improve cost position.



#### **Mobile Power Products**

Secular shift toward renting: Mobile products platform benefiting from shift toward renting in lieu of buying

Diversification into new products: Entry into adjacent "engine-powered" rental equipment categories, both organically and through acquisitions

**Long-term increased infrastructure spending:** Macro opportunity of increased spending stimulus to improve aging domestic infrastructure

**Long-term domestic energy production:** Multi-decade upcycle for mobile support equipment that is essential to oil & gas drilling and production sites



### **Global Distribution Channels**

### Residential and C&I Dealer Network

- International network of over 6,000 dealers
- Installation and after sale service support
- Work with professional engineering firms to develop customized solutions
- Over 5,000 technicians trained every year
- Support for global large account sales

**Significant Omni-Channel Distribution Creates Barriers to Entry** 

#### **Other Key Channels**



Sectrical & Datacom Products

KAISER+KRAFT

















Electrical Wholesalers

amazon







RAFTSMAN

**Mass Retailers** 

Honeywell

**Licensing Partners** 



Catalog and E-Commerce











**Direct to Global Accounts** 



Direct to Consumer





## **2019 Enterprise Strategy**

#### **Grow:**

Further expand market penetration in North America while establishing traction for these products globally.

#### Lead:

Capitalize on the global growth of natural gas fuel as an available and affordable energy source. Leverage Generac's expertise in gaseous engines to expand applications beyond standby power.



#### Gain:

We gain share by innovating and we expand our opportunity for growth by doing the hard work of pioneering new products and markets.

#### **Connect:**

By being connected to the devices we manufacture we will drive additional value to our customers and our partners over the product lifecycle.

### POWERING **OUR** FUTURE





### **Grow: HSB Demand Creation Process**

**Every 1% of increased penetration equals** ~\$2 billion of market opportunity

**TARGET** 

**TRACK** 

**ACTIVATION** 

**PROPRIETARY SEGMENTATION** 

CREATE





- Digital mktg
- Infomercial
- Social media
- TV & radio ads 888-generac - Direct mail
- Print ads
- Website tools
- Buyer's guide

GENERAC LEAD TEAM SCHEDULE IHC

MOENTIVE

MANAGE



- Site Walk Through
- Assessment of Needs
- Simulation
- Financing OptionsGood, Better, Best proposal options

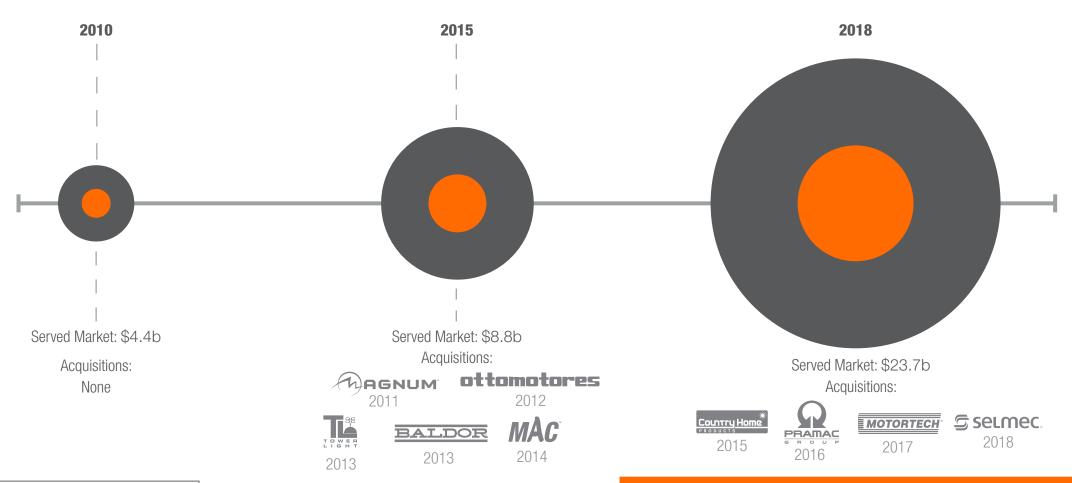
**CLOSED SALE** 





# **Gain: Market Opportunity**

### **Quadrupled Served Market Through Diversification**





Focused on Market Share Growth through Product Innovation and Geographic Expansion

## Lead: Gas

### **Global Trend to Natural Gas as Energy Source of the Future**

#### Present Past Future North America North America North America - Emergency Standby - Emergency Standby - Emergency Standby - Prime Power - Prime Power - Demand Response - Demand Response **ROW/International** ROW/International - Standby & Prime - Standby & Prime Global MOTORTECH - Continuous, Combined Technology & Geographic Heat & Power (CHP) Application Expertise Market Access ~\$2.0B ~\$5.0B ~\$3.0B Increase Served Market Up to 200kW + MPS Up to 500kW + MPS Up to 1MW + MPS 50Hz & 60Hz 60Hz only 50Hz & 60Hz Product Line Expansion



## **Connect: Increasing Engagement with our Customers**





#### **OWNERSHIP EXPERIENCE**

Remote monitoring drives enhanced ownership experience and higher level of engagement



#### **ENERGY MANAGEMENT**

Enhancing the grid by partnering with utilities and creating demand response solutions



#### **RECURRING REVENUE**

Tiered business model adds revenue and profit to the entire value chain



#### **ENABLING DEALERS**

Software tools to help dealers with generator fleet management. Improves attachment of Dealers to Generac



#### **ANALYTICS**

Using data to drive more value streams, customer retention, and product improvements

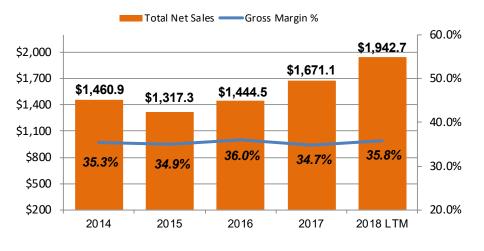


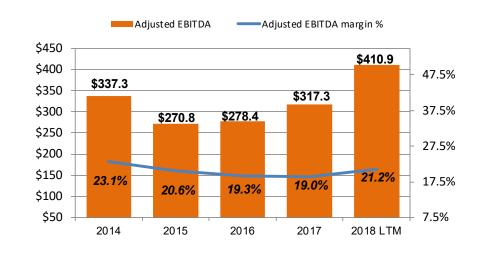


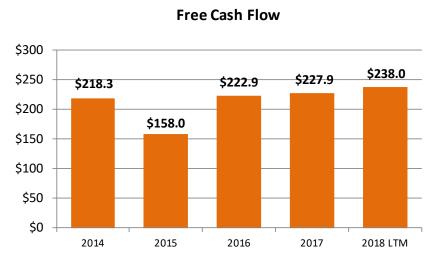


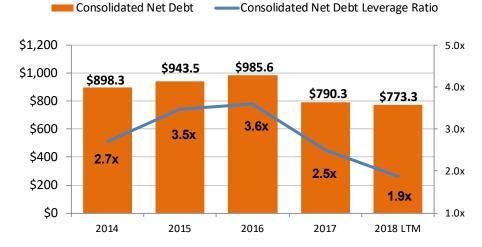
# **Financial Summary**











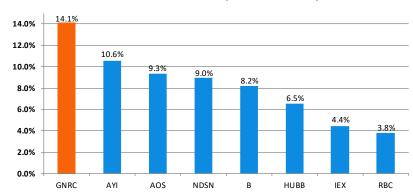
Note: Gross margin for 2016 excludes a \$2.7 million non-recurring charge relating to business optimization and restructuring costs to address the significant and extended downturn in capital spending within the oil & gas industry and a \$3.4 million non-recurring expense related to a pre-tax purchase accounting inventory step-up adjustment related to Pramac. Adjusted EBITDA margin for 2016 through LTM 2018 calculated using adjusted EBITDA before deducting for non-controlling interest. Consolidated net debt leverage ratio for 2016 through LTM 2018 calculated using adjusted EBITDA attributable to the Generac.

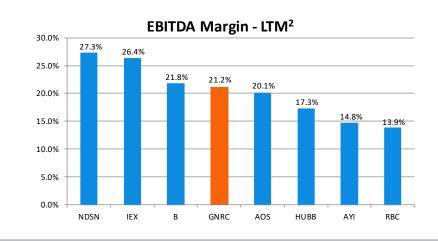


### Relative Performance (Compared with Industrial Technology Peers)

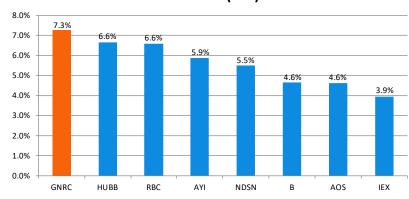


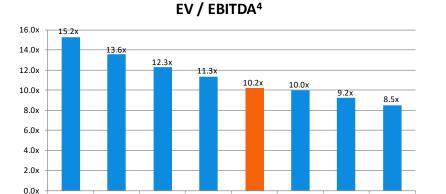






#### Free Cash Flow (FCF) Yield<sup>3</sup>





AOS

GNRC

Source: Thomson One, Company Filings Note: Charts for Free Cash Flow Yield and Enterprise Value / NTM EBITDA use closing share prices as of November 2. 2018.

IEX

NDSN

HUBB

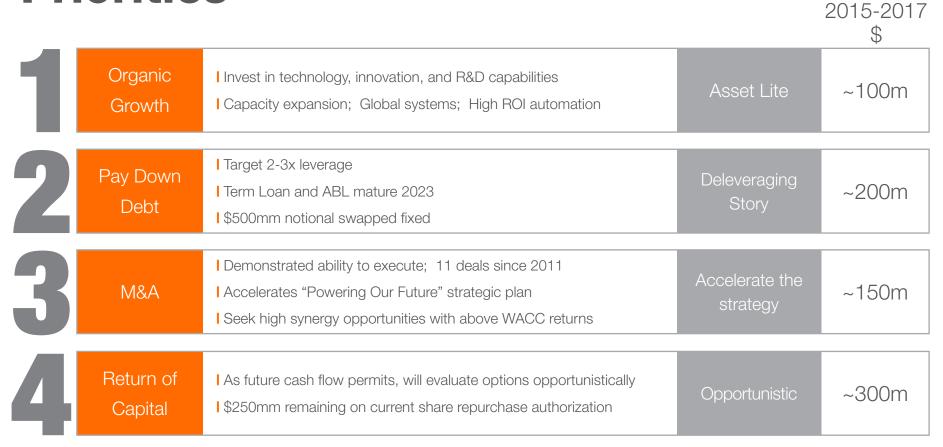
<sup>(1)</sup> Figures represent a 7 year compound annual growth rate calculated by comparing the base year 2011 to the analyst consensus revenue forecast for 2018 for each company.

<sup>(2)</sup> Adjusted EBITDA figures were used for GNRC. For all other companies, EBITDA is calculated as Operating Income plus D&A.(3) Determined by taking the ratio of FCF (Operating Cash Flow less Capex) on an LTM basis compared to Market Capitalization.(4) Based on recent Enterprise Value to consensus NTM EBITDA estimates.



### **Capital Deployment Priorities**





Disciplined and balanced capital deployment creates value for shareholders







## **Investment Highlights**

Leading "Industrial Technology" Company

Building a diversified global tier 1 power equipment focused company

"Powering Our Future" strategy targeted to capitalize on numerous secular growth opportunities

Market leader with significant barriers to entry

Extensive Global Distribution Channels with Strong Market Share

Leading technology and innovation in the marketplace

Strong Balance Sheet, Free Cash Flow and FCF conversion









### 2018 Business Outlook (As reported on November 1, 2018)

Consolidated net sales: increase between 19 to 20%; core organic sales increase approximately 16 to 17%

Impact from foreign currency approximately +1% over prior year

Adjusted EBITDA margins: approximately 21.0%

Cash income tax rate approximately 15% of pretax income

Free cash flow conversion of adjusted net income of 80 to 85%

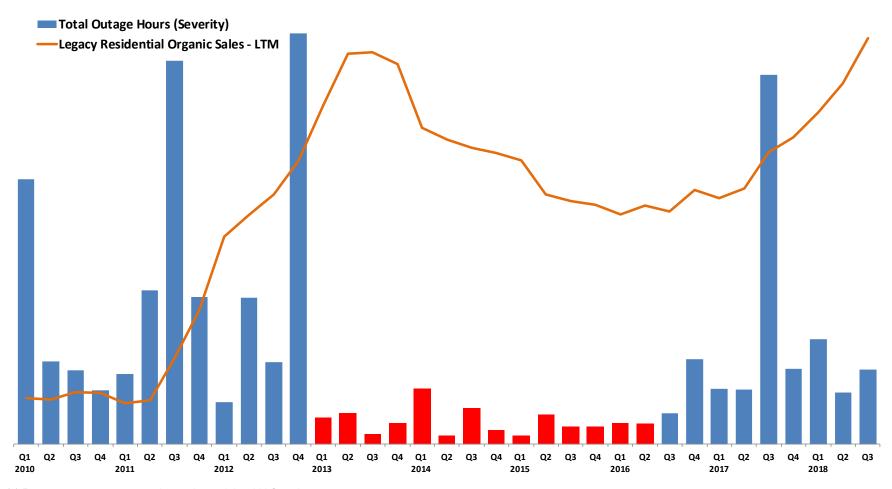
**Expect to Utilize Strong Free Cash Flow Generation to Increase Shareholder Value** 





## **Expanding Power Outage Severity**(1)

**Elevated Baseline Outages + Major Event = Catalysts for Growth** 









### **Summary of Acquisitions**



OCT. 2011



OCT. 2014

Larger kW and container gensets; service

**Mexico City, Mexico** 





**MOBILE PRODUCTS** 

Mobile products including light towers,



NOV. 2013

#### **BALDOR GENERATORS**

Expands domestic offering of standby and prime-duty gensets up to 2.5 MW Oshkosh, WI



#### **PRAMAC**

Stationary, mobile and portable generators sold into over 150 countries worldwide Siena, Italy





JUN. 2018

#### LATIN AMERICA

and remote monitoring platform for Latin America market



AUG. 2015

#### **CHP**

Expands chore-related products line-up and provides additional scale to the residential engine-powered tools platform Vergennes, VT



#### **TOWER LIGHT**

Mobile light towers for EMEA and other international markets

Milan, Italy



JAN. 2017

#### **MOTORTECH**

Gaseous-engine control systems and accessories sold to engine OEMs and aftermarket customers

Celle, Germany

Represents the relatively smaller acquisitions of Gen-Tran completed in February 2012 (manual transfer switches for portable generators -Alpharetta, GA) and Pramac America in September 2017 (portable generators – Marietta,

#### **Acquisitions used to accelerate Powering Our Future strategy**

Revenue syneraies

- New products, customers, end markets
- Numerous cross-selling opportunities
- Geographic and international expansion

#### Cost synergies

- Strategic global sourcing initiatives
- Innovation and cost-reduction engineering
- Adopt Generac's lean cost culture
- Operational excellence focus







### **Favorable Tax Attributes**

Results in present value tax savings of ~ \$100-\$125 million<sup>(2)</sup> or \$1.50-\$2.00 per share

#### Tax attributes and 338(h)10 election overview

\$1.9 billion combined asset basis step-up created through 2006 acquisition of Generac and other acquisitions

Each amortizes over 15 years

Reduces cash tax obligation on average by ~\$33 million per year through 2021

(\$ MM)	TOTAL	2018	2019	2020	2021	2022+
Annual tax amortization	\$523	\$130	\$130	\$130	\$107	\$27
Cash tax savings(1)	\$133	\$33	\$33	\$33	\$27	\$7

<sup>(1)</sup> Assuming continued profitability and no limitations at an assumed 25.5% federal and state tax rate.

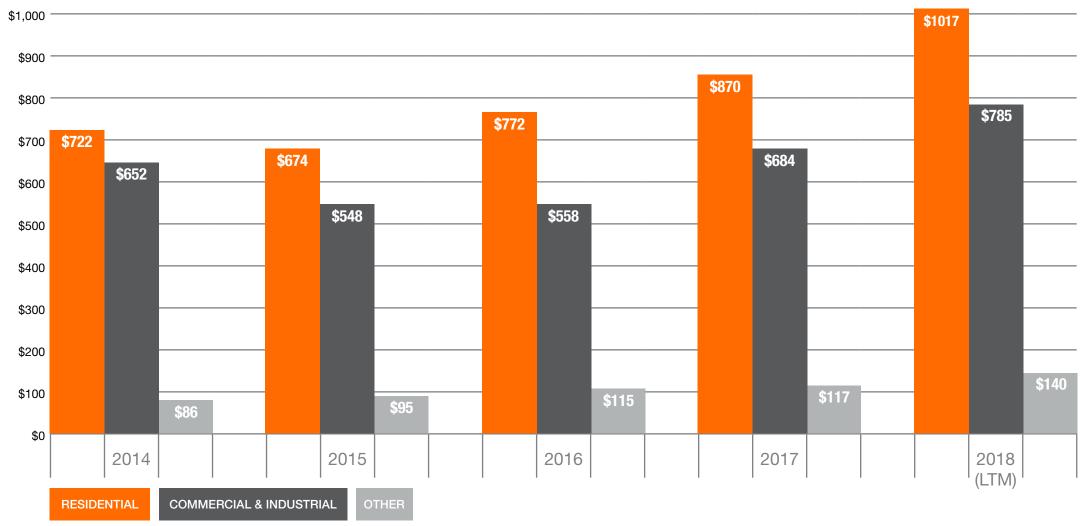


<sup>(2)</sup> Based on annual discount rate of between 5 and 10%



## **Net Sales by Product Class**

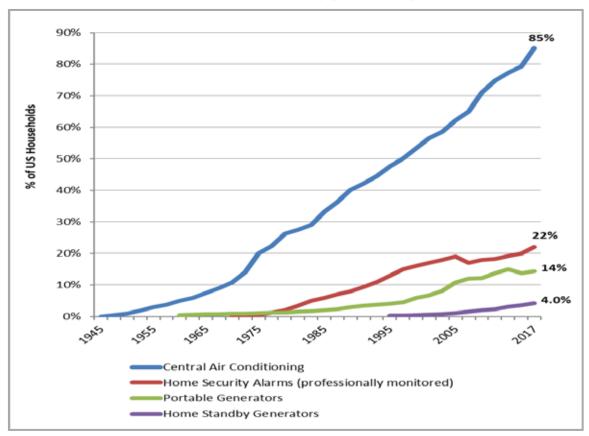






## **HSB:**A Penetration Story

### North American Penetration Opportunity<sup>(1)</sup>



(1) Source: Company estimates; based on addressable market for HSB generators consisting of all single-family detached, owner-occupied homes valued > \$100K; portables and central A/C use all single-family homes regardless of value; penetration rate for home security alarms was estimated from a variety of industry sources and focuses on the professionally monitored market.

Every 1% of increased penetration equals ~\$2 billion of market opportunity

### **Aging Population Fits Demographic**

~75% of buyers age 50 and older

~40% of homes valued under \$300k

~85% retro-fit application





## Q3 2018 & LTM Financial Overview



	Actual Q3 2018 (unaudited)	Y/Y % Change	Actual LTM Q3 2018 (unaudited)	Y/Y % Change
Residential	\$311.9	24.2%	\$1,016.9	20.8%
Industrial	206.4	18.7%	785.4	22.1%
Other	41.2	33.9%	140.4	24.0%
Net Sales	\$559.5	22.7%	\$1,942.7	21.5%
Gross Profit	\$197.9	26.7%	\$695.0	25.9%
% Margin	35.4%		35.8%	
Adjusted EBITDA	\$124.5	41.0%	\$410.9	37.8%
% Margin (1)	22.2%		21.2%	
Net Income - GHI (2)	\$75.8	92.2%	\$243.6	105.7%
Adjusted Net Income - GHI	\$89.1	55.3%	\$291.2	48.4%
Adjusted EPS - GHI	\$1.43	55.5%	\$4.67	50.8%
Free Cash Flow	\$47.0	NM	\$238.0	8.0%
Consolidated Net Debt			\$773.3	
Consolidated Net Debt Leve	rage Ratio		1.9x	

<sup>(1)</sup> Adjusted EBITDA margin calculated using adjusted EBITDA before deducting for non-controlling interest.

<sup>(2)</sup> LTM 2018 includes a \$28.4 million non-cash gain largely from the revaluation of the Company's net deferred tax liabilities associated with the enactment of the Tax Cuts and Jobs Act of 2017.



## **Adjusted EBITDA Reconciliation**



	2014	2015	2016	2017	LTM 2018
Net income	\$174.6	\$77.7	\$98.8	\$160.5	\$246.7
Interest expense	47.2	42.8	44.6	42.7	41.3
Depreciation and amortization	34.7	40.3	54.4	52.0	48.4
Income taxes provision	83.7	45.2	57.6	43.1	51.9
Non-cash write-down and other charges	(3.9)	44.6	7.5	5.8	5.0
Non-cash share-based compensation expense	12.6	8.2	9.5	10.2	11.7
Loss on extinguishment of debt	2.1	4.8	0.6	-	1.3
(Gain) loss on change in contractual interest rate	(16.0)	2.4	3.0	-	_
Transaction costs and credit facility fees	1.9	2.2	2.4	2.1	3.6
Other	0.3	2.4	0.1	0.3	0.9
Adjusted EBITDA	337.3	270.8	278.4	316.8	410.9
Adjusted EBITDA attributable to noncontrolling interests	-	-	(3.8)	(6.1)	(8.1)
Adjusted EBITDA attributable to Generac Holdings, Inc.	\$337.3	\$270.8	\$274.6	\$310.7	\$402.8



## **Adjusted EBITDA Reconciliation**



Net income to Adjusted EBITDA reconciliation	Three months ended September 30,  2018 2017 (unaudited)		LTM Ended September 30,		
			2018 2017 (unaudited)		
Net income attributable to Generac Holdings. Inc.	\$75,776	\$39,435	\$243,589	\$118,410	
Net income attributable to noncontrolling interests	746	341	3,157	569	
Net income	76,522	39,776	246,746	118,979	
Interest expense	9,824	10,672	41,253	43,207	
Depreciation and amortization	11,841	13,108	48,421	51,766	
Income taxes provision	20,072	20,404	51,907	66,521	
Non-cash write-down and other charges	900	1,243	4,959	3,233	
Non-cash share-based compensation expense	2,919	2,584	11,713	10,090	
Loss on extinguishment of debt	-	-	1,332	574	
Transaction costs and credit facility fees	1,767	234	3,645	1,913	
Other	629	421	939	404	
Adjusted EBITDA	124,474	88,442	410,915	296,687	
Adjusted EBITDA attributable to noncontrolling interests	(1,454)	(1,178)	(8,119)	(4,358)	
Adjusted EBITDA attributable to Generac Holdings, Inc.	\$123,020	\$87,264	\$402,796	\$292,329	



## Adjusted Net Income and Free Cash Flow Reconciliations



Net income to Adjusted net income reconciliation	Three months ended September 30,		LTM Ended September 30,		
	2018 (una	2017 audited)	2018 (un	2017 audited)	
Net income attributable to Generac Holdings. Inc.	\$75,776	\$39,435	\$243,589	\$118,410	
Net income attributable to noncontrolling interests	746	341	3,157	569	
Net income	76,522	39,776	246,746	118,979	
Provision for income taxes	20,072	20,404	51,907	66,521	
Income before provision for income taxes	96,594	60,180	298,653	185,500	
Amortization of intangible assets	5,678	7,242	24,099	28,982	
Amortization of deferred financing costs and OID	1,187	1,092	4,670	3,111	
Loss on extinguishment of debt	-	-	1,332	574	
Transaction costs and credit facility fees	702	(35)	2,243	1,473	
Business optimization expenses	583	487	1,729	2,085	
Adjusted net income before provision for income taxes	104,744	68,966	332,726	221,725	
Cash income tax expense	(15, 185)	(10,878)	(37,726)	(23,311)	
Adjusted net income	\$89,559	\$58,088	\$295,000	\$198,414	
Adjusted net income attributable to noncontrolling interests	(447)	(697)	(3,780)	(2,192)	
Adjusted net income attributable to Generac Holdings. Inc.	\$89,112	\$57,391	\$291,220	\$196,222	
Free Cash Flow Reconciliation					
Net cash provided by operating activities  Proceeds from beneficial interests in	\$59,341	\$66,341	\$277,341	\$244,513	
securitization transactions	896	704	2,825	2,102	
Expenditures for property and equipment	(13,251)	(6,628)	(42,180)	(26,278)	
Free cash flow	\$46,986	\$60,417	\$237,986	\$220,337	